

Mission: To provide life-enriching experiences to older adults through a broad range of housing and support services that reflect the spiritual, social, and cultural values of Jewish tradition.

Vision: Kavod Senior Life envisions a Denver metro area where older adults have ready access to housing and senior services that are consistent with Jewish values and tradition.

	Kavod Seni Board of Directo Agend	ors Meeting a	
	Monday Decemb 5:30pr		
	Hybrid Me		
5:30pm	ltem Welcome, Call to Order, Quorum Determinatic	Presenter on Scott Fisher	Action
5:32 pm	 and Agenda Review Consent Agenda October 2024 Board Minutes October/November Financials Fiscal Committee Minutes 	Scott Fisher	Approval
5:35pm	Audit	John McCarthy Joey Simon	Approval
5:50pm	2025 Budget	John McCarthy Joey Simon	Approval
6:10pm	Year in Review	Michael Klein	Informational
6:25pm	D'var Torah	Rabbi Stephen Booth-Nadav	Informational
6:35pm	Year to Come	Michael Klein	Informational
6:40pm	Chairperson's Report	Scott Fisher	Informational
6:45pm	Adjournment		

Next Board Meeting February 24, 2025

Kavod Senior Life Board of Directors Board Meeting October 28, 2024

The board meeting was a hybrid meeting (in person for those who were present and virtual for those who could not attend in person).

Present: Brian Botnick, Joe Dubroff, Scott Fisher, Alan Reifler, Debbie Piazza, Connell Saltzman Gary Saltzman, Joey Simon, Yolanda Webb, Essey Yirdaw, and Molly Zwerdlinger. Staff: Michael Klein, John McCarthy, Christine Dewhurst, and Gaile Weisbly Waldinger. Each person in attendance acknowledged the ability to hear and speak during the meeting.

Mr. Scott Fisher ascertained that a quorum was established and called the meeting to order.

The consent agenda was presented for approval. Ms. Zwerdlinger moved to approve with a second by Mr. Simon. Motion passed.

As Rabbi Birdie Becker was ill and Rabbi Stephen Booth–Nadav was out of town, the D'var Torah was presented by Mr. Klein who with written input from Rabbi Booth-Nadav. He discussed some basic Jewish values and how these gets translated with the work we do at Kavod..

Ms. Dewhurst, who is Kavod's Chief People Officer, gave a presentation on the role of human resources in Kavod's organizational culture and as a strategic partner. She remarked on the steps taken at Kavod to create an intentional culture through shared values, recruiting practices and employee engagement. She also shared information about the leadership book club as professional development, reviewed the Paylocity Community platform, presented highlights from the employee survey and provided turnover rates as compared to healthcare and nursing and residential care facilities. She responded to various questions asked by the board

Ms. Waldinger gave a presentation on the grants Kavod Senior Life has received in 2024 to-date, which is approximately 703K. The larger ones included Weinberg Foundation, Department of Homeland Security and Jay and Rose Phillips Foundation. She also went through the other grants we have received. We are still waiting on a handful of others which we should receive notification by the end of the year. She requested that in addition to having board members help connect Kavod with other grant opportunities that they each help by introducing Mr. Klein and her to community members. These introductions can help build our board base, lead to future gifts, and expand our reputation in the community.

Mr. Klein provided an update on the latest happenings at Kavod Senior. These included recent visits by government officials including the regional HUD administrator and House of Representative Diana DeGette He also notifies the board that we did not receive the GRRP HUD grant which had been a major goal. He shared that we had a recent assisted living open house with over two dozen referral contacts and we have had several months of full occupancy in that program. We had a larger voter registration with over 100 residents turning in their ballots through an on-site program with the city of Denver As part of the presentation he shared a letter that was received from many Russian residents stating how thoroughly they enjoyed living at Kavod Senior Life.

Mr. Fisher reported that the strategic planning committee will convening the in the coming months to continue working on exploring more programming and strategic partnerships. In that vein, he advised of a partnership with University of Colorado's Post-Acute Long Term Care group, which has

since been, renamed I KNOW CARE He shared that Kavod will be hosting the December meeting and invited board members who are able and interested to join the meeting. This group connects research being done in the academic medical field with organizations delivering senior care.

The meeting adjourned at 6:40pm.



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Kavod Senior Life Fiscal Committee AGENDA Tuesday, November 19, 2024 8:00am HYBRID (In Person & Zoom)

8:00am	Welcome	Joey Simon
8:05am	Approval of October 2024 Minutes	Joey Simon
8:10am	Overview of October 2024 FS	John McCarthy
8:20am	Proposed 2025 Budget Review	John McCarthy
9:00am	Adjourn	Joey Simon



Kavod Senior Life

Fiscal Committee Meeting Minutes - October 22, 2024*

*Held using Zoom, with all participants able to hear and speak during the meeting.

<u>Members Present</u>: Joey Simon (Chair), Rob Friedman, Perry Moss, Hanah Polotsky, Alan Reifler, Kevin Roth, Connell Saltzman, and Gary Saltzman.

Staff Present: Michael Klein, Christine Dewhurst, Kara Harvey, and John McCarthy.

The meeting was called to order at 8:02 AM.

Alan asked if there were any questions or comments regarding the September 17, 2024 Fiscal Committee Meeting Minutes. Gary motioned for approval, and Connell seconded. Perry abstained. The motion passed.

Christine provided an overview of employee salary and benefits information, as the Kavod team is beginning to prepare the 2025 Operating Budget. She outlined the multiple sources she reviews to guide her analysis and recommendations of salary and benefits offerings. The Kavod benefits package includes a combination of employer fully paid, shared cost, and employee paid offerings. Kavod fully paid benefits include Life Insurance, Short and Long Term Disability, and an Employee Assistance Program (EAP). Medical, including a Health Reimbursement Account (HRA), Dental, and Vision Insurance are shared cost plans. Employee paid offerings include accident and critical illness plans, and pet insurance. Christine indicated that she is still waiting for the new medical insurance rates through Kaiser, but the overall plan details reflect minimal changes. Dental insurance rates are increasing 4.25% in 2025. Vision insurance remains unchanged due to a rate guarantee until January 2026. There is also a rate guarantee until January 2026 from MetLife, who administers the Life Insurance, Short and Long Term Disability, and EAP plans. Compared to other similar sized organizations, Kavod's 2024 annual healthcare cost per covered employee has trended lower. Christine highlighted several benefit trends, including remote work, mental health coverage, reproductive coverage, and weight loss drugs. She further stated that studies indicate that employees are seeking greater choice and options to meet individual needs. Questions were raised about how the HRA works, and the level of employee participation. Christine briefly described the HRA process, and indicated that usage is relatively low.

The Denver minimum wage will increase from \$18.29 to \$18.81 beginning January 1, 2025, and it is the smallest increase implemented by the City since 2021. Mayor Johnston has proposed a 4% merit-based increase in 2025 for Denver city workers. The payroll processing company ADP identified the nation's hottest hiring markets based on pay growth, starting wages, and hiring rates, and the Denver metro area earned the top place out of 55 metro areas. Christine discussed the importance of providing employees with a living wage, which is currently \$25.60 per hour for the Denver metro area. Based upon her analysis, Christine is recommending a 5%

overall wage increase for 2025 to move Kavod closer to the desired goal of providing a living wage to all employees.

John reviewed key elements of the September 2024 Financial Statements. Total revenue exceeds budget by \$812K YTD. Like previous months, the favorable variance is the result of several factors, including better than expected Housing Assistance Payments (HAP) since April 1st and YTD interest earned on invested cash. Food service revenue exceeds budget by \$24K YTD, and is the result of less than anticipated monthly resident meal subsidies. Assisted Living private pay units were fully occupied in May, August, and September, contributing to the \$32K YTD positive variance. Total operating expenses are below budget by \$132K YTD, with maintenance supply and contracted building repair costs primarily responsible for this positive variance. Administrative expenses exceed budget by \$48K YTD, and is largely the result of work performed by Marx|Okubo for the ten-year capital needs assessment and HUD Green and Resilient Retrofit Program (GRRP) grant application. Grant expense exceeds budget by \$111K YTD, with funds designated to cover these expenses reflected in grant revenue.

Kara provided an update on PEAK Elevator. On September 19th, Kavod received a notice from an attorney representing various Elevator Union benefit groups stating that PEAK had failed to adhere to its contractual obligations for the payment of fringe benefit contributions. Shortly thereafter, PEAK ceased operations, failing to fulfill its service agreement with Kavod and leaving the East and South Building's elevator modernization projects unfinished. Kavod has found another organization to assist temporarily with maintenance issues, and they will likely become the replacement service company once contract details are finalized. John is working with Paul Franke at Polsinelli to terminate the existing contract with PEAK, determine next steps with the unfinished work by PEAK, and review the new company's service agreement. John stated that the East Building elevator project cost is \$150K, and \$113K has been paid to PEAK. The South Building project cost is \$281K, with \$211K paid to PEAK. Rob asked if the new company was staffed with Union employees. Kara indicated that virtually all elevator service companies in Denver are unionized. Alan asked if the new company would consider a memorandum of understanding to work at a contracted rate while their contract is finalized.

With no further agenda items or discussion topics, the meeting adjourned at 9:14 AM.

The next Fiscal Committee Meeting will be held at Kavod in the Shul Classroom, with Zoom available for those who are unable to attend in person. The meeting is scheduled for 8:00 AM, November 19, 2024.

Notes to October 2024 Financial Statements

The following represents a summary analysis of significant items reflected in the October 2024 financial statements. All financial statistics are considered preliminary and subject to change, pending independent review by Kavod Senior Life's contracted auditing firm.

Cash:

- Operating Cash increased \$88K from September to October, ending the month at \$8.3M.
- Total Cash for October is \$11.9M versus \$11.4M at the end of the prior month.

Balance Sheet changes YTD:

- Total Cash at the end of October is \$1.6M higher than Total Cash at January 1, 2024, and is primarily due to better than expected YTD rent revenue (\$383K), YTD interest earned on cash invested through MidFirst Bank and Morgan Stanley (\$338K), as well as lower than expected YTD operational expense activity (\$138K).
- Activity within Other Current Assets (\$742K) and Other Current Liabilities (\$759K) is primarily the result of intercompany transactions among the multiple Kavod entities.
- Mortgage and Notes Payable activity includes a \$350K principal pre-payment toward the MidFirst loan in July. This is the maximum annual amount currently allowed under the provisions of the loan agreement.

Statement of Activities:

• Net income is \$962K better than budget expectations YTD, reflecting a positive margin of \$1.5M. The favorable variance is primarily due to better than expected YTD rent revenue (\$383K) and YTD interest earned (\$338K) on invested cash, as well as lower than expected overall operating expenses (\$138K).

Revenue:

- Total Revenue is \$11.3M YTD compared to a budget of \$10.4M. The \$912K favorable variance YTD is roughly 9% better than budget expectations.
- Rent revenue exceeds budget by \$383K YTD, and is due to annual rent certifications where the resident paid portion increased above expectations, as well as a better than projected increase in Housing Assistance Payments (HAP) that became effective April 1st.
- Total Adjustments of \$44K YTD represents rent loss for the two Night Manager apartments, as well as any concessions provided to prospective residents to lease market rate units.
- Total Tenant Charges is comprised of revenue from laundry machine usage, fees assessed for apartment damages, and other miscellaneous allowable charges to residents.
- Food Service Revenue exceeds budget by \$30K YTD, and is primarily the result of less than anticipated monthly resident meal subsidies. There were 43 meal exemptions in October.
- Assisted Living Revenue exceeds budget by \$44K YTD, and reflects the collection of pastdue Medicaid payments in April and additional revenue generated from fully occupied Private Pay units in May, August, September, and October.

- Non-Profit Revenue exceeds budget by \$48K YTD. A \$100K distribution from the Kavod Foundation to support the cost of overnight security personnel was received in May.
- Grant Revenue exceeds budget by \$113K YTD. Eight grants have been received this year: The Philips Family Foundation (\$94K), The State of Colorado (\$48K), The Colorado Garden Foundation (\$5K), The Staenberg Family Foundation (\$5K), The Weinberg Foundation (\$250K final installment), The Denver Foundation Comprecare Fund (\$10K), The Strear Family Foundation (\$5K), and The Denver Foundation (\$50K). Responses to several submitted applications are pending.
- Other Revenue exceeds budget by \$289K YTD, reflecting \$338K of interest earned from invested cash.

Expenses:

- Total Operating Expenses are \$8.4M YTD compared to a budget of \$8.6M. The \$138K favorable variance YTD is roughly 2% better than budget expectations.
- Total Administrative Expenses exceed budget by \$48K YTD, and is comprised of the following:
 - Salaries and Benefits exceed budget by \$18K YTD, and reflects unplanned salary adjustments for several staff members.
 - Professional Fees exceed budget by \$30K YTD. The planned ten-year capital needs assessment was estimated to cost \$30K, but necessary energy audit work increased the total cost by \$23K. In addition, \$7.5K of energy benchmarking verification services were required for the HUD Green and Resilient Retrofit Program (GRRP) grant application.
- Utility Expense is below budget by \$34K YTD. Electricity charges exceed budget for October, and reflects late invoicing from a prior month. Gas charges are below budget by \$31K YTD, and reflects reduced usage beginning in April due to warmer temperatures. This savings is expected to be temporary with cooler temperatures arriving for the last two months of the year. Water and Sewer charges are below budget by \$10K collectively YTD, and is the result of a recently discovered non-functional meter. An invoice reflecting unrecorded charges is expected.
- Maintenance and Operational Expenses are below budget by \$136K YTD, and is comprised of the following:
 - Salary expense for the Facilities Director is below budget by \$25K YTD, and is due to a medical leave of absence.
 - Temporary staffing expense is below budget by \$25K YTD, reflecting a reduced need for contract labor to fill vacant positions.
 - Supplies expense is below budget by \$105K YTD, and is primarily due to fewer apartment turnover refurbishment needs than projected.
- Taxes and Insurance expense is below budget by \$13K YTD, and is largely due to less than anticipated fee activity.
- Food Service Expense is below budget by \$21K YTD, and reflects lower than expected Paper Product expense. Paper Product expense is below budget by \$24K YTD, and represents savings from not needing to transition from Styrofoam packaging to eco-friendly products as expected.
- Assisted Living Expense exceeds budget by \$10K YTD, and is the result of increased temporary staffing needs.

- Activity Program Expense is below budget by \$45K YTD, and is primarily attributed to health/wellness expense savings. Currently, these charges are covered with grant funding, and are reflected in Non-Profit Expenses. Activity Outings expense exceeds budget by \$14K YTD, with the variance representing costs associated with a multiple day resident trip in August. The trip was fully paid by participating residents, and funds collected are reflected in Activity Revenue – Resident Receipts.
- Service Coordinator Expense is below budget by \$74K YTD, and is largely the result of staff turnover during the year. One position was open for an extended period.
- Total Non-Profit Expenses exceed budget by \$136K YTD. Grant Expense exceeds budget by \$116K YTD, with funds designated to cover these expenses reflected in Grant Revenue. Fundraising Expense exceeds budget by \$18K YTD. This will finalize much closer to budget expectations by year-end, as the majority of the expense occurred with the annual event in August and the budget is allocated evenly throughout the year.

Net Operating Income:

• Net Operating Income is \$2.9M YTD compared to a budget of \$1.9M. With a \$1M favorable variance, operating income is 56% higher than expected YTD.

Non-Operating Expenses:

• Non-Operating Expenses exceed budget by \$87K YTD, and reflects adjustments to monthly estimated Depreciation and Amortization Expense to align with year-end audit projections. In addition, an approved but unplanned \$36K contribution to the deferred compensation account was made in September.

Capital Items:

 Common area painting (\$38K) and carpet replacement (\$51K) projects in the South Building are complete. Because of revised requirements from HUD, an unplanned project (\$68K) to update electrical outlets in resident units with GFCI receptacles was completed in February. Parking lot repaving (\$21K), concrete replacement (\$69K), and landscaping improvements (\$30K) were completed in May. With PEAK Elevator ceasing operations, several planned elevator projects will not start in 2024, deferring \$516K of improvements to future years. Of the \$1.2M allocated for 2024 capital projects, \$343K has been spent YTD.

November 2024 Outlook:

- Total revenue is projected to exceed budget in November, with better than expected annual adjustments to Housing Assistance Payments (HAP). Interest earned from invested cash will continue to reflect favorably on total revenue performance.
- Total operating expenses are projected to be within budget expectations for the month, continuing the YTD overall savings trend.

KAVOD SENIOR LIFE

YTD FINANCIAL SUMMARY as of 10/31/2024

		Cash	Balances by Mont	h			
October-24	September-24	August-24	July-24	June-24	May-24	April-24	
\$8,255,216	\$8,166,830	\$7,857,498	\$7,582,090	\$7,496,999	\$7,281,492	\$7,357,540	

Cash Balances by Month - See Chart	C	October-24	Se	ptember-24	August-24	July-24	June-24	May-24	April-24
Operating Cash on Hand	\$	8,255,216	\$	8,166,830	\$ 7,857,498	\$ 7,582,090	\$ 7,496,999	\$ 7,281,492	\$ 7,357,540
Total Cash	\$	11,865,827	\$	11,418,447	\$ 11,157,837	\$ 11,061,150	\$ 10,918,699	\$ 10,704,478	\$ 10,598,684

Net Income-YTD	October-24	Se	eptember-24	August-24	July-24		June-24 May-24		May-24		April-24
Actual	\$ 1,467,754	\$	1,316,708	\$ 1,213,410	\$	1,100,659	\$	677,722	\$	568,900	\$ 425,870
Budget	\$ 505,676	\$	446,029	\$ 386,382	\$	326,735	\$	267,088	\$	207,440	\$ 147,792
Variance	\$ 962,078	\$	870,679	\$ 827,028	\$	773,924	\$	410,634	\$	361,460	\$ 278,078

Kavod Meal Exceptions	October-24	September-24	August-24	July-24	June-24	May-24	April-24
Number of Residents	43	43	43	43	42	42	43

Occupancy Percentage	October-24	September-24	August-24	July-24	June-24	May-24	April-24
	99%	99%	100%	99%	99%	99%	98%

Vacant Units	October-24	September-24	August-24	July-24	June-24	May-24	April-24
Independent Living	5	3	1	1	4	4	6
Assisted Living	0	0	0	3	1	0	2
Total Vacant Units	5	3	1	4	5	4	8

Grant Revenue-YTD	Octo	ber-24	Sep	otember-24	August-24	July-24	June-24	May-24	April-24
Actual	\$	466,761	\$	411,761	\$ 411,761	\$ 401,761	\$ 151,761	\$ 146,761	\$ 146,761
Budget	\$	354,170	\$	318,753	\$ 283,336	\$ 247,919	\$ 212,502	\$ 177,085	\$ 141,668
Variance	\$	112,591	\$	93,008	\$ 128,425	\$ 153,842	\$ (60,741)	\$ (30,324)	\$ 5,093

MidFirst Loan Balance	0	October-24	Sep	ptember-24	August-24	July-24	June-24	May-24	April-24
Principal Balance	\$	13,937,559	\$	13,974,053	\$ 14,009,249	\$ 14,044,189	\$ 14,429,505	\$ 14,463,489	\$ 14,498,627
Debt Coverage Ratio - 1.25		2.09		2.07	2.04	2.02	1.94	1.91	2.01

Employees	October-24	September-24	August-24	July-24	June-24	May-24	April-24
Full time	62	62	62	62	62	62	62
Part time	21	21	21	21	21	21	21
Total	83	83	83	83	83	83	83
Open Positions-Full Time	3.00	3.00	3.00	1.00	4.00	3.00	3.00

Open Positions-Full Time	3.00	3.00	3.00	1.00	4.00	3.00	3.00
Open Positions Part-Time	-	-	-	-	-	-	-

Kavod Senior Life Foundation	June-24 September-24		Change		Note: The Foundation balance will be updated quarterly.	
Investment Balance	\$ 7,199,444	\$	7,660,183	\$	460,739	

Kavod Senior Life Summary Statement of Activities (with PTD) For the month ending October 2024

11/15/2024 2:15 PM

		MTD Actual	MTD Budget	Variance	% Var	YTD Actual	YTD Budget	Variance	% Var	Annual
	REVENUE									
5000-99-999	TOTAL RENT REVENUE	\$ 816,558	\$ 763,243 \$	53,315 \$	7 \$	8,015,537 \$	7,632,430 \$	383,107	\$5\$	9,158,916
5000-40-400	TOTAL ADJUSTMENTS	-4,350	-3,595	-755	-21	-43,500	-35,950	-7,550	-21	-43,140
5000 10 100	TOTAL TENANT CHARGES	682	1,393	-711	-51	14,960	13,930	1,030	7	16,716
5000-99-999	TOTAL RENTAL INCOME	812,890	761,041	51,849	7	7,986,997	7,610,410	376,587	5	9,132,492
	TOTAL FOOD SERVICE	107,539	101,523	6,016	6	1,044,838	1,015,230	29,608	3	1,218,276
5310-99-999	TOTAL ASSISTED LIVING REVENUE	107,355	91,731	12,440	14	961,264	917,310	43,954	5	1,210,270
5320-99-999	TOTAL ASSISTED LIVING REVENUE	1,181	2,524	-1,343	-53	37,269	25,240	12,029	48	30,288
5600-99-999	TOTAL ACTIVITY REVENUE	28,747	44,481	-1,345	-35	492,597	444,810	47,787	40	533,772
5610-99-999	TOTAL GRANT REVENUE			19,583	-55					
5900-99-999 5900-99-998	TOTAL GRANT REVENUE	55,000 34,028	35,417 7,033	26,995	384	466,761 359,628	354,170 70,330	112,591 289,298	32 411	425,004
		· · · · · · · · · · · · · · · · · · ·				,			411 9	84,396
5900-99-999	IOTAL REVENUE	1,143,556	1,043,750	99,806	10	11,349,353	10,437,500	911,853	9	12,525,000
6000-00-000	EXPENSES									
6000-99-999	TOTAL ADMIN SALARIES AND BENEFITS	144,221	143,375	-846	-1	1,476,605	1,458,538	-18,067	-1	1,869,228
6010-99-999	TOTAL PROFESSIONAL FEES	6,678	5,220	-1,458	-28	112,289	82,212	-30,077	-37	92,652
6020-99-999	TOTAL MANAGEMENT FEE EXPENSE	1,004	1,005	1	0	10,042	10,050	8	0	12,060
6040-99-998	TOTAL OTHER ADMINISTRATIVE EXPENSES	27,678	29,786	2,108	7	298,055	297,860	-195	0	357,432
6040-99-999	TOTAL ADMINISTRATIVE EXPENSES	179,581	179,386	-195	0	1,896,991	1,848,660	-48,331	-3	2,331,372
6100-99-999	TOTAL MARKETING AND ADVERTISING	1,426	6,329	4,903	77	53,768	63,284	9,516	15	75,942
6400-99-999	TOTAL UTILITY EXPENSES	33,840	33,881	41	0	304,713	338,810	34,097	10	406,572
6500-99-999	TOTAL REPAIRS AND MAINTENANCE EXPENSES	82,119	97,085	14,966	15	929,631	970,850	41,219	4	1,165,020
6510-99-999	TOTAL MATERIALS	18,014	36,125	18,111	50	255,882	361,250	105,368	29	433,500
6520-99-998	TOTAL CONTRACT COSTS	99,308	65,259	-34,049	-52	662,770	652,590	-10,180	-2	783,108
6520-99-999	TOTAL MAINTENANCE AND OPERATIONAL EXPENSES	199,440	198,469	-971	0	1,848,283	1,984,690	136,407	7	2,381,628
6700-99-999	TOTAL TAXES AND INSURANCE	40,377	35,761	-4,616	-13	344,373	357,610	13,237	4	429,132
6900-99-999	TOTAL FOOD SERVICE	158,868	155,065	-3,803	-2	1,529,734	1,550,650	20,916	1	1,860,780
6910-99-999	TOTAL ASSISTED LIVING EXPENSE	81,740	83,975	2,235	3	849,613	839,750	-9,863	-1	1,007,700
6920-99-999	TOTAL ACTIVITY PROGRAM EXPENSE	39,665	48,580	8,915	18	440,579	485,800	45,221	9	582,960
6930-99-999	TOTAL RESIDENT COMPUTER CENTER	9,746	8,900	-846	-10	90,850	89,000	-1,850	-2	106,800
6940-99-999	TOTAL SERVICE COORDINATOR EXPENSE	38,686	40,366	1,680	4	329,672	403,660	73,988	18	484,392
7009-99-999	TOTAL OTHER INCOME / EXPENSE	0	-6	-6	-100	-56	-60	-4	-7	-72
8000-99-999	TOTAL NON-PROFIT EXPENSES	60,476	59,277	-1,199	-2	728,453	592,770	-135,683	-23	711,324
8999-99-998	TOTAL OPERATING EXPENSES	843,844	849,983	6,139	1	8,416,973	8,554,624	137,651	2	10,378,530
8999-99-999	NET OPERATING INCOME / LOSS	299,712	193,767	105,945	55	2,932,380	1,882,876	1,049,504	56	2,146,470
9019-99-999	TOTAL NON-OPERATING EXPENSES	148,666	134,120	-14,546	-11	1,464,627	1,377,200	-87,427	-6	1,645,440
9999-99-998	NET INCOME / LOSS	\$ 151,046	\$ 59,647 \$	91,399	153 \$	1,467,754 \$	505,676 \$	962,078	190 \$	501,030

Kavod Senior Life Summary Balance Sheet (With Period Change) For the month ending October 2024

			Beginning	Balance	Balance	Net
		Baland	e January 2024	Sep-24	Oct-24	Change
1000-00-001	ASSETS					
1000-00-003	CASH					
	UNRESTRICTED CASH	\$	9,341,514	\$ 10,485,307 \$	10,930,127 \$	1,588,613
1010-99-998	RESTRICTED CASH		948,502	933,140	935,700	(12,802)
1010-99-999	TOTAL CASH		10,290,016	11,418,447	11,865,827	1,575,811
1020-90-999	ACCOUNTS AND NOTES RECEIVABLE		168,662	154,458	173,881	5,219
1100-00-999	PREPAID EXPENSES		328,787	109,207	65,948	(262,839)
1200-90-999	OTHER CURRENT ASSETS		2,144,529	3,157,121	2,886,384	741,855
1200-99-999	CURRENT ASSETS		2,144,529	3,157,121	2,886,384	741,855
1300-99-999	PROPERTY AND EQUIPMENT		38,565,962	38,908,527	38,908,527	342,565
1310-90-999	ACCUMULATED DEPRECATION AND AMORTIZATION		-21,005,644	-21,866,092	-21,974,003	(968,359)
1310-99-999	NET PROPERTY AND EQUIPMENT		17,560,318	17,042,435	16,934,524	(625,794)
1399-99-998	OTHER NONCURRENT ASSETS		423,673	381,775	377,120	(46,553)
1999-99-999	TOTAL ASSETS	\$	30,915,984	\$ 32,263,444 \$	32,303,684 \$	5 1,387,700
2000-00-000	LIABILITIES AND EQUITY / FUND BALANCE					
2000-99-999	ACCOUNTS PAYABLE	\$	281,698	\$ 75,533 \$	82,584 \$	(199,114)
2010-90-999	ACCRUAL PAYROLL AND BENEFITS		448,331	315,340	508,984	60,653
2020-99-998	OTHER CURRENT LIABILITES		768,251	1,800,272	1,526,894	758,643
2020-99-999	CURRENT LIABILITIES		1,498,280	2,191,145	2,118,462	620,182
2100-99-999	DEPOSITS AND PREPAID LIABILITIES		238,160	237,770	236,140	(2,020)
2500-99-999	MORTGAGE AND NOTES PAYABLE		14,635,775	13,974,053	13,937,559	(698,216)
2999-99-999	TOTAL LIABILITIES		16,372,215	16,402,968	16,292,161	(80,054)
3000-99-999	CONTRIBUTED CAPITAL		904,139	904,139	904,139	-
3600-99-997	RETAINED EARNINGS / FUND BALANCE		13,639,630	14,956,337	15,107,383	1,467,753
3999-99-998	EQUITY / FUND BALANCE		14,543,769	15,860,476	16,011,522	1,467,753
3999-99-999	TOTAL LIABILITIES AND EQUITY / FUND BALANCE	\$	30,915,984	\$ 32,263,444 \$	32,303,684 \$	5 1,387,700

Kavod Senior Life Consolidated Cash Flow Statement For the month ending October 2024

5000-99-999 5010-00-999 5020-99-999 5300-00-999 5310-99-999 5320-99-999 5600-99-999 5610-99-999	REVENUE TOTAL RENT REVENUE TOTAL ADJUSTMENTS TOTAL TENANT CHARGES TOTAL FOOD SERVICE TOTAL ASSISTED LIVING REVENUE	816,558 -4,350 682 107,539	71 0 0	8,015,537 -43,500 14,960	7
5010-00-999 5020-99-999 5300-00-999 5310-99-999 5320-99-999 5600-99-999 5610-99-999	TOTAL ADJUSTMENTS TOTAL TENANT CHARGES TOTAL FOOD SERVICE	-4,350 682	0	-43,500	
5020-99-999 5300-00-999 5310-99-999 5320-99-999 5600-99-999 5610-99-999	TOTAL TENANT CHARGES TOTAL FOOD SERVICE	682			
5300-00-999 5310-99-999 5320-99-999 5600-99-999 5610-99-999	TOTAL FOOD SERVICE		0	14,960	
5310-99-999 5320-99-999 5600-99-999 5610-99-999		107 539			
5320-99-999 5600-99-999 5610-99-999	TOTAL ASSISTED LIVING REVENUE	101,000	9	1,044,838	
5600-99-999 5610-99-999		104,171	9	961,264	
5610-99-999	TOTAL ACTIVITY REVENUE	1,181	0	37,269	
	TOTAL NON-PROFIT REVENUE	28,747	3	492,597	
	TOTAL GRANT REVENUE	55,000	5	466,761	
5900-99-998	TOTAL OTHER REVENUE	34,028	3	359,628	
	TOTAL REVENUE	1,143,556	100	11,349,353	10
	EXPENSES				
6000-99-999	TOTAL ADMIN SALARIES AND BENEFITS	144,221	13	1,476,605	
	TOTAL PROFESSIONAL FEES		15		
		6,678		112,289	
		1,004	0	10,042	
	TOTAL OTHER ADMINISTRATIVE EXPENSES	27,678	2	298,055	
	TOTAL ADMINISTRATIVE EXPENSES	179,581	16	1,896,991	
	TOTAL MARKETING AND ADVERTISING	1,426	0	53,768	
	TOTAL UTILITY EXPENSES	33,840	3	304,713	
	TOTAL REPAIRS AND MAINTENANCE EXPENSES	82,119	7	929,631	
	TOTAL MATERIALS	18,014	2	255,882	
	TOTAL CONTRACT COSTS	99,308	9	662,770	
6520-99-999	TOTAL MAINTENANCE AND OPERATIONAL EXPENSES	199,440	17	1,848,283	
5700-99-999	TOTAL TAXES AND INSURANCE	40,377	4	344,373	
5900-99-999	TOTAL FOOD SERVICE	158,868	14	1,529,734	
6910-99-999	TOTAL ASSISTED LIVING EXPENSE	81,740	7	849,613	
6920-99-999	TOTAL ACTIVITY PROGRAM EXPENSE	39,665	3	440,579	
6930-99-999	TOTAL RESIDENT COMPUTER CENTER	9,746	1	90,850	
6940-99-999	TOTAL SERVICE COORDINATOR EXPENSE	38,686	3	329,672	
7009-99-999	TOTAL OTHER INCOME / EXPENSE	0	0	-56	
8000-99-999	TOTAL NON-PROFIT EXPENSES	60,476	5	728,453	
	TOTAL EXPENSES	843,844	74	8,416,973	
	NET OPERATING INCOME / LOSS	299,712	26	2,932,380	
0010 00 100	A	4.655	0		
9010-90-100	Amortization	4,655 0	0	46,554 72,000	
9010-90-650	Deferred Comp Expense TOTAL NON-OPERATING EXPENSES	148,666	13	1,464,627	
	NET INCOME / LOSS	151,046	13	1,467,754	
	ADJUSTMENTS				
1010-04-000	Cash Restricted - Reserve for Replacement	-1,965	0	-19,861	
1020-00-010	A/R -Tenants	-17,972	-2	-9,883	
1020-10-010	A/R - HAP	400	0	13,246	
1020-20-010	A/R - Medicaid	-1,725	0	-3,307	
1020-40-010	A/R - Employees	50	0	1,490	
1020-40-020	A/R - Cobra	90	0	0	
	A/R - Other	-265	0	-6,765	
1020-60-000	-	40,377	4	253,514	
	PLEDAIG INSULANCE - PLODETV / LIADUITV				
1100-00-100	Prepaid Insurance - Property / Liability Prepaid Expense - Other				
1100-00-100 1100-00-300	Prepaid Expense - Other	2,883	0	9,325	
1020-60-000 1100-00-100 1100-00-300 1200-20-000 1200-80-000					

Kavod Senior Life Consolidated Cash Flow Statement For the month ending October 2024

		Period to Date	%	Year to Date	%
1300-20-200	Building Equipment - Fixed	0	0	-15,622	0
1300-80-100	Construction in Progress	0	0	-293,846	-3
1310-20-100	Accum Depr - Buildings	107,911	9	968,359	9
1390-00-300	Accumulated Amortization	4,655	0	46,554	0
2000-10-000	Accounts Payable	7,051	1	-199,114	-2
2010-10-000	Accrued Payroll Wages Payable	209,635	18	59,992	1
2010-30-010	Health Insurance Payable	-184	0	1,784	0
2010-30-040	Disability Insurance Payable	-519	0	22,675	0
2010-30-060	Misc Insurance Payable	-6,250	-1	-10,000	0
2010-30-070	Transportation Benefits Payable	1,396	0	0	0
2010-30-080	Pension Payable	808	0	1,363	0
2010-30-090	403b Thrift Plan Deferrals	-10,011	-1	-10,668	0
2010-30-100	Flexible Spending Account Deferrals	-841	0	-4,237	0
2010-30-300	Roth 403b Deferrals	-390	0	-257	0
2020-20-000	Accrued Utilites	800	0	16,300	0
2020-30-000	Due to Affiliates	-274,178	-24	706,343	6
2020-90-100	Deferred Comp Liability	0	0	36,000	0
2100-10-100	Tenant Security Deposits	-1,134	0	649	0
2100-10-100	Security Deposit Interest	147	0	1,940	0
2100-10-200	Security Deposit - Pet	-50	0	-1,020	0
2100-10-400	Sec Dep Clearing Account	-30	0	-1,020	0
		-593	0		0
2100-20-000 2500-10-100	Tenant Prepaid Rents		-3	-1,016	-6
2500-10-100	Construction Loan	-36,493	-5	-698,216	-0
	TOTAL ADJUSTMENTS	294,370	26	88,197	1
	CASH FLOW	447,381	39	1,575,812	14
					14
1000-10-000	Period to Date	Beginning Balance	Ending Balance	Difference	14
1000-10-000	Period to Date Petty Cash	Beginning Balance 800	Ending Balance 800	Difference 0	14
1000-10-100	Period to Date Petty Cash Cash Operating - Shared	Beginning Balance 800 -50,728	Ending Balance 800 -65,208	Difference 0 -14,480	14
1000-10-100 1000-10-200	Period to Date Petty Cash Cash Operating - Shared Operating	Beginning Balance 800 -50,728 3,223,129	Ending Balance 800 -65,208 3,347,413	Difference 0 -14,480 124,285	14
1000-10-100 1000-10-200 1000-10-300	Period to Date Petty Cash Cash Operating - Shared Operating ANB West LLLP	Beginning Balance 800 -50,728 3,223,129 102,259	Ending Balance 800 -65,208 3,347,413 102,362	Difference 0 -14,480 124,285 103	14
1000-10-100 1000-10-200 1000-10-300 1000-10-500	Period to Date Petty Cash Cash Operating - Shared Operating ANB West LLLP Food Service Ops	Beginning Balance 800 -50,728 3,223,129 102,259 40,564	Ending Balance 800 -65,208 3,347,413 102,362 15,833	Difference 0 -14,480 124,285 103 -24,731	14
1000-10-100 1000-10-200 1000-10-300 1000-10-500 1000-10-600	Period to Date Petty Cash Cash Operating - Shared Operating ANB West LLLP Food Service Ops Assisted Living Ops	Beginning Balance 800 -50,728 3,223,129 102,259 40,564 476,730	Ending Balance 800 -65,208 3,347,413 102,362 15,833 462,946	Difference 0 -14,480 124,285 103 -24,731 -13,784	14
1000-10-100 1000-10-200 1000-10-300 1000-10-500 1000-10-600 1000-20-000	Period to Date Petty Cash Cash Operating - Shared Operating ANB West LLLP Food Service Ops Assisted Living Ops Cash Savings	Beginning Balance 800 -50,728 3,223,129 102,259 40,564 476,730 0	Ending Balance 800 -65,208 3,347,413 102,362 15,833 462,946 0	Difference 0 -14,480 124,285 103 -24,731 -13,784 0	14
1000-10-100 1000-10-200 1000-10-300 1000-10-500 1000-10-600 1000-20-000 1000-20-100	Period to Date Petty Cash Cash Operating - Shared Operating ANB West LLLP Food Service Ops Assisted Living Ops Cash Savings MidFirst Bank - Cash Savings	Beginning Balance 800 -50,728 3,223,129 102,259 40,564 476,730 0 4,374,076	Ending Balance 800 -65,208 3,347,413 102,362 15,833 462,946 0 4,391,070	Difference 0 -14,480 124,285 103 -24,731 -13,784 0 16,994	14
1000-10-100 1000-10-200 1000-10-300 1000-10-500 1000-20-000 1000-20-100 1000-30-000	Period to Date Petty Cash Cash Operating - Shared Operating ANB West LLLP Food Service Ops Assisted Living Ops Cash Savings MidFirst Bank - Cash Savings Morgan Stanley - Cash Investment	Beginning Balance 800 -50,728 3,223,129 102,259 40,564 476,730 0 4,374,076 2,283,571	Ending Balance 800 -65,208 3,347,413 102,362 15,833 462,946 0 4,391,070 2,292,420	Difference 0 -14,480 124,285 103 -24,731 -13,784 0 16,994 8,848	14
1000-10-100 1000-10-200 1000-10-500 1000-10-600 1000-20-000 1000-20-100 1000-30-000	Period to Date Petty Cash Cash Operating - Shared Operating ANB West LLLP Food Service Ops Assisted Living Ops Cash Savings MidFirst Bank - Cash Savings Morgan Stanley - Cash Investment Principal - Deferred Compensation Acct	Beginning Balance 800 -50,728 3,223,129 102,259 40,564 476,730 0 4,374,076 2,283,571 131,918	Ending Balance 800 -65,208 3,347,413 102,362 15,833 462,946 0 4,391,070 2,292,420 131,918	Difference 0 -14,480 124,285 103 -24,731 -13,784 0 16,994 8,848 0	14
1000-10-100 1000-10-200 1000-10-500 1000-10-600 1000-20-000 1000-20-100 1000-30-000 1000-30-000	Period to Date Petty Cash Cash Operating - Shared Operating ANB West LLLP Food Service Ops Assisted Living Ops Cash Savings MidFirst Bank - Cash Savings Morgan Stanley - Cash Investment Principal - Deferred Compensation Acct Cash Construction	Beginning Balance 800 -50,728 3,223,129 102,259 40,564 476,730 0 4,374,076 2,283,571 131,918 0	Ending Balance 800 -65,208 3,347,413 102,362 15,833 462,946 0 4,391,070 2,292,420 131,918 0	Difference 0 -14,480 124,285 103 -24,731 -13,784 0 16,994 8,848 0 0 0	14
1000-10-100 1000-10-200 1000-10-500 1000-10-600 1000-20-000 1000-20-100 1000-30-000 1000-30-200 1000-40-000 1000-50-100	Period to Date Petty Cash Cash Operating - Shared Operating ANB West LLLP Food Service Ops Assisted Living Ops Cash Savings MidFirst Bank - Cash Savings Morgan Stanley - Cash Investment Principal - Deferred Compensation Acct Cash Construction Cash Payroll	Beginning Balance 800 -50,728 3,223,129 102,259 40,564 476,730 0 4,374,076 2,283,571 131,918 0 -107,462	Ending Balance 800 -65,208 3,347,413 102,362 15,833 462,946 0 4,391,070 2,292,420 131,918 0 242,454	Difference 0 -14,480 124,285 103 -24,731 -13,784 0 16,994 8,848 0 0 349,916	14
1000-10-100 1000-10-200 1000-10-500 1000-10-600 1000-20-000 1000-20-100 1000-30-200 1000-40-000 1000-50-100	Period to Date Petty Cash Cash Operating - Shared Operating ANB West LLLP Food Service Ops Assisted Living Ops Cash Savings MidFirst Bank - Cash Savings Morgan Stanley - Cash Investment Principal - Deferred Compensation Acct Cash Construction Cash Payroll Cash FSA	Beginning Balance 800 -50,728 3,223,129 102,259 40,564 476,730 0 4,374,076 2,283,571 131,918 0 -107,462 10,450	Ending Balance 800 -65,208 3,347,413 102,362 15,833 462,946 0 4,391,070 2,292,420 131,918 0 242,454 8,119	Difference 0 -14,480 124,285 103 -24,731 -13,784 0 16,994 8,848 0 0 349,916 -2,331	14
1000-10-100 1000-10-200 1000-10-500 1000-10-600 1000-20-000 1000-20-100 1000-30-200 1000-30-200 1000-50-100 1000-50-200 1000-50-200	Period to Date Petty Cash Cash Operating - Shared Operating ANB West LLLP Food Service Ops Assisted Living Ops Cash Savings MidFirst Bank - Cash Savings Morgan Stanley - Cash Investment Principal - Deferred Compensation Acct Cash Construction Cash Payroll Cash FSA Cash - Other	Beginning Balance 800 -50,728 3,223,129 102,259 40,564 476,730 0 4,374,076 2,283,571 131,918 0 -107,462 10,450 0	Ending Balance 800 -65,208 3,347,413 102,362 15,833 462,946 0 4,391,070 2,292,420 131,918 0 242,454 8,119 0	Difference 0 -14,480 124,285 103 -24,731 -13,784 0 16,994 8,848 0 0 349,916 -2,331 0	14
1000-10-100 1000-10-200 1000-10-500 1000-10-600 1000-20-000 1000-20-100 1000-30-000 1000-30-200 1000-50-100 1000-50-200 1000-90-999 1010-01-000	Period to Date Petty Cash Cash Operating - Shared Operating ANB West LLLP Food Service Ops Assisted Living Ops Cash Savings MidFirst Bank - Cash Savings Morgan Stanley - Cash Investment Principal - Deferred Compensation Acct Cash Construction Cash Payroll Cash FSA Cash - Other Security Deposit	Beginning Balance 800 -50,728 3,223,129 102,259 40,564 476,730 0 4,374,076 2,283,571 131,918 0 -107,462 10,450 0 176,596	Ending Balance 800 -65,208 3,347,413 102,362 15,833 462,946 0 4,391,070 2,292,420 131,918 0 242,454 8,119 0 176,813	Difference 0 -14,480 124,285 103 -24,731 -13,784 0 16,994 8,848 0 0 349,916 -2,331 0 217	14
1000-10-100 1000-10-200 1000-10-500 1000-10-600 1000-20-000 1000-20-100 1000-30-000 1000-30-200 1000-50-100 1000-50-200 1000-90-999 1010-01-000	Period to Date Petty Cash Cash Operating - Shared Operating ANB West LLLP Food Service Ops Assisted Living Ops Cash Savings MidFirst Bank - Cash Savings MidFirst Bank - Cash Savings Morgan Stanley - Cash Investment Principal - Deferred Compensation Acct Cash Construction Cash Payroll Cash FSA Cash - Other Security Deposit ANB West LLLP 1839	Beginning Balance 800 -50,728 3,223,129 102,259 40,564 476,730 0 4,374,076 2,283,571 131,918 0 -107,462 10,450 0 176,596 263,588	Ending Balance 800 -65,208 3,347,413 102,362 15,833 462,946 0 4,391,070 2,292,420 131,918 0 242,454 8,119 0 176,813 263,966	Difference 0 -14,480 124,285 103 -24,731 -13,784 0 16,994 8,848 0 0 0 349,916 -2,331 0 217 378	14
1000-10-100 1000-10-200 1000-10-500 1000-10-600 1000-20-000 1000-20-100 1000-30-000 1000-30-200 1000-50-100 1000-50-200 1000-90-999 1010-01-000	Period to Date Petty Cash Cash Operating - Shared Operating ANB West LLLP Food Service Ops Assisted Living Ops Cash Savings MidFirst Bank - Cash Savings Morgan Stanley - Cash Investment Principal - Deferred Compensation Acct Cash Construction Cash Payroll Cash FSA Cash - Other Security Deposit ANB West LLLP 1839 Morgan Stanley - Restricted Replacement Reserve	Beginning Balance 800 -50,728 3,223,129 102,259 40,564 476,730 0 4,374,076 2,283,571 131,918 0 -107,462 10,450 0 176,596 263,588 492,957	Ending Balance 800 -65,208 3,347,413 102,362 15,833 462,946 0 4,391,070 2,292,420 131,918 0 242,454 8,119 0 176,813 263,966 494,921	Difference 0 -14,480 124,285 103 -24,731 -13,784 0 16,994 8,848 0 0 349,916 -2,331 0 217 378 1,965	14
1000-10-100 1000-10-200 1000-10-500 1000-10-600 1000-20-000 1000-20-100 1000-30-200 1000-30-200 1000-50-100 1000-50-200 1000-90-999 1010-01-000	Period to Date Petty Cash Cash Operating - Shared Operating ANB West LLLP Food Service Ops Assisted Living Ops Cash Savings MidFirst Bank - Cash Savings MidFirst Bank - Cash Savings Morgan Stanley - Cash Investment Principal - Deferred Compensation Acct Cash Construction Cash Payroll Cash FSA Cash - Other Security Deposit ANB West LLLP 1839	Beginning Balance 800 -50,728 3,223,129 102,259 40,564 476,730 0 4,374,076 2,283,571 131,918 0 -107,462 10,450 0 176,596 263,588	Ending Balance 800 -65,208 3,347,413 102,362 15,833 462,946 0 4,391,070 2,292,420 131,918 0 242,454 8,119 0 176,813 263,966	Difference 0 -14,480 124,285 103 -24,731 -13,784 0 16,994 8,848 0 0 0 349,916 -2,331 0 217 378	14
1000-10-100 1000-10-200 1000-10-500 1000-10-600 1000-20-000 1000-30-000 1000-30-000 1000-30-200 1000-50-100 1000-50-200 1000-90-999 1010-01-000 1010-04-000	Period to Date Petty Cash Cash Operating - Shared Operating ANB West LLLP Food Service Ops Assisted Living Ops Cash Savings MidFirst Bank - Cash Savings Morgan Stanley - Cash Investment Principal - Deferred Compensation Acct Cash Construction Cash Payroll Cash FSA Cash - Other Security Deposit ANB West LLLP 1839 Morgan Stanley - Restricted Replacement Reserve Total Cash	Beginning Balance 800 -50,728 3,223,129 102,259 40,564 476,730 0 4,374,076 2,283,571 131,918 0 -107,462 10,450 0 176,596 263,588 492,957 11,418,447 Beginning Balance	Ending Balance 800 -65,208 3,347,413 102,362 15,833 462,946 0 4,391,070 2,292,420 131,918 0 242,454 8,119 0 176,813 263,966 494,921 11,865,828 Ending Balance	Difference 0 -14,480 124,285 103 -24,731 -13,784 0 16,994 8,848 0 0 16,994 8,848 0 0 349,916 -2,331 0 217 378 1,965 147,381 Difference	14
1000-10-100 1000-10-200 1000-10-500 1000-20-000 1000-20-000 1000-30-200 1000-30-200 1000-40-000 1000-50-100 1000-90-999 1010-01-000 1010-04-000	Period to Date Petty Cash Cash Operating - Shared Operating ANB West LLLP Food Service Ops Assisted Living Ops Cash Savings MidFirst Bank - Cash Savings Morgan Stanley - Cash Investment Principal - Deferred Compensation Acct Cash Construction Cash Payroll Cash FSA Cash - Other Security Deposit ANB West LLLP 1839 Morgan Stanley - Restricted Replacement Reserve Total Cash Year to Date Petty Cash	Beginning Balance 800 -50,728 3,223,129 102,259 40,564 476,730 0 4,374,076 2,283,571 131,918 0 -107,462 10,450 0 176,596 263,588 492,957 11,418,447 Beginning Balance 800	Ending Balance 800 -65,208 3,347,413 102,362 15,833 462,946 0 4,391,070 2,292,420 131,918 0 242,454 8,119 0 242,454 8,119 0 176,813 263,966 494,921 11,865,828 Ending Balance 800	Difference 0 -14,480 124,285 103 -24,731 -13,784 0 16,994 8,848 0 0 349,916 -2,331 0 217 378 1,965 447,381 Difference 0	14
1000-10-100 1000-10-200 1000-10-500 1000-10-600 1000-20-000 1000-30-000 1000-30-200 1000-30-200 1000-50-100 1000-50-200 1000-90-999 1010-01-000 1010-04-000	Period to Date Petty Cash Cash Operating - Shared Operating ANB West LLLP Food Service Ops Assisted Living Ops Cash Savings MidFirst Bank - Cash Savings Morgan Stanley - Cash Investment Principal - Deferred Compensation Acct Cash Construction Cash Payroll Cash FSA Cash - Other Security Deposit ANB West LLLP 1839 Morgan Stanley - Restricted Replacement Reserve Total Cash	Beginning Balance 800 -50,728 3,223,129 102,259 40,564 476,730 0 4,374,076 2,283,571 131,918 0 -107,462 10,450 0 176,596 263,588 492,957 11,418,447 Beginning Balance	Ending Balance 800 -65,208 3,347,413 102,362 15,833 462,946 0 4,391,070 2,292,420 131,918 0 242,454 8,119 0 176,813 263,966 494,921 11,865,828 Ending Balance	Difference 0 -14,480 124,285 103 -24,731 -13,784 0 16,994 8,848 0 0 16,994 8,848 0 0 349,916 -2,331 0 217 378 1,965 147,381 Difference	14
1000-10-100 1000-10-200 1000-10-500 1000-10-600 1000-20-000 1000-30-000 1000-30-000 1000-40-000 1000-50-100 1000-90-999 1010-01-000 1010-04-000	Period to Date Petty Cash Cash Operating - Shared Operating ANB West LLLP Food Service Ops Assisted Living Ops Cash Savings MidFirst Bank - Cash Savings Morgan Stanley - Cash Investment Principal - Deferred Compensation Acct Cash Construction Cash Payroll Cash FSA Cash - Other Security Deposit ANB West LLLP 1839 Morgan Stanley - Restricted Replacement Reserve Total Cash Year to Date Petty Cash	Beginning Balance 800 -50,728 3,223,129 102,259 40,564 476,730 0 4,374,076 2,283,571 131,918 0 -107,462 10,450 0 176,596 263,588 492,957 11,418,447 Beginning Balance 800	Ending Balance 800 -65,208 3,347,413 102,362 15,833 462,946 0 4,391,070 2,292,420 131,918 0 242,454 8,119 0 242,454 8,119 0 176,813 263,966 494,921 11,865,828 Ending Balance 800	Difference 0 -14,480 124,285 103 -24,731 -13,784 0 16,994 8,848 0 0 349,916 -2,331 0 217 378 1,965 447,381 Difference 0	14
1000-10-100 1000-10-200 1000-10-500 1000-10-600 1000-20-000 1000-20-100 1000-30-200 1000-40-000 1000-50-100 1000-50-200 1000-90-999 1010-01-000 1010-01-000	Period to Date Petty Cash Petty Cash Cash Operating - Shared Operating ANB West LLLP Food Service Ops Assisted Living Ops Cash Savings MidFirst Bank - Cash Savings MidFirst Bank - Cash Savings Morgan Stanley - Cash Investment Principal - Deferred Compensation Acct Cash Construction Cash Payroll Cash FSA Cash - Other Security Deposit ANB West LLLP 1839 Morgan Stanley - Restricted Replacement Reserve Total Cash Year to Date Petty Cash Cash Operating - Shared	Beginning Balance 800 -50,728 3,223,129 102,259 40,564 476,730 0 4,374,076 2,283,571 131,918 0 -107,462 10,450 0 176,596 263,588 492,957 11,418,447 Beginning Balance 800 291,480	Ending Balance 800 -65,208 3,347,413 102,362 15,833 462,946 0 4,391,070 2,292,420 131,918 0 242,454 8,119 0 176,813 263,966 494,921 11,865,828 Ending Balance 800 -65,208	Difference 0 -14,480 124,285 103 -24,731 -13,784 0 16,994 8,848 0 0 349,916 -2,331 0 217 378 1,965 447,381 Difference 0 -356,687	14
1000-10-100 1000-10-200 1000-10-500 1000-10-600 1000-20-000 1000-20-000 1000-30-200 1000-30-200 1000-50-100 1000-50-100 1000-50-200 1010-01-000 1010-01-000 1000-10-000 1000-10-000 1000-10-000	Period to Date Petty Cash Cash Operating - Shared Operating ANB West LLLP Food Service Ops Assisted Living Ops Cash Savings MidFirst Bank - Cash Savings MidFirst Bank - Cash Savings Morgan Stanley - Cash Investment Principal - Deferred Compensation Acct Cash Construction Cash Payroll Cash FSA Cash - Other Security Deposit ANB West LLLP 1839 Morgan Stanley - Restricted Replacement Reserve Total Cash Petty Cash Cash Operating - Shared Operating	Beginning Balance 800 -50,728 3,223,129 102,259 40,564 476,730 0 4,374,076 2,283,571 131,918 0 -107,462 10,450 0 176,596 263,588 492,957 11,418,447 Beginning Balance 800 291,480 2,004,719	Ending Balance 800 -65,208 3,347,413 102,362 15,833 462,946 0 4,391,070 2,292,420 131,918 0 242,454 8,119 0 176,813 263,966 494,921 11,865,828 Ending Balance 800 -65,208 3,347,413	Difference 0 -14,480 124,285 103 -24,731 -13,784 0 16,994 8,848 0 0 349,916 -2,331 0 217 378 1,965 447,381 Difference 0 -356,687 1,342,694	14 Cash Operating as of October

Kavod Senior Life Consolidated Cash Flow Statement For the month ending October 2024

		Period to Date	%	Year to Date	%	
1000-20-000	Cash Savings	0	0	0		\$ 8,255,216
1000-20-100	MidFirst Bank - Cash Savings	4,215,589	4,391,070	175,480		
1000-30-000	Morgan Stanley - Cash Investment	2,201,102	2,292,420	91,317		
1000-30-200	Principal - Deferred Compensation Acct	95,918	131,918	36,000		
1000-40-000	Cash Construction	0	0	0		
1000-50-100	Cash Payroll	38,890	242,454	203,564		
1000-50-200	Cash FSA	38,763	8,119	-30,644		
1000-90-999	Cash - Other	0	0	0		
1010-01-000	Security Deposit	213,317	176,813	-36,504		
1010-01-100	ANB West LLLP 1839	260,125	263,966	3,841		
1010-04-000	Morgan Stanley - Restricted Replacement Reserve	475,060	494,921	19,861		
	Total Cash	10,290,016	11,865,828	1,575,812		

Caution: Forms printed from within Adobe Acrobat may not meet IRS or state taxing agency specifications. When using Acrobat, select the "Actual Size" in the Adobe "Print" dialog.

CLIENT'S COPY

COMERNOWLING 10475 CROSSPOINT BOULEVARD, SUITE 200 INDIANAPOLIS, IN 46256

NOVEMBER 7, 2024

ALLIED HOUSING, INC. 22 SOUTH ADAMS STREET DENVER, CO 80209

ALLIED HOUSING, INC .:

ENCLOSED IS THE ORGANIZATION'S 2023 EXEMPT ORGANIZATION RETURN.

SPECIFIC FILING INSTRUCTIONS ARE AS FOLLOWS.

FORM 990 RETURN:

THIS RETURN HAS QUALIFIED FOR ELECTRONIC FILING. AFTER YOU HAVE REVIEWED THE RETURN FOR COMPLETENESS AND ACCURACY, PLEASE SIGN, DATE AND RETURN FORM 8879-TE TO OUR OFFICE. WE WILL TRANSMIT THE RETURN ELECTRONICALLY TO THE IRS AND NO FURTHER ACTION IS REQUIRED. RETURN FORM 8879-TE TO US BY NOVEMBER 15, 2024.

A COPY OF THE RETURN IS ENCLOSED FOR YOUR FILES. WE SUGGEST THAT YOU RETAIN THIS COPY INDEFINITELY.

SINCERELY,

COMERNOWLING

TAX RETURN FILING INSTRUCTIONS

FORM 990

FOR THE YEAR ENDING

DECEMBER 31, 2023

Prepared for	
	ALLIED HOUSING, INC. 22 SOUTH ADAMS STREET DENVER, CO 80209
Prepared by	CNA TAX PROFESSIONALS, INC. 10475 CROSSPOINT BOULEVARD, SUITE 200 INDIANAPOLIS, IN 46256
Amount due or refund	NOT APPLICABLE
Make check payable to	NOT APPLICABLE
Mail tax return and check (if applicable) to	NOT APPLICABLE
Return must be mailed on or before	NOT APPLICABLE
Special Instructions	THIS RETURN HAS QUALIFIED FOR ELECTRONIC FILING. AFTER YOU HAVE REVIEWED THE RETURN FOR COMPLETENESS AND ACCURACY, PLEASE SIGN, DATE AND RETURN FORM 8879-TE TO OUR OFFICE. WE WILL TRANSMIT THE RETURN ELECTRONICALLY TO THE IRS AND NO FURTHER ACTION IS REQUIRED. RETURN FORM 8879-TE TO US BY NOVEMBER 15, 2024.

0	879-TE		IRS E-file Sig	nature Auth	norization		OMB No. 1545-0047
Form OOT 3-1L		For calendar year 2023, or fiscal year beginning , 2023, and ending				20	0000
		For calendar year 20		the IRS. Keep for vou		, 20	2023
	nt of the Treasury evenue Service		Go to www.irs.gov/Fo				
Name of						EIN or SS	SN
	ALLIED	HOUSING,	INC.			84-0)584939
Name an	d title of officer or pe		MICHAEL KLE	IN			
		·····	PRESIDENT/C	EO			
Part	I Type of	Return and Re	eturn Information				
Form 53 or 10a b whichev	330 filers may ente below, and the amo	er dollars and cents ount on that line fo	or the return being filed v	ter whole dollars only. vith this form was blar	If you check the bonk, then leave line 1	x on line 1a, 2a 5, 2b, 3b, 4b, 5	urn. Form 8038-CP and a, 3a, 4a, 5a, 6a, 7a, 8a, 9a b, 6b, 7b, 8b, 9b, or 10b, ow. Do not complete more
	Form 990 check h	nere X	b Total revenue. if a	anv (Form 990. Part V	III. column (A). line 1	2)	1ь <u>1,179,166</u> .
	Form 990-EZ che		b Total revenue, if a	any (Form 990-EZ. line	9)	-)	2b
3a	Form 1120-POL 0						
4a	Form 990-PF che		b Tax based on inv				
5a	Form 8868 check						
	Form 990-T chec		b Total tax (Form 99	90-T, Part III, line 4)			6b
	Form 4720 check		b Total tax (Form 4	720, Part III, line 1)			
	Form 5227 check		b FMV of assets at	end of tax year (Forr	n 5227, Item D)		
	Form 5330 check		b Tax due (Form 53	30, Part II, line 19)			9b
	Form 8038-CP ch		b Amount of credit				
Part	II Declarat	tion and Signa	ature Authorization	n of Officer or Pe	rson Subject to	o Tax	
Under p	penalties of perjury	, I declare that 🛛	I am an officer of the a	above entity or 🗔 I	am a person subjec	t to tax with re	spect to (name
of any r entry to financia later tha paymen	efund. If applicable the financial instit il institution to deb an 2 business days at of taxes to receive	e, I authorize the L ution account indi it the entry to this s prior to the paym ve confidential info	I.S. Treasury and its des cated in the tax preparat account. To revoke a pa	ignated Financial Age tion software for payn yment, I must contac also authorize the final iswer inguiries and res	nt to initiate an elec nent of the federal ta t the U.S. Treasury I ncial institutions inve solve issues related	tronic funds wi axes owed on t Financial Agent olved in the pro to the paymen	his return, and the t at 1-888-353-4537 no ocessing of the electronic it. I have selected a
	eck one box only		FESSIONALS,	INC.		_ to enter my	PIN 36423
			ERO firm			_ to enter my	Enter five numbers, but
				Thanic			do not enter all zeros
	with a state age on the return's o As an officer or return. If I have	ncy(ies) regulating disclosure consent person subject to indicated within th	screen. tax with respect to the e	IRS Fed/State program entity, I will enter my P he return is being filed	n, I also authorize th IN as my signature o d with a state agenc	ne aforementio on the tax year	the return is being filed ned ERO to enter my PIN 2023 electronically filed g charities as part of the
Signature	of officer or person subje	act to tax				Da	ite
Part		ation and Auth	entication			Du	
			nic filing identification				
	(EFIN) followed by	-	-	Γ	35990708 Do not enter all z		
submitt			PIN, which is my signatu e requirements of Pub. 4		e (MeF) Information	for Authorized	I IRS e-file Providers for
ERO's si	gnature CNA	TAX PROF	ESSIONALS, I	NC.	Date	11/07/24	<u> </u>
			ERO Must Retain				
			Submit This Form t		Requested To	Do So	
For Priv	vacy Act and Pape	erwork Reductior	Act Notice, see instru	ctions.			Form 8879-TE (2023

(Rev. January 2024)

Application for Extension of Time To File an Exempt Organization **Return or Excise Taxes Related to Employee Benefit Plans**

Department of the Treasury Internal Revenue Service

File a separate application for each return. Go to www.irs.gov/Form8868 for the latest information.

Electronic filing (e-file). You can electronically file Form 8868 to request up to a 6-month extension of time to file any of the forms listed below except for Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts. An extension request for Form 8870 must be sent to the IRS in a paper format (see instructions). For more details on the electronic filing of Form 8868, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts

All corp	porations required to file an income tax return other than I	-orm 990-T	(including 1120-C filers), partnershi	ps, REMIC	s, and trusts			
must u	se Form 7004 to request an extension of time to file incor	ne tax retu	rns.					
Part I	Identification							
Туре о	r Name of exempt organization, employer, or other file	er, see instr	uctions.	Taxpayer	Taxpayer identification number (TIN			
Print			04 050					
File by th	ALLIED HOUSING, INC.				84-058	34939		
due date filing you	for Number, street, and room or suite no. If a P.O. box,	see instruc	tions.					
return. Se								
Instructio	instructions. City, town or post office, state, and ZIP code. For a foreign address, see instructions. DENVER, CO 80209							
Enter t	ne Return Code for the return that this application is for (f	ile a separa	ate application for each return)					
Applic	ation Is For	Return	Application Is For			Return		
		Code				Code		
Form 9	90 or Form 990-EZ	01	Form 4720 (other than individual)			09		
Form 4	720 (individual)	03	Form 5227			10		
Form 9	90-PF	04	Form 6069			11		
Form 9	90-T (sec. 401(a) or 408(a) trust)	05	Form 8870			12		
Form 9	90-T (trust other than above)	06	Form 5330 (individual)			13		
Form 9	90-T (corporation)	07	Form 5330 (other than individual)			14		
Form 1	041-A	08						
 After 	you enter your Return Code, complete either Part II or Pa	art III. Part I	II, including signature, is applicable	only for an	n extension o	f		
time to	file Form 5330.							
• If this	application is for an extension of time to file Form 5330,	vou must e	enter the following information.					
	Plan Name		C C					
	Plan Number							
	Plan Year Ending (MM/DD/YYYY)							
-	Automatic Extension of Time To File for Exempt Orga	nizations	see instructions)					
	books are in the care of JOHN MCCARTHY							
		TREET	- DENVER, CO 8020	9				
Tele	phone No. 303-399-1146		Fax No.					
	e organization does not have an office or place of busines	ss in the Ur						
	is <u>is fo</u> r a Group Return, enter the organization's four-digit							
box								
1	request an automatic 6-month extension of time until N				pt organizati			
	ne organization named above. The extension is for the or							
	calendar year 20 23 or	•						
Γ		. 20	, and ending			. 20		
	, , , , , , , , , , , , , , , , , , , ,	/				_ ,		
2	the tax year entered in line 1 is for less than 12 months,	check reas	on: Initial return	Final retur	n			
ĺ	Change in accounting period							
3a	this application is for Forms 990-PF, 990-T, 4720, or 606	9. enter the	e tentative tax. less					
	ny nonrefundable credits. See instructions.	,	···· - ··· , ···	3a	\$	0.		
-	this application is for Forms 990-PF, 990-T, 4720, or 606	9. enter an	v refundable credits and		- -			
	stimated tax payments made. Include any prior year over		-	3b	\$	0.		
-	Balance due. Subtract line 3b from line 3a. Include your p							
	sing EFTPS (Electronic Federal Tax Payment System). Se	•		3c	\$	0.		
					Ŧ			

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Department of the Treasury Internal Revenue Service

Т

EXTENDED TO NOVEMBER 15, 2024 Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.



A	For the	e 2023 calendar year, or tax year beginning and	ending		
В	Check if applicabl	e: C Name of organization		D Employer identifie	cation number
	Addre	P ALLIED HOUSING, INC.			
	Name chang	Doing business as KAVOD SENIOR LIFE		84-05849	39
	Initial return	Number and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone number	
	Final return	22 SOUTH ADAMS STREET		303-399-	1146
	termin ated	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	1,216,518.
	Amen	DENVER, CO 80209		H(a) Is this a group re	eturn
	Applic distance	F Name and address of principal officer: MICHAEL KLEIN		for subordinates	? Yes X No
	pendi	^{ng} SAME AS C ABOVE		H(b) Are all subordinates in	cluded? Yes No
1	Tax-ex	empt status: 🔀 501(c)(3) 🔄 501(c) () (insert no.) 🗌 4947(a)(1)	or 📃 527	If "No," attach a	list. See instructions
	Websi			H(c) Group exemption	n number
ĸ	Form of	f organization: 🚺 Corporation 🔄 Trust 🔄 Association 🔄 Other	L Year	of formation: 1968 N	State of legal domicile: CC
Pa	art I	Summary			
ė	1	Briefly describe the organization's mission or most significant activities: PROV	IDE HO	USING AND S	UPPORT
Governance		SERVICES TO LOW INCOME SENIORS			
ern	2	Check this box if the organization discontinued its operations or dispo	sed of more	than 25% of its net as	
Š					19
~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~		Number of independent voting members of the governing body (Part VI, line 1b)			19
ies		Total number of individuals employed in calendar year 2023 (Part V, line 2a) $\hfill \ldots$		110	
ivit		Total number of volunteers (estimate if necessary)			348
Activities &		Total unrelated business revenue from Part VIII, column (C), line 12			0.
	b	Net unrelated business taxable income from Form 990-T, Part I, line 11	<u></u>		0.
				Prior Year	Current Year
ne		Contributions and grants (Part VIII, line 1h)		395,797.	781,526.
Revenue		Program service revenue (Part VIII, line 2g)		238,310.	242,775.
Re		Investment income (Part VIII, column (A), lines 3, 4, and 7d)		8,937.	78,495.
		Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		-23,929.	76,370.
		Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		619,115.	1,179,166.
		Grants and similar amounts paid (Part IX, column (A), lines 1-3)		0.	0.
		Benefits paid to or for members (Part IX, column (A), line 4)		577,110.	0. 628,129.
Expenses	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)		<u> </u>	020,129.
en	16a	Professional fundraising fees (Part IX, column (A), line 11e) Total fundraising expenses (Part IX, column (D), line 25) 15,0	10	0.	0.
Ä	b			119,378.	61,035.
_	11/	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		696,488.	689,164.
		Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		-77,373.	490,002.
- 2	19	Revenue less expenses. Subtract line 18 from line 12		ginning of Current Year	End of Year
Net Assets or Fund Balances		Tatal accests (Dart V. line 10)		2,759,078.	3,205,277.
Asse	20	Total assets (Part X, line 16)		391,202.	135,672.
Vet ∕ ind	21	Total liabilities (Part X, line 26)		2,367,876.	3,069,605.
		Net assets or fund balances. Subtract line 21 from line 20		4,501,010.	5,009,003.

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign	Signature of officer				Date						
	MICHAEL KLEIN, PRESIDENT/										
	Type or print name and title										
	Print/Type preparer's name	Preparer's signature		Date	Check	PTIN					
Paid	SHAWN D. DREIMAN, CPA	SHAWN D. DE	REIMAN,		• oon omployou	P00380913					
Preparer	Firm's name CNA TAX PROFESSIC				Firm's EIN 35-	2102008					
Use Only	Firm's address 10475 CROSSPOINT	BOULEVARD,	SUITE 2	00							
	INDIANAPOLIS, IN	46256			Phone no.317-	841-3393					
May the IF	RS discuss this return with the preparer shown ab	ove? See instructions	3			X Yes No					
LHA For	LHA For Paperwork Reduction Act Notice, see the separate instructions. 332001 12-21-23 Form 990 (2023)										

	·····	0584939	Page <b>2</b>
Pa	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III	<u></u>	
1	Briefly describe the organization's mission: TO PROVIDE LIFE-ENRICHING EXPERIENCES TO OLDER ADULTS THROUG RANGE OF HOUSING AND SUPPORT SERVICES THAT REFLECT THE SPIR		AD
	SOCIAL, AND CULTURAL VALUES OF JEWISH TRADITION.		
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?	Yes	X No
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes	XNo
4	Describe the organization's program service accomplishments for each of its three largest program services, as measure	ed by expense:	S.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the revenue, if any, for each program service reported.	otal expenses,	and
4a	(Code: ) (Expenses \$ 623,980 · including grants of \$ ) (Revenue \$	242,	775.)
14	ALLIED HOUSING, INC. OWNS A 18 INTEREST IN THREE APARTMENT		
	THAT PROVIDE LOW INCOME HOUSING AND SERVICES FOR THE ELDERL'		
	COLORADO. OUR GOAL IS TO SERVE OUR RESIDENTS AS WELL AS THE		
	THROUGH AN ON-SITE HEALTH AND WELLNESS CENTER OFFERING PHYS		
	THERAPY, EXERCISE AND HEALTHY LIVING CLASSES; MEDICAL CLINIC		
	PROVIDING EDUCATIONAL AND LIFE-ENRICHMENT PROGRAMS TO ACTIV		
		E OLDER	
	ADULTS THROUGH KAVOD ON THE ROAD.		
4b	(Code: ) (Expenses \$ including grants of \$ ) (Revenue \$		)
			/
4c	(Code: ) (Expenses \$ including grants of \$ ) (Revenue \$		)
			/
44	Other program services (Describe on Schedule O.)		
-tu		١	
4.	(Expenses \$ including grants of \$ ) (Revenue \$       Total program service expenses     623,980.	/	
40	Total program service expenses     023,980.	Earm C	90 (2023)

Form	990	(2023)

 Form 990 (2023)
 ALLIED HOUSING, INC.

 Part IV
 Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	x	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I	3		x
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			x
-	during the tax year? If "Yes," complete Schedule C, Part II	4		
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? <i>If</i> "Yes," <i>complete Schedule C, Part III</i>	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		x
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		x
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV	9		x
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10		x
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,	11a		x
h	Part VI Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total	Па		
U	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		x
с	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If</i> "Yes," <i>complete Schedule D, Part IX</i>	11d	х	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a		x
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		x
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If</i> "Yes," <i>complete Schedule F, Parts III and IV</i>	16		x
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	40	v	
10	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	40		x
20-	complete Schedule G, Part III	19 20a		X
	Did the organization operate one or more hospital facilities? <i>If</i> "Yes," <i>complete Schedule H</i>	20a 20b		- 17
	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	200		<u> </u>
21	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		x
	demetere gerennion en racing country y, mort in reey complete concerno i, rater and n			

	Form 990 (2	2023)	ALLIED	HOUSING,	IN
ĺ	Part IV	Checklist	of Required Sc	hedules (contin	ued)

ALLIED HOUSING, INC.

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		x
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		x
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		x
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
~	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		x
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current	200		
20	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		x
27		20		
21	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled	07		x
00	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			v
	"Yes," complete Schedule L, Part IV	28a		X X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		
С	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b?If			v
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and		v	
05	Part V, line 1	34	X X	
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	~	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	0	х	
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization?	26		x
37	If "Yes," complete Schedule R, Part V, line 2 Did the organization conduct more than 5% of its activities through an entity that is not a related organization	36		
31		27		x
20	and that is treated as a partnership for federal income tax purposes? <i>If</i> "Yes," <i>complete Schedule R, Part VI</i>	37		- 11
38		20	х	
Pa	Note: All Form 990 filers are required to complete Schedule O           t V         Statements Regarding Other IRS Filings and Tax Compliance	38	27	
1 01				
	Check if Schedule O contains a response or note to any line in this Part V		Yes	No
1-	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 35		162	
	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
C		10	х	
	(gambling) winnings to prize winners?	1c	<u> 4</u> 7	

	990 (2023) ALLIED HOUSING, INC. 84-0584	939	P	age <b>5</b>
Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)			
_			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return 2a 110			
			х	
	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		X
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a 3b		- 21
	It "Yes," has it filed a Form 990-1 for this year? If "No" to line 3b, provide an explanation on Schedule O	30		
τu	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		х
b	If "Yes," enter the name of the foreign country	Ĩŭ		
-	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
с	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	X	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х	
с	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	_		v
	to file Form 8282?	7c		X
	If "Yes," indicate the number of Forms 8282 filed during the year 7d	-		
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
g b	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g 7h		
8	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? <b>Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the	711		
0	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
а	Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
а	Gross income from members or shareholders 11a			
b	Gross income from other sources. (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans 13b			
	Enter the amount of reserves on hand	140		х
	Did the organization receive any payments for indoor tanning services during the tax year?	14a 14b		- 43
ы 15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	140		<u> </u>
	excess parachute payment(s) during the year?	15		х
	If "Yes," see the instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х
	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities			
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
	If "Yes," complete Form 6069.			

ALLIED HOUSING, INC.

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 19			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.			
b	Enter the number of voting members included on line 1a, above, who are independent 1b 19			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, trustees, or key employees to a management company or other person?	3		x
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		x
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		x
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
	The governing body?	8a	Х	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
-	organization's mailing address? If "Yes," provide the names and addresses on Schedule O	9		x
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		Х
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a		Х
	Describe on Schedule O the process, if any, used by the organization to review this Form 990.			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	on Schedule O how this was done	12c	х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
	Other officers or key employees of the organization	15b		Х
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed CO			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3	s only	) availa	able
	for public inspection. Indicate how you made these available. Check all that apply.			
	Own website Another's website X Upon request Other (explain on Schedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	d finar	ncial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	JOHN MCCARTHY - 303-399-1146			
	22 SOUTH ADAMS STREET, DENVER, CO 80209			

Part VII	Compensation of Officers,	Directors,	Trustees,	Key	Employees,	Highest	Compensate	ed
	<b>Employees, and Independe</b>	nt Contra	ctors					

Check if Schedule O contains a response or note to any line in this Part VI

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
 List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.
 Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See the instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average	(da	Position		Reportable	Reportable	Estimated			
	hours per	box	(do not check more than one box, unless person is both an		compensation	compensation	amount of			
	week	<u> </u>	officer and a director/trustee)		from	from related	other			
	(list any	ector						the	organizations	compensation
	hours for	or di	ŝe			ated		organization	(W-2/1099-MISC/	from the
	related	ustee	truste		e	suadu		(W-2/1099-MISC/	1099-NEC)	organization
	organizations below	ual tr	ional		iploy6	t con /ee		1099-NEC)		and related organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) MICHAEL KLEIN	10.50	=	-	0	×	Ξē	Œ			
PRESIDENT/CEO	34.00			x				295,393.	0.	0.
(2) TRACY KAPAUN	40.00									
CHIEF OPERATING OFFICER		1		x				146,529.	0.	0.
(3) JOHN L MCCARTHY	40.00									
CHIEF FINANCIAL OFFICER		1		Х				111,711.	0.	0.
(4) MIKE BELIEU	40.00									
FORMER CHIEF FINANCIAL OFFICER							Х	72,342.	0.	3,053.
(5) STEVEN SUMMER	1.00									
PAST CHAIR		Х						0.	0.	0.
(6) MOLLY ZWERDLINGER	1.00									
CHAIR	1.00	Х		Х				0.	0.	0.
(7) BRIAN BOTNICK	1.00							_	_	_
MEMBER		Х						0.	0.	0.
(8) SHARON CAULFIELD	1.00									_
SECRETARY		X		X				0.	0.	0.
(9) ELLEN ABRAMS	1.00									
MEMBER		X						0.	0.	0.
(10) JOE DUBROFF	1.00									
MEMBER		X						0.	0.	0.
(11) ROB FRIEDMAN	1.00									
MEMBER	1 00	X						0.	0.	0.
(12) SCOTT FISHER	1.00									•
MEMBER/AT-LARGE	1 00	X						0.	0.	0.
(13) RODI LEVI	1.00									•
MEMBER	1 00	X						0.	0.	0.
(14) ONDALEE KLINE	1.00									•
MEMBER	1 00	X						0.	0.	0.
(15) JOEY SIMON	1.00								0	0
MEMBER	1.00	X						0.	0.	0.
(16) JAMIE SARCHE	1.00								^	
MEMBER	1 00	X						0.	0.	0.
(17) GARY SALTZMAN	1.00	x						0.	0.	0.
MEMBER	1	Δ						U •	0.	

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Part VII Section A. Officers, Directors, Trus	tees, Key Em	ploy	ees	, an	d Hi	ighe	st C	Compensated Employe	es (continued)			<u> </u>	
(A) (B) (C)						(D)	(E)		(F)				
Name and title	Average	(do			ition	<b>ا</b> than than	one	Reportable	Reportable	6	Estimate	ed	
	hours per	box	, unle	ss pe	erson	is bot	h an	compensation	compensation	4	amount	of	
	week		cer an	ia a a I	Irecto	or/trus	tee)	from	from related		other		
	(list any hours for	irecto						the	organizations		mpensa		
	related	e or d	tee			sated		organization (W-2/1099-MISC/	(W-2/1099-MISC/ 1099-NEC)		from th rganizat		
	organizations	rustee	l trus		ee	mpen		1099-NEC)	1033-1120)		nd relat		
	below	Individual trustee or director	Institutional trustee	_	nploy	st col	5	10001120)			ganizati		
	line)	Indivi	Institu	Officer	Key employee	Highest compensated employee	Former						
(18) JAN SCHORR	1.00												
MEMBER	1.00	X						0.	0.			Ο.	
(19) MELANIE SIEGEL	1.00												
MEMBER/AT-LARGE		Х						0.	0.			0.	
(20) DAVID ZATERMAN	1.00												
MEMBER		Х						0.	0.			0.	
(21) ALEXANDRA MANNERINGS	1.00							_	_			_	
MEMBER		х						0.	0.			0.	
(22) YOLANDA WEBB	1.00											•	
MEMBER	1.00	X						0.	0.			0.	
(23) ESSEY YIRDAW	1.00								0			~	
MEMBER		X						0.	0.			0.	
						<u> </u>							
						<u> </u>				<u> </u>			
1b Subtotal								625,975.	0.		3,0	53.	
1b Subtotal c Total from continuation sheets to Part V								0.	0.		- / -	0.	
d Total (add lines 1b and 1c)								625,975.	0.		3,053.		
2 Total number of individuals (including but r								-	,000 of reportable				
compensation from the organization						,			, 1			3	
											Yes	No	
3 Did the organization list any former officer,	director, trust	ee, ł	key e	emp	loye	e, o	⁻ hig	phest compensated emp	loyee on				
line 1a? If "Yes," complete Schedule J for s	uch individual									3	X		
4 For any individual listed on line 1a, is the si	um of reportab												
and related organizations greater than \$15	0,000? If "Yes,	" со	mple	ete S	Sche	edule	e J f	for such individual		4	X		
5 Did any person listed on line 1a receive or	-				-		elat	ted organization or indivi	dual for services				
rendered to the organization? If "Yes," con	plete Schedul	e J f	or su	ıch	pers	son .				5		X	
Section B. Independent Contractors									•				
1 Complete this table for your five highest co										satior	1 from		
the organization. Report compensation for	the calendar y	ear	endi	ng v	with	or w	ithir I		/ear.		(0)		
<b>(A)</b> Name and business	address	NO	ONE	2				<b>(B)</b> Description of s	ervices		<b>(C)</b> ensatio	n	
		110	5111				-						
2 Total number of independent contractors (	noludina hut -	ot !!	mita	d +~	the			habovo) who received -	oro than				
2 Total number of independent contractors ( \$100,000 of compensation from the organi	•	UL III	mile	u 10		se i: 0	5180	above, who received ff					

							<b>(A)</b> Total revenue	(B) Related or exempt function revenue	<b>(C)</b> Unrelated business revenue	<b>(D)</b> Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts		<ul> <li>a Federated campaigns</li></ul>	buti Irant abov	1b           1c           1d           oons)         1e           s, and           re         1f           1a-1f         1g \$			781,526.			
ervice Ie	2 a 	MANAGEMENT FE				Business Code 623000 532000	238,800. 3,975.			
Program Service Revenue		c d								
<b>d</b>	1	1 5					242,775.			
	2	g Total. Add lines 2a-2f					242,113.			
	3 4	Investment income (including dividends, intere other similar amounts) Income from investment of tax-exempt bond p					78,495.			78,495
	5	Royalties		(i) Real		(ii) Personal				
			6a 6b		_					
		<ul> <li>Less: rental expenses</li> <li>Rental income or (loss)</li> </ul>	60 60		+					
		d Net rental income or (loss)								
		Gross amount from sales of		(i) Securities		(ii) Other				
	' '	assets other than inventory	7a	()		(.,				
		<b>b</b> Less: cost or other basis	14							
е	_		7b							
ven			7c							
Be		d Net gain or (loss)								
Other Revenue		a Gross income from fundraisin including \$ 2 contributions reported on	g ev , 2	ents (not 03. of						
		Part IV, line 18			_	92,020. 37,352.				
		<ul> <li>b Less: direct expenses</li> <li>c Net income or (loss) from f</li> </ul>			~		54,668.			54,668
		a Gross income from gaming		· ·	Ť		54,000			51,000
	3.	Part IV, line 19			a					
		b Less: direct expenses			_					
		c Net income or (loss) from g								
		a Gross sales of inventory, le	-	· –						
		and allowances			)a					
	1	b Less: cost of goods sold			)b					
		c Net income or (loss) from s	sales	s of inventory						
Miscellaneous Revenue		a OTHER INCOME				Business Code 900099	21,702.			21,702
Venu		b			ļ					
Sce										
ΪΣ		d All other revenue e Total. Add lines 11a-11d					21,702.			
	12	Total revenue. See instruction					1,179,166.	242,775.	0.	154,865
							, -,	,		,

Check if Schedule O contains a response or note to any line in this Part VIII

3) ALLIED HOUSING, INC. Statement of Revenue

Form 990 (2023)

Form 990 (	2023)		ALLIED	HOUSIN
Part IX	Statem	ent of I	Functional	Expenses

ALLIED HOUSING, INC.

	Check if Schedule O contains a response	se or note to anv line in	this Part IX		X
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	<b>(C)</b> Management and general expenses	<b>(D)</b> Fundraising expenses
1	Grants and other assistance to domestic organizations		1		•
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	628,129.	535,051.	80,075.	13,003
6	Compensation not included above to disqualified				
	persons (as defined under section $4958(f)(1)$ ) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages				
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits				
10	Payroll taxes				
11	Fees for services (nonemployees):				
а	Management				
b	Legal				
С	Accounting				
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g		104 660	100 000	1 - 01 -	~
	column (A), amount, list line 11g expenses on Sch 0.)	124,663.	107,069.	15,017.	2,577
12	Advertising and promotion	<u> </u>	<b>FO</b> 000		1 0 5 0
13	Office expenses	60,850.	52,262.	7,330.	1,258
14	Information technology				
15	Royalties				
16	Occupancy				
17	Travel				
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates				
22	Depreciation, depletion, and amortization				
23	Insurance				
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.)				
а	TENANT ACTIVITIES	53,275.	45,756.	6,418.	1,101
b	FUNDRAISING ADJUSTMENT	-37,352.		-37,352.	
с	SALARY ADJUSTMENT	-140,401.	-116,158.	-21,322.	-2,921
d					
е	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	689,164.	623,980.	50,166.	15,018
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				

Check here 332010 12-21-23

if following SOP 98-2 (ASC 958-720)

#### (A) (B) Beginning of year End of year 1,327,312. 1,084,441. Cash - non-interest-bearing 1 1 347,995. 2 2 Savings and temporary cash investments 165,209. 3 3 Pledges and grants receivable, net 2,390. Accounts receivable, net 4 4 5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% 5 controlled entity or family member of any of these persons Loans and other receivables from other disgualified persons (as defined 6 under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) 6 7 Notes and loans receivable, net Assets 7 8 Inventories for sale or use 8 3,180. Prepaid expenses and deferred charges 9 9 **10a** Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a b Less: accumulated depreciation _____ 10b 10c Investments - publicly traded securities 11 11 Investments - other securities. See Part IV, line 11 12 12 109,395. 114,350. 13 Investments - program-related. See Part IV, line 11 13 14 14 Intangible assets 1,487,712. Other assets. See Part IV, line 11 1,322,371. 15 15 3,205,277. 2,759,078. 16 16 Total assets. Add lines 1 through 15 (must equal line 33) 337,202. 45,672. 17 Accounts payable and accrued expenses 17 18 Grants payable 18 19 19 Deferred revenue Tax-exempt bond liabilities 20 20 21 Escrow or custodial account liability. Complete Part IV of Schedule D 21 Loans and other payables to any current or former officer, director, 22 _iabilities trustee, key employee, creator or founder, substantial contributor, or 35% 22 controlled entity or family member of any of these persons 23 Secured mortgages and notes payable to unrelated third parties 23 24 24 Unsecured notes and loans payable to unrelated third parties 25 Other liabilities (including federal income tax, pavables to related third parties, and other liabilities not included on lines 17-24). Complete Part X 54,000. 90,000. 25 of Schedule D 391,202. 26 135,672. 26 Total liabilities. Add lines 17 through 25 X Organizations that follow FASB ASC 958, check here Net Assets or Fund Balances and complete lines 27, 28, 32, and 33. 2,321,649. 2,621,032. 27 27 Net assets without donor restrictions 46,227. 448,573. Net assets with donor restrictions 28 28 Organizations that do not follow FASB ASC 958, check here and complete lines 29 through 33. 29 Capital stock or trust principal, or current funds 29 Paid-in or capital surplus, or land, building, or equipment fund 30 30 31 Retained earnings, endowment, accumulated income, or other funds 31 2,367,876. 3,069,605. 32 Total net assets or fund balances 32 2,759,078. 3,205,277. 33 33 Total liabilities and net assets/fund balances ....

Form 990 (2023)

Part X Balance Sheet

Form 990 (2023)

# ALLIED HOUSING, INC.

Check if Schedule O contains a response or note to any line in this Part X ...

332012	12-21-23		

	Check if Schedule O contains a response or note to any line in this Part XI				
			1 1 1	0 1	~ ~
1	Total revenue (must equal Part VIII, column (A), line 12)	1	1,17		
2	Total expenses (must equal Part IX, column (A), line 25)	2		9,1	
3	Revenue less expenses. Subtract line 2 from line 1	3			02.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	2,36	7,8	76.
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8	21	1,7	27.
9	Other changes in net assets or fund balances (explain on Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	3,06	9,6	05.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
-	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	• 0			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed				
	separate basis, consolidated basis, or both:	lona			
	Separate basis, consolidated basis, or both.				
h	Were the organization's financial statements audited by an independent accountant?		2b	х	
U	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat		20		
	consolidated basis, or both:	e Dasis,			
	Separate basis X Consolidated basis Both consolidated and separate basis				
-					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the			х	
	review, or compilation of its financial statements and selection of an independent accountant?		2c	л	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch	iedule O.			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the				<b>v</b>
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ				
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b		

Form **990** (2023)

ALLIED	HOUSING,	INC.
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Part XI Reconciliation of Net Assets

Form 990 (2023)

SCHEDULE A	١
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Department of the Treasury

Internal Revenue Service

(Form 990)

# Public Charity Status and Public Support Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2023
Open to Public Inspection

....

Nan	ne or	the	e organization	ED HOUSTNG	TNC					4-0584939
Pa	ALLIED HOUSING, INC.       84-0584939         Part I       Reason for Public Charity Status. (All organizations must complete this part.) See instructions.									
11e	e organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in <b>section 170(b)(1)(A)(i).</b>									
2		1						I)(A)(I)-		
		1	A school described in <b>secti</b>				~~~	::)		
3		1	A hospital or a cooperative						(:::) Entar	the beenitel's name
4			A medical research organiz	ation operated in col	njunction with a nospital	described	a in sectio	(A)(1)(d)(1)(A)	(III). Enter	the hospital's name,
_		1	tity, and state:							
5			An organization operated fo		liege or university owned	d or operat	ted by a g	overnmental u	init descrit	bed in
		1	section 170(b)(1)(A)(iv). (C							
6		1	A federal, state, or local gov	-						
7			An organization that norma	-	ntial part of its support f	rom a gov	ernmental	l unit or from th	he general	public described in
		1	section 170(b)(1)(A)(vi). (Co							
8		1	A community trust describe							
9			An agricultural research org							
			or university or a non-land-g	grant college of agric	ulture (see instructions).	Enter the	name, city	y, and state of	the colleg	e or
			iniversity:							
10	Χ		An organization that norma	Ily receives (1) more	than 33 1/3% of its sup	port from o	contributio	ons, membersh	nip fees, ar	nd gross receipts from
		а	activities related to its exem	npt functions, subjec	t to certain exceptions;	and (2) no	more that	n 33 1/3% of it	ts support	from gross investment
		ir	ncome and unrelated busir	ness taxable income	(less section 511 tax) fro	om busine	sses acqu	uired by the or	ganization	after June 30, 1975.
		ຸຮ	See <b>section 509(a)(2).</b> (Cor	mplete Part III.)						
11		1	An organization organized a	-	•	-				
12			An organization organized a	and operated exclusion	ively for the benefit of, to	perform t	the functio	ons of, or to ca	arry out the	e purposes of one or
		n	nore publicly supported or	ganizations describe	ed in <b>section 509(a)(1)</b> o	r section !	509(a)(2).	See section 5	6 <b>09(a)(3).</b> (	Check the box on
	_	_li	nes 12a through 12d that	describes the type o	of supporting organizatio	n and com	nplete lines	s 12e, 12f, and	d 12g.	
а			Type I. A supporting orga	anization operated, s	upervised, or controlled	by its sup	ported org	ganization(s), t	ypically by	r giving
			the supported organization	on(s) the power to re	gularly appoint or elect a	a majority o	of the dire	ctors or truste	es of the s	supporting
	_	_	organization. You must c	omplete Part IV, Se	ections A and B.					
b			Type II. A supporting orga	anization supervised	l or controlled in connec	tion with it	s support	ed organizatio	n(s), by ha	ving
			control or management o	f the supporting orga	anization vested in the s	ame perso	ons that co	ontrol or mana	ge the sup	ported
	_	_	organization(s). You mus	t complete Part IV,	Sections A and C.					
С			Type III functionally inte	grated. A supporting	g organization operated	in connec ⁻	tion with, a	and functional	ly integrate	ed with,
	_	_	its supported organization	n(s) (see instructions	s). You must complete I	Part IV, Se	ections A,	D, and E.		
d			Type III non-functionally	integrated. A supp	orting organization oper	ated in co	nnection v	with its suppor	ted organi	zation(s)
			that is not functionally int	egrated. The organiz	zation generally must sat	tisfy a dist	ribution re	quirement and	d an attent	iveness
	_	_	requirement (see instruct							
е			Check this box if the orga	anization received a v	written determination fro	m the IRS	that it is a	а Туре I, Туре	II, Type III	
			functionally integrated, or							
f			the number of supported o							
g	Pro		le the following information		<b>.</b>	C A la tha a succ	the set of the set			
		(1)	Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10	(iv) Is the orga in your governi	ng document?	(v) Amount of support (see in:	-	(vi) Amount of other
			organization		above (see instructions))	Yes	No	support (see in	structions	support (see instructions)
Tota										
TOL	al									

Sch	edule A (Form 990) 2023 A	LLIED HOU	SING, INC	2.		84-058	4939 Page 2
	art II Support Schedule for	Organizations	s Described in	n Sections 17	0(b)(1)(A)(iv) ar	nd 170(b)(1)(A)(v	/i)
	(Complete only if you checke	d the box on line {	5, 7, or 8 of Part I	or if the organizat	ion failed to qualify	under Part III. If the	e organization
	fails to qualify under the tests	s listed below, plea	ase complete Part	: III.)			
See	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
	Public support. Subtract line 5 from line 4.						
	ction B. Total Support		•		-	1	
	endar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	<b>(f)</b> Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
_	and income from similar sources				_		
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	5						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
	Total support. Add lines 7 through 10	oto (coo instants)	(iono)			12	
12	Gross receipts from related activities, First 5 years. If the Form 990 is for the		,				
13							
Sec	organization, check this box and stop ction C. Computation of Publ						······
14	Public support percentage for 2023 (			column (f))		14	%
15	Public support percentage from 2022						%
	<b>33 1/3% support test - 2023.</b> If the o						
	stop here. The organization qualifies						
b	<b>33 1/3% support test - 2022.</b> If the o						
~	and <b>stop here.</b> The organization qual						
17a	10% -facts-and-circumstances tes						
	and if the organization meets the fact						
	meets the facts-and-circumstances te			-	-		
k	0 10% -facts-and-circumstances tes						
	more, and if the organization meets t						_

organization meets the facts and circumstances test. The organization qualifies as a publicly supported organization

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ......

Schedule A (Form 990) 2023

#### Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

See	ction A. Public Support						
Cale	endar year (or fiscal year beginning in)	<b>(a)</b> 2019	<b>(b)</b> 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	481,572.	731,382.	815,872.	395,797.	873,546.	3,298,169.
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose	297,413.	252,606.	265,301.	238,310.	242,775.	1,296,405.
3	Gross receipts from activities that						
	are not an unrelated trade or bus- iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities						
5	furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5	778,985.	983,988.	1,081,173.	634,107.	1,116,321.	4,594,574.
7a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons	17,276.	293,510.	41,045.	34,576.	29,666.	416,073.
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year				220,227.		1,053,117.
	Add lines 7a and 7b	232,580.	502,562.	247,274.	254,803.	231,971.	1,469,190.
	Public support. (Subtract line 7c from line 6.)						3,125,384.
-	ction B. Total Support						
	endar year (or fiscal year beginning in)	(a) 2019	(b) 2020 983,988.	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Amounts from line 6	778,985.	983,988.	1,081,173.	634,107.	1,116,321.	4,594,574.
10a	a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	4,207.	7,635.	4,522.	8,937.	78,495.	103,796.
t	Unrelated business taxable income (less section 511 taxes) from businesses						
	acquired after June 30, 1975	4,207.	7,635.	4,522.	8,937.	78,495.	103,796.
	Add lines 10a and 10b	4,207.	7,035.	4,344.	0,957.	/0,495.	103,790.
	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)				-23,929.	21,702.	-2,227.
13	Total support. (Add lines 9, 10c, 11, and 12.)	783,192.	991,623.	1,085,695.	619,115.	1,216,518.	4,696,143.
14	First 5 years. If the Form 990 is for th	ne organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	01(c)(3) organizati	on,
_	check this box and stop here						
-	ction C. Computation of Publ	<u> </u>					
15	Public support percentage for 2023 (I			column (f))		15	66.55 %
16	Public support percentage from 2022					16	65.86 %
	ction D. Computation of Inves						0 01
17	Investment income percentage for 20					17	2.21 %
18	Investment income percentage from					18	.60 %
<b>19</b> a	a 33 1/3% support tests - 2023. If the	-					
r	more than 33 1/3%, check this box a <b>33 1/3% support tests - 2022.</b> If the						
	line 18 is not more than 33 1/3%, che	•					
20	Private foundation. If the organizatio						
20		ala not oneon a	SSA ON INC 14, 130		10 000 and 300 III		

ALLIED HOUSING, INC.

#### Part IV Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If* "Yes," *answer lines 3b and 3c below.*
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If* "Yes," *describe in* **Part VI** *when and how the organization made the determination.*
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," *and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If* "Yes," *complete Part I of Schedule L (Form 990).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If* "Yes," *provide detail in* **Part VI.**
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- **c** Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If* "*Yes*," *provide detail in* **Part VI**.
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer line 10b below.* 
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

Yes No 1 2 3a 3b 3c 4a 4b 4c 5a 5b 5c 6 7 8 9a 9b 9c 10a 10b

1

2

No

		_	Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
с	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in <b>Part VI.</b>	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
	Did the sevencing body members of the sevencing body officing estimatic their efficiel especial, supersharehow big of one sy			

1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,
	directors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s)
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
2	Did the organization operate for the benefit of any supported organization other than the supported

00	tion C. Type II Supporting Organizations
	supervised, or controlled the supporting organization.
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in
~	bid the organization operate for the benefit of any supported organization other than the supported

Section C. Type in Supporting Organizations				

			Yes
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors		
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control		
	or management of the supporting organization was vested in the same persons that controlled or managed		
	the supported organization(s).	1	
Sec	tion D. All Type III Supporting Organizations		

			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		

#### Section E. Type III Functionally Integrated Supporting Organizations

- 1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions).
- a The organization satisfied the Activities Test. Complete line 2 below.
- **b** The organization is the parent of each of its supported organizations. *Complete* **line 3** *below.*
- c _____ The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).
- 2 Activities Test. Answer lines 2a and 2b below.
- a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in **Part VI identify those supported organizations and explain** how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- **3** Parent of Supported Organizations. **Answer lines 3a and 3b below.**
- **a** Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? *If* "Yes" or "*No*" provide details in **Part VI.**
- **b** Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If* "Yes," *describe in* **Part VI** *the role played by the organization in this regard.*

Schedule A (Form 990) 2023 AI	LLIED HO	OUSING,	INC.
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Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in* **Part VI**). See instructions.
 All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount	·	(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
с	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in <b>Part VI</b> ):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functiona	Illy integrat	ed Type III supporting or	anization (see

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990) 2023

Schedule A		990) 2023	3
	-		

## ALLIED HOUSING, INC.

84-0584939 Page 7

Par	t V   Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	anizations (continued)	
Secti	on D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exe	empt purposes	1	
2	Amounts paid to perform activity that directly furthers exempt purposes of supported			
	organizations, in excess of income from activity	2		
3	Administrative expenses paid to accomplish exempt purpose	es of supported organization	is <b>3</b>	
4	Amounts paid to acquire exempt-use assets		4	
5	Qualified set aside amounts (prior IRS approval required - pro	ovide details in Part VI)	5	
6	Other distributions (describe in <b>Part VI</b> ). See instructions.		6	
7	Total annual distributions. Add lines 1 through 6.		7	
8	Distributions to attentive supported organizations to which the	he organization is responsive	e	
	(provide details in <b>Part VI</b> ). See instructions.	•	8	
9	Distributable amount for 2023 from Section C, line 6		9	
10	Line 8 amount divided by line 9 amount		10	
	•	(i)	(ii)	(iii)
Secti	on E - Distribution Allocations (see instructions)	Excess Distributions	Underdistributions Pre-2023	Distributable Amount for 2023
1	Distributable amount for 2023 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2023 (reason-			
	able cause required - explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2023			
а	From 2018			
b	From 2019			
с	From 2020			
d	From 2021			
е	From 2022			
f	Total of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2023 distributable amount			
i	Carryover from 2018 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2023 from Section D,			
	line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2023 distributable amount			
с	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2023, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2023. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2024. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
а	Excess from 2019			
	Excess from 2020			
	Excess from 2021			
	Excess from 2022			
	Excess from 2023			

Schedule A (Form 990) 2023

Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12;		
	Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V,		
	Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)		

## Schedule A

# Payments from Disqualified Persons Included on Part III, Line 7a

2023

	** Do Not File **	
***	Not Open to Public Inspection	***

Payer's Name	2019 Amount	2020 Amount	2021 Amount	2022 Amount	2023 Amount
ALLIED JEWISH APARTMENTS FOUDNATIO	0.	250,000.	0.	0.	0.
ALAN REIFLER	0.	0.	600.	500.	0.
ALEXANDRA MANNERINGS	0.	0.	250.	500.	0.
BETTY SHANKER	1,800.	480.	1,800.	0.	0.
BRIAN BOTNICK	500.	1,100.	180.	3,600.	1,800.
CARL GLATSTEIN	408.	0.	0.	0.	0.
CELESTE GRYNBERG	0.	5,470.	0.	0.	0.
CHRISTIE ZIEGLER	0.	0.	300.	0.	255.
CHRISTINE DEWHURST	0.	0.	150.	0.	0.
CINDY SAGEHORN	0.	0.	0.	75.	0.
CONNELL SALTZMAN	540.	460.	750.	600.	600.
CONNIE MOORE	0.	0.	108.	0.	25.
DANIEL SARCHE	0.	10.	0.	0.	0.
DAVID ZATERMAN	0.	2,680.	3,000.	3,000.	0.
DEANIE ANDERSON	54.	161.	236.	100.	0.
DEBBIE FRIEDMAN	0.	0.	0.	1,000.	0.
DEBBIE REINBERG	272.	530.	100.	0.	0.
FRANCES STERN	0.	226.	186.	0.	0.
GABRIEL SANDERS	0.	0.	650.	0.	0.
GAILE WALDINGER	0.	0.	1,203.	568.	668.
GARY SALTZMAN	750.	3,250.	1,000.	4,000.	1,600.
GLENN COOPER	272.	216.	0.	0.	0.
GORDON SMITH	0.	0.	0.	75.	0.
HAZEL MELMED	0.	0.	150.	0.	0.
Total to Schedule A, Part III, Line 7a					

## Payments from Disqualified Persons Included on Part III, Line 7a

84-0584939

## 2023

** Do Not File ** *** Not Open to Public Inspection ***

Payer's Name	2019 Amount	2020 Amount	2021 Amount	2022 Amount	2023 Amount
JAMIE SARCHE	0.	10.	764.	250.	300.
JAN SCHORR	0.	0.	0.	500.	600.
JAY MACTAS	144.	234.	198.	108.	0.
JOAN BELDOCK	300.	460.	1,025.	5,000.	0.
JODY ALWEIS	0.	0.	154.	109.	0.
JOEY SIMON	0.	0.	150.	500.	600.
MANDIE BIRCHEM	0.	0.	125.	75.	75.
MARINA BALABAN	0.	0.	50.	0.	0.
MARY TOLLEY	0.	0.	50.	0.	0.
MAX APPEL	0.	5,000.	5,000.	0.	0.
MELANIE SIEGEL	508.	1,618.	1,000.	1,000.	1,500.
MICHAEL COHEN	1,000.	1,150.	1,000.	1,000.	0.
MICHAEL KLEIN	2,090.	1,993.	3,341.	1,320.	1,982.
MICHELE COOPER	0.	300.	0.	0.	0.
MIKE BELIEU	95.	210.	140.	200.	0.
MOLLY ZWERDLINGER	136.	180.	1,000.	1,000.	10,000.
PERRY MOSS	5,000.	2,002.	1,900.	2,050.	0.
RACHEL COHEN	0.	960.	1,000.	0.	0.
RENEE RAABE	0.	0.	2,000.	0.	0.
RICK BOXER	0.	0.	1,000.	0.	0.
ROB FRIEDMAN	0.	0.	1,200.	0.	1,650.
RODI LIV	0.	0.	150.	0.	300.
SARAH GOLOMBECK	0.	360.	150.	0.	0.
SCOTT FISHER Total to Schedule A, Part III, Line 7a	0.	0.	0.	500.	625.

## Payments from Disqualified Persons Included on Part III, Line 7a

84-0584939

2023

** Do Not File ** *** Not Open to Public Inspection ***

Payer's Name	2019 Amount	2020 Amount	2021 Amount	2022 Amount	2023 Amount
SHARON CAULFIELD	1,000.	1,150.	1,050.	1,000.	1,500
SHARON ROTH	0.	0.	0.	3,054.	0
STEPHE BOOTH-NADAV	0.	0.	90.	92.	0
STEVEN SIEGAL	102.	200.	0.	0.	0
STEVEN SUMMER	1,500.	12,300.	7,020.	2,000.	1,500
TRACY KAPAUN	805.	800.	725.	800.	1,100
YOLANDA WEBB	0.	0.	100.	0.	0
RABBI STEVE	0.	0.	0.	0.	36
TANYA DAVOLL	0.	0.	0.	0.	150
JOHN MCCARTHY	0.	0.	0.	0.	150
ELLEN ABRAMS	0.	0.	0.	0.	1,000
JOE DUBROFF	0.	0.	0.	0.	1,500
ESSEY YIRDAW	0.	0.	0.	0.	150
Fotal to Schedule A, Part III, Line 7a	17,276.	293,510.	41,045.	34,576.	29,666

Schedule A

## Excess Payments from Non-Disqualified Persons Included on Part III, Line 7b

2023

	** Do Not File **	
***	Not Open to Public Inspection	***

Payer's Name	2019 Amount	2020 Amount	2021 Amount	2022 Amount	2023 Amount
ALLIED HOUSING SOUTH, LLP	49,768.	47,684.	46,743.	51,409.	45,435
ALLIED HOUSING EAST,	45,7001	17,001.	10,715.	51,4050	45,455
LLP	88,168.	86,084.	85,143.	89,809.	83,835
ALLIED HOSUING WEST,					
LLP	77,368.	75,284.	74,343.	79,009.	73,035
	,	- , -			
otal to Schedule A, Part III, Line 7b	215,304.	209,052.	206,229.	220,227.	202,305

## **Schedule A**

# Identification of Excess Support Payments Included on Part III, Line 7b, column (e)

84-0584939

** Do Not File ** *** Not Open to Public Inspection ***

Payer's Name	Amount Received in 2023	2023 Excess Payments
ALLIED HOUSING SOUTH, LLLP	57,600.	45,435
ALLIED HOUSING EAST, LLLP	96,000.	83,835
ALLIED HOSUING WEST, LLLP	85,200.	73,035
otal Excess Payments to Schedule A, Part III, Line 7b, column (e)		202,305

Schedule E	3
(Form 990)	

Department of the Treasury

Internal Revenue Service

Name of the organization

Organization type (check one):

## **Schedule of Contributors**

OMB No. 1545-0047

Attach to Form 990, 990-EZ, or 990-PF. Go to www.irs.gov/Form990 for the latest information.



Employer identification number

84-0584939

ALLIED	HOUSING,	INC.
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Filers of:	Section:
Form 990 or 990-EZ	$\fbox$ 501(c)( 3 ) (enter number) organization
	4947(a)(1) nonexempt charitable trust <b>not</b> treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note:** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

#### **General Rule**

**X** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

#### **Special Rules**

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

**Caution:** An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

#### Schedule B (Form 990) (2023)

ALLIED HOUSING, INC.

Name of organization

Employer identification number

84-0584939

#### Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed. (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 1 X DANIELS FUND Person Payroll 50,000. 101 MONROE STREET Noncash \$ (Complete Part II for DENVER, CO 80206 noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution THE HARRY AND JEANETTE WEINBERG 2 X FOUNDATION Person Payroll 250,000. 7 PARK CENTER COURT Noncash \$ (Complete Part II for OWINGS MILLS, MD 21117 noncash contributions.) (c) (d) (a) (b) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 3 X STREAR FAMILY FOUNDATION Person Payroll 22 SOUTH ADAMS STREET 25,000. Noncash (Complete Part II for DENVER, CO 80209 noncash contributions.) (c) (d) (a) (b) **Total contributions** No. Name, address, and ZIP + 4 Type of contribution 4 LINKAGES Х Person Pavroll 1999 BROADWAY SUITE 600 13,155. Noncash \$ (Complete Part II for DENVER, CO 80202 noncash contributions.) (a) (b) (c) (d) No. Name, address, and ZIP + 4 **Total contributions** Type of contribution 5 MB GLASSMAN FOUNDATION X Person Payroll 1999 BROADWAY SUITE 3225 25,000. Noncash (Complete Part II for DENVER, CO 80202 noncash contributions.) (a) (b) (c) (d) Name, address, and ZIP + 4 **Total contributions** Type of contribution No. THE THEODORE AND MAXINE MURNICK FAMILY 6 FOUNDATION X Person Pavroll 1271 AVENUE OF THE AMERICAS 25,000. Noncash \$ (Complete Part II for NEW YORK, NY 10020 noncash contributions.)

Name of organization

Employer identification number

## ALLIED HOUSING, INC.

84-0584939

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	l space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7	SHANNA GLASSMAN FOUNDATION 1400 GLENARM PL., STE. 100 DENVER, CO 80202	\$25,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8	JEWISH COLORADO 300 S DAHLIA STREET STE 300 DENVER, CO 80246	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
9	THE DENVER FOUNDATION 1009 GRANT STREET DENVER, CO 80203	\$7,500.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
10	100+ JEWS WHO CARE 5903 E GEDDES CIRCLE CENTENNIAL, CO 80112	\$5,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll On Complete Part II for noncash contributions.)

ALLIED HOUSING, INC.

Employer identification number

84-0584939

Part II	Noncash Property (see instructions). Use duplicate copies of P	art II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		   \$	

Schedule B	3 (Form 990) (2023)			Page <b>4</b>				
Name of or			Emplo	over identification number				
ALLIEI	HOUSING, INC.		84	L-0584939				
Part III	Exclusively religious, charitable, etc., contrib from any one contributor. Complete columns ( completing Part III, enter the total of exclusively religious Use duplicate copies of Part III if additional	a) through (e) and the following line entry s, charitable, etc., contributions of \$1,000 or le	tion 501(c)(7), (8), or (10) that tota For organizations					
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description	of how gift is held				
		·						
-		(e) Transfer of gift						
-	Transferee's name, address,	and ZIP + 4	Relationship of transferor	to transferee				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description	of how gift is held				
—								
		(e) Transfer of gift	•					
ŀ	Transferee's name, address, and ZIP + 4		Relationship of transferor	to transferee				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description	of how gift is held				
			_					
F	(e) Transfer of gift							
ŀ	Transferee's name, address,	and ZIP + 4	Relationship of transferor	to transferee				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description	of how gift is held				
			_					
F	(e) Transfer of gift							
F	Transferee's name, address,	and ZIP + 4	Relationship of transferor	to transferee				

SCHEDULE D	
(Form 990)	

Supplemental Financial Statements Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service

Employer identification number

Hum	ALLIED HOUSING, IN	84-0584939				
Pa			nds or Accounts.Complete if the			
	organization answered "Yes" on Form 990, Part IV, lin		·			
		(a) Donor advised funds	(b) Funds and other accounts			
1	Total number at end of year					
2	Aggregate value of contributions to (during year)					
3	Aggregate value of grants from (during year)					
4	Aggregate value at end of year					
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor a	dvised funds			
	are the organization's property, subject to the organization's	exclusive legal control?	Yes 🗌 No			
6	Did the organization inform all grantees, donors, and donor a					
	for charitable purposes and not for the benefit of the donor of	or donor advisor, or for any other purp	ose conferring			
	impermissible private benefit?		Yes 🗌 No			
Pa	t II Conservation Easements. Complete if the org	ganization answered "Yes" on Form 99	90, Part IV, line 7.			
1	Purpose(s) of conservation easements held by the organizat	ion (check all that apply).				
	Preservation of land for public use (for example, recrea	ation or education) 📃 Preservation	n of a historically important land area			
	Protection of natural habitat	Preservation	n of a certified historic structure			
	Preservation of open space					
2	Complete lines 2a through 2d if the organization held a quali	fied conservation contribution in the fo				
	day of the tax year.		Held at the End of the Tax Year			
а	Total number of conservation easements		2a			
b	Total acreage restricted by conservation easements					
С	Number of conservation easements on a certified historic str	ructure included on line 2a				
d	Number of conservation easements included on line 2c acqu	uired after July 25, 2006, and not				
	on a historic structure listed in the National Register					
3	Number of conservation easements modified, transferred, re	leased, extinguished, or terminated by	the organization during the tax			
	year					
4	Number of states where property subject to conservation ea					
5	Does the organization have a written policy regarding the pe					
	violations, and enforcement of the conservation easements i		Yes 🛛 No			
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violations, and enforcing	conservation easements during the year			
_						
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations, and enforcing conse	ervation easements during the year			
•						
8	Does each conservation easement reported on line 2d above					
0	and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservat					
9	balance sheet, and include, if applicable, the text of the footi	•				
	organization's accounting for conservation easements.	note to the organization's infancial sta	tements that describes the			
Pa	t III Organizations Maintaining Collections o	f Art. Historical Treasures, o	r Other Similar Assets.			
	Complete if the organization answered "Yes" on Form					
	If the organization elected, as permitted under FASB ASC 95		ent and balance sheet works			
	of art, historical treasures, or other similar assets held for pul	•				
	service, provide in Part XIII the text of the footnote to its financial statements that describes these items.					
b	<ul> <li>b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of</li> </ul>					
	art, historical treasures, or other similar assets held for public					
	provide the following amounts relating to these items.	, ,	<b>I</b> <i>Y</i>			
	(i) Revenue included on Form 990, Part VIII, line 1		\$			
2	If the organization received or held works of art, historical tre					
	the following amounts required to be reported under FASB A					
а	Revenue included on Form 990, Part VIII, line 1		\$			
	Assets included in Form 990, Part X					
	For Paperwork Reduction Act Notice, see the Instruction		Schedule D (Form 990) 202			

Sche		HOUSING, I					8493		age <b>2</b>
Par	t III Organizations Maintaining C	Collections of A	rt, Historical T	reasures, or Ot	her Similar	Asse	<b>ts</b> (contir	nued)	
3	Using the organization's acquisition, accessi	ion, and other record	ls, check any of th	e following that make	e significant us	e of its			
	collection items (check all that apply).								
а	Public exhibition	c		change program					
b	Scholarly research	e	e 🛄 Other						
С	Preservation for future generations								
4	Provide a description of the organization's co	ollections and explai	n how they further	the organization's e	xempt purpose	e in Part	XIII.		
5	During the year, did the organization solicit of		,	,			7		-
	to be sold to raise funds rather than to be ma						Yes		No
Par	t IV Escrow and Custodial Arran	-	te if the organization	on answered "Yes" o	n Form 990, P	art IV, li	ne 9, or		
	reported an amount on Form 990, Pa								
1a	Is the organization an agent, trustee, custod						٦		٦
	on Form 990, Part X?					L	Yes		<b>∣</b> No
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	ollowing table:				Amount		
							Amount		
	Beginning balance								
	Additions during the year								
	Distributions during the year								
† 20	Ending balance Did the organization include an amount on F						Yes		No
	If "Yes," explain the arrangement in Part XIII.					····· L			]
Par						<u></u>			
		(a) Current year	(b) Prior year	(c) Two years back		rs back	(e) Four	years	back
1a	Beginning of year balance						( )	<u> </u>	
	Contributions								
	Net investment earnings, gains, and losses								
	Grants or scholarships								
	Other expenditures for facilities								
-	and programs								
f	Administrative expenses								
	End of year balance								
2	Provide the estimated percentage of the cur		ce (line 1g, column	(a)) held as:		<b>I</b>			
а	Board designated or quasi-endowment		%						
b	Permanent endowment	%							
с	Term endowment	%							
	The percentages on lines 2a, 2b, and 2c sho	ould equal 100%.							
3a	Are there endowment funds not in the posse	ession of the organiz	ation that are held	and administered fo	r the		-		
	organization by:							Yes	No
	(i) Unrelated organizations?						3a(i)		
	(ii) Related organizations?						3a(ii)		
b	If "Yes" on line 3a(ii), are the related organization	ations listed as requi	red on Schedule F	l?			3b		L
4	Describe in Part XIII the intended uses of the		owment funds.						
Par	t VI Land, Buildings, and Equipm								
	Complete if the organization answere		· · · · ·		•				
	Description of property	(a) Cost or c basis (investr		• • •	Accumulated lepreciation		(d) Bool	< value	9
1a	Land								
	Buildings								
	Leasehold improvements								
d	Equipment								
	Other					$\rightarrow$			
Total	Add lines 1a through 1e. (Column (d) must e	equal Form 990, Part	X, line 10c, colum	nn (B))					0.

Schedule D (Form 990) 2023

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or e	nd-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, line 12, col. (B))			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes"			
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or e	nd-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, line 13, col. (B))			
Part IX Other Assets			
Complete if the organization answered "Yes"		e 11d. See Form 990, Part X, line 15.	
	Description		(b) Book value
(1) DUE FROM RELATED ENTITIES	AT		1,391,794
(2) DEFERRED COMPENSATION PLA	N		95,918
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9) The Market Market and Example 2000 Deck Market 15 and			
Total. (Column (b) must equal Form 990, Part X, line 15, co	І. (В))		1,487,712
Part X Other Liabilities	an Fairm 000 Dart IV lin		
Complete if the organization answered "Yes" <b>1.</b> (a) Description of liability	on Form 990, Part IV, Im	e Tre of TTI. See Form 990, Part X, ime 2	(b) Book value
(1) Federal income taxes (2) DEFERRED COMPENSATION PLA	NT		90,000
(=)	LN		90,000
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9) Total. (Column (b) must equal Form 990, Part X, line 25, co			90,000

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII... X

Sche	dule D (Form 990) 2023 ALLIED HOUSING, INC.			84-	0584939	Page <b>4</b>
Pa	t XI Reconciliation of Revenue per Audited Financial Statem	ents With				
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a	l <b>.</b>				
1	Total revenue, gains, and other support per audited financial statements			1	1,216	,518.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:					
а	Net unrealized gains (losses) on investments	2a				
b	Donated services and use of facilities	2b				
с	Recoveries of prior year grants	2c				
d	Other (Describe in Part XIII.)		37,352.			
е	Add lines 2a through 2d			2e		,352.
3	Subtract line 2e from line 1			3	1,179	,166.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:					
а	Investment expenses not included on Form 990, Part VIII, line 7b	. 4a				
b	Other (Describe in Part XIII.)	. 4b				
с	Add lines 4a and 4b			4c		0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	1,179	,166.
Pa	t XII Reconciliation of Expenses per Audited Financial Statem		n Expenses per	Retu	rn	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a					
1	Total expenses and losses per audited financial statements			1	726	,516.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:					
а	Donated services and use of facilities	. 2a				
b	Prior year adjustments	. 2b				
С	Other losses					
d	Other (Describe in Part XIII.)		37,352.			
е	Add lines 2a through 2d			2e		,352.
3	Subtract line 2e from line 1			3	689	,164.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:					
а	Investment expenses not included on Form 990, Part VIII, line 7b					
b	Other (Describe in Part XIII.)	4b				-
С	Add lines 4a and 4b			4c		0.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	689	,164.
Pa	rt XIII Supplemental Information					

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

ALLIED HOUSING, INC. IS ORGANIZED AS A COLORADO NONPROFIT CORPORATION AND
HAS BEEN RECOGNIZED BY THE IRS AS EXEMPT FROM FEDERAL INCOME TAXES UNDER
IRC SECTION 501(A) AS AN ORGANIZATION DESCRIBED IN IRC SECTION 501(C)(3),
QUALIFIES FOR THE CHARITABLE CONTRIBUTION DEDUCTION, AND HAS BEEN
DETERMINED NOT TO BE PRIVATE FOUNDATION. ALLIED HOUSING, INC. IS ANNUALLY
REQUIRED TO FILE A RETURN OF ORGANIZATION EXEMPT FROM TAX (FORM 990) WITH
THE IRS. IN ADDITION, THE ORGANIZATION IS SUBJECT TO INCOME TAX ON NET
INCOME THAT IS DERIVED FROM BUSINESS ACTIVITIES THAT ARE UNRELATED TO ITS
EXEMPT PURPOSE. ALLIED HOUSING, INC. HAS DETERMINED THAT IT IS NOT SUBJECT
TO UNRELATED BUSINESS INCOME TAX AND HAS NOT FILED AN EXEMPT ORGANIZATION
BUSINESS INCOME TAX RETURN (FORM 990-T) WITH THE IRS.

PART XI, LINE 2D - OTHER ADJUSTMENTS:	
UNDRAISING ADJUSTMENT	37,352
ART XII, LINE 2D - OTHER ADJUSTMENTS:	
UNDRAISING ADJUSTMENT	37 352

SCHEDULE G	Suppleme	ntal Informat	tion Regarding	, Fun	drais	ing or Gaming	Acti	vities	OMB No. 1545-0047
(Form 990)						Part IV, line 17, 18, c rm 990-EZ, line 6a.	or 19,	or if the	2023
Department of the Treasury			tach to Form 990						Open to Public
Internal Revenue Service Name of the organization		o www.irs.gov/F	orm990 for instru	ctions	and t	he latest informatio	n.	Employor	Inspection dentification number
Name of the organization		HOUSING,	INC.					84-058	
Part I Fundrais									
	complete this par								
a 📃 Mail solicitat									
c Phone solici d In-person sc			g 🗌 Special	fundra	aising	events			
2 a Did the organization									
• • •		• •				undraising services?			Yes No
<b>b</b> If "Yes," list the 10 compensated at le			(iunoraisers) pursi		agree	ements under which	une iu	Inuraiser is i	o be
(i) Name and addres or entity (fund		(ii) Activity		(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	tò (c	(v) Amount paid to (or retained by) fundraiser listed in col. (i) (vi) Amour to (or retair organiza	
				Yes	No				
Total									
3 List all states in wh or licensing.	ich the organizatio	on is registered or	licensed to solicit	contrit	outions	s or has been notified	d it is	exempt fror	n registration

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Part II Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990, FZ lines 1 and 6b. List events with gross receipts greater than \$5,000

MEETING         col. (c)           1 Gross receipts         94,223.         94,223.           2 Less: Contributions         2,203.         2,203.           3 Gross income (line 1 minus line 2)         92,020.         92,020.           4 Cash prizes         94         94.223.           5 Noncash prizes         92,020.         92,020.           6 Rent/facility costs         5,575.         5,575.           7 Food and beverages         25,749.         25,749.           8 Entertainment         6,028.         6,028.           9 Other direct expenses summary. Subtract line 10 from line 3, column (d)         37,352.           11 Net income summary. Subtract line 10 from line 3, column (d)         54,666.           Part III         Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.		of fundraising event contributions and	-		-	ots greater than \$5,000.
geoded       (event type)       (total number)       4         1       Gross receipts       94,223.       94,223.         2       Less: Contributions       2,203.       2,203.         3       Gross income (line 1 minus line 2)       92,020.       92,020.         4       Cash prizes       94,223.       94,223.         5       Noncash prizes       92,020.       92,020.         6       Rent/facility costs       5,575.       5,575.         7       Food and beverages       25,749.       25,749.         9       Other direct expenses       6,028.       6,028.         10       Direct expenses summary. Add lines 4 through 9 in column (d)       37,352.         11       Net income summary. Subtract line 10 from line 3, column (d)       54,666         Part IIII       Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than         \$15,000 on Form 990-EZ, line 6a.       (a) Bingo       (b) Pull tabs/instant         11       Gross revenue       (a) Bingo       (b) Pull tabs/instant         12       Gross revenue       (a) Bingo       (b) Pull tabs/instant       (c) (a) through col. (c)         13       Gross revenue       (a) Bingo       (b) Pull tabs/instant       (c			ANNUAL	<b>(b)</b> Event #2		(add col. (a) through
2 Less: Contributions       2,203.       2,203         3 Gross income (line 1 minus line 2)       92,020.       92,020         4 Cash prizes       92,020.       92,020         5 Noncash prizes       9       92,020.         6 Rent/facility costs       5,575.       5,575         7 Food and beverages       25,749.       25,749         8 Entertainment       6,028.       6,026         9 Other direct expenses       6,028.       6,026         10 Direct expense summary. Add lines 4 through 9 in column (d)       37,352         11 Net income summary. Subtract line 10 from line 3, column (d)       54,666         Part III       Gaming. Complete if the organization answered "Yes" on Form 990. Part IV, line 19, or reported more than \$15,000 on Form 990-Ez, line 6a.       (a) Bingo         90       (a) Bingo       (b) Pull tabs/instant       (c) Other gaming         11 Carcas revenue       (a) Bingo       (b) Pull tabs/instant       (c) In trauge col. (c) (a) through col. (c) (c) ther gaming         9000011       4 Rent/facility costs       4 Rent/fa	ē		(event type)	(event type)	(total number)	
3 Gross income (line 1 minus line 2)       92,020.       92,020         4 Cash prizes	Revenu	1 Gross receipts				94,223.
4 Cash prizes       5       Noncash prizes         5 Noncash prizes       5,575.       5,575         6 Rent/facility costs       5,575.       25,749.         7 Food and beverages       25,749.       25,749.         9 Other direct expenses       6,028.       6,028.         10 Direct expenses summary. Add lines 4 through 9 in column (d)       37,352.         11 Net income summary. Subtract line 10 from line 3, column (d)       54,666         Part IIII       Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.         9000000000000000000000000000000000000		2 Less: Contributions	2,203.			2,203.
5       Noncash prizes       5       Soncash prizes       Soncher direct expenses       Soncash pr		<b>3</b> Gross income (line 1 minus line 2)				92,020.
8       Fent/facility costs       5,575.       5,575.         7       Food and beverages       25,749.       25,749.         8       Entertainment       6,028.       6,028.         9       Other direct expenses summary. Add lines 4 through 9 in column (d)       37,352.         10       Direct expense summary. Add lines 4 through 9 in column (d)       37,352.         11       Net income summary. Subtract line 10 from line 3, column (d)       54,666.         Part III       Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.         900-02       (a) Bingo       (b) Pull tabs/instant bingo/progressive bingo       (c) Other gaming       (d) Total gaming (ad col. (a) through col. (a) through col. (a) through col. (a) through col. (b) Pull tabs/instant         11       Gross revenue       4       4       4       4         10       Joncash prizes       4       4       4       4         10       Yes       %       Yes       %       Yes       %		4 Cash prizes				
8       Entertainment       6,028.       6,028.         9       Other direct expenses       6,028.       6,028.         10       Direct expense summary. Add lines 4 through 9 in column (d)       37,352         11       Net income summary. Subtract line 10 from line 3, column (d)       54,668         Part III       Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.       (d) Total gaming (ad col. (a) through col. (b) Pull tabs/instant bingo/progressive bingo         9000000000000000000000000000000000000	s	5 Noncash prizes				
8       Entertainment       6,028.       6,028.         9       Other direct expenses       6,028.       6,028.         10       Direct expense summary. Add lines 4 through 9 in column (d)       37,352         11       Net income summary. Subtract line 10 from line 3, column (d)       54,668         Part III       Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.       (d) Total gaming (ad col. (a) through col. (b) Pull tabs/instant bingo/progressive bingo         9000000000000000000000000000000000000	xpense	6 Rent/facility costs				5,575.
8       Entertainment       6,028.       6,028.         9       Other direct expenses       6,028.       6,028.         10       Direct expense summary. Add lines 4 through 9 in column (d)       37,352         11       Net income summary. Subtract line 10 from line 3, column (d)       54,668         Part III       Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.       (d) Total gaming (ad col. (a) through col. (b) Pull tabs/instant bingo/progressive bingo         9000000000000000000000000000000000000	lirect E)	7 Food and beverages				25,749.
9 Other direct expenses       6,028.       6,028.         10 Direct expense summary. Add lines 4 through 9 in column (d)       37,352         11 Net income summary. Subtract line 10 from line 3, column (d)       54,668         Part III         Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.         (a) Bingo         (a) Bingo       (b) Pull tabs/instant bingo/progressive bingo       (c) Other gaming       (d) Total gaming (ad col. (a) through col. (c)         1       Gross revenue		8 Entertainment				
10       Direct expense summary. Add lines 4 through 9 in column (d)       37,352         11       Net income summary. Subtract line 10 from line 3, column (d)       54,668         Part III       Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.       (a) Bingo       (b) Pull tabs/instant bingo/progressive bingo       (c) Other gaming       (d) Total gaming (ad col. (a) through col. (c)         11       Gross revenue       1       Gross revenue       1       Gross revenue       1         2       Cash prizes       1       Anocash prizes       1       1       Softward (c) State (c)       1         3       Noncash prizes       1       Yes       %       Yes       %       Yes       %						6,028.
Part III       Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.         Image: Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.         Image: Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.         Image: Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than bingo/progressive bingo         Image: Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than bingo/progressive bingo         Image: Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than bingo/progressive bingo         Image: Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than bingo/progressive bingo         Image: Complete if the organization answered "Yes"         Image: Complete if the organization answered "Yes" <td>·  </td> <td>10 Direct expense summary. Add lines 4 thro</td> <td>ugh 9 in column (d)</td> <td></td> <td></td> <td></td>	·	10 Direct expense summary. Add lines 4 thro	ugh 9 in column (d)			
\$15,000 on Form 990-EZ, line 6a. (a) Bingo (b) Pull tabs/instant bingo/progressive bingo (c) Other gaming (d) Total gaming (ad col. (a) through col. ( 1 Gross revenue	_					54,668.
Image: Graph of the system       (a) Bingo       (b) Pull tabs/instant bingo/progressive bingo       (c) Other gaming       (d) Total gaming (ad col. (a) through col. (c) (c) Other gaming         Image: Graph of the system	Pai		on answered "Yes" on Forn	n 990, Part IV, line 19, or	reported more than	
1 Gross revenue       1 Gross revenue         2 Cash prizes	enue		(a) Bingo		(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
3       Noncash prizes	Rev	1 Gross revenue				
5         Other direct expenses         Yes%         Yes%	ses	2 Cash prizes				
5         Other direct expenses         Yes%         Yes%	Expens	3 Noncash prizes				
5         Other direct expenses         Yes%         Yes%	Direct	4 Rent/facility costs				
	_	5 Other direct expenses			11	
		6 Volunteer labor				

8 Net gaming income summary. Subtract line 7 from line 1, column (d)

9 Enter the state(s) in which the organization conducts gaming activities:

a Is the organization licensed to conduct gaming activities in each of these states?	۶ 	Yes	No
<b>b</b> If "No," explain:			

.....

 10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year?
 Ves

 b If "Yes," explain:
 Ves

7 Direct expense summary. Add lines 2 through 5 in column (d)

332082 09-13-23

Scł	nedule G (Form 990) 2023	ALLIED	HOUSING,	INC.	84-058	4939	Page 3
11	Does the organization conduct g	aming activities	with nonmembers	s?	L	Yes	No
				member of a partnership or other entity formed	_	_	
	to administer charitable gaming?					Yes	No No
13	Indicate the percentage of gamir						
;	a The organization's facility				13	a	%
						b	%
14	Enter the name and address of the	ne person who p	prepares the organ	nization's gaming/special events books and record	ls:		
	Name						
	Address						
15	<b>a</b> Does the organization have a cor	ntract with a thir	d party from whor	m the organization receives gaming revenue?		Yes	No No
	0		. ,				
I	<b>b</b> If "Yes," enter the amount of gan			anization \$ and the amo	unt		
	of gaming revenue retained by th						
	c If "Yes," enter name and address	s of the third par	ty:				
	Name						
	Address						
16	Gaming manager information:						
	Name						
	Gaming manager compensation	\$					
	Description of services provided						
	Director/officer	Employee	e 🗌	Independent contractor			
17	Mandatory distributions:						
i				tributions from the gaming proceeds to	_	٦.,	□
						⊥ Yes	└── No
I		-		stributed to other exempt organizations or spent in	n the		
P	organization's own exempt activi art IV Supplemental Info			ons required by Part I, line 2b, columns (iii) and (v);	and Part III	linos 0	0h 10h
			-	ditional information. See instructions.	anu Fait III,	11165 9,	30, 100,
	100, 100, 10, 10, 110, 1	5 applicable. 7 10					


SC	HEDULE J	Compensation Information	1	OMB No.	1545-00	47		
(Fo	rm 990)	For certain Officers, Directors, Trustees, Key Employees, and Highest	F	20	23	2		
		Compensated Employees Complete if the organization answered "Yes" on Form 990, Part IV, line 23.		20	ZU	)		
Depa	tment of the Treasury	Attach to Form 990.		Open to				
Intern	al Revenue Service	Go to www.irs.gov/Form990 for instructions and the latest information.		Inspe				
Nam	e of the organizatio		Employer i			mber		
		ALLIED HOUSING, INC.	84-0	58493	9			
Pa	rt I Question	s Regarding Compensation						
4-		inte la contra de la			Yes	No		
та		ate box(es) if the organization provided any of the following to or for a person listed on Forn	n 990,					
		line 1a. Complete Part III to provide any relevant information regarding these items.						
	First-class or c	, i i i i i i i i i i i i i i i i i i i						
Image: Tax indemnification and gross-up payments       Image: Health or social club dues or initiation fees         Image: Discretionary spending account       Image: Personal services (such as maid, chauffeur, chef)								
			ui, cheij					
h	If any of the boxes	on line 1a are checked, did the organization follow a written policy regarding payment or						
2								
2		n require substantiation prior to reimbursing or allowing expenses incurred by all directors,		1b				
	-	rs, including the CEO/Executive Director, regarding the items checked on line 1a?		2				
	,	, 5 , 5 , 5 ,						
3	Indicate which, if a	ny, of the following the organization used to establish the compensation of the organization'	S					
	CEO/Executive Dire	ector. Check all that apply. Do not check any boxes for methods used by a related organizat	tion to					
	establish compens	ation of the CEO/Executive Director, but explain in Part III.						
	Compensation	n committee Written employment contract						
	Independent of	compensation consultant Compensation survey or study						
	Form 990 of o	ther organizations Approval by the board or compensation of	committee					
4		any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing						
	organization or a re					37		
a		e payment or change-of-control payment?				X X		
b		eive payment from a supplemental nonqualified retirement plan?				X X		
С		eive payment from an equity-based compensation arrangement?		4c				
	If "Yes" to any of li	nes 4a-c, list the persons and provide the applicable amounts for each item in Part III.						
	Only contion E01/	(2) 501(c)(4) and 501(c)(20) organizations must complete lines 5.0						
5		:)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensati	on					
J	contingent on the r		011					
а	•			5a		x		
		ation?				X		
~		or 5b, describe in Part III.						
6		on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensati	on					
	contingent on the r							
а		~ 		6a		Х		
		ation?				Х		
		or 6b, describe in Part III.						
7	For persons listed	on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payment	S					
		nes 5 and 6? If "Yes," describe in Part III		7	Х			
8		reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to						
	initial contract exce	ption described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III		8		X		
9		id the organization also follow the rebuttable presumption procedure described in						
	Regulations section	n 53.4958-6(c)?		9				
For		ion Act Notice, see the Instructions for Form 990.		lule J (Forr	n 990	) 2023		

#### 84-0584939

#### Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC ( compensation			other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	in column (B)
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990
(1) MICHAEL KLEIN	(i)	251,794.	43,599.	0.	0.	0.	295,393.	0.
PRESIDENT/CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) MIKE BELIEU	(i)	62,342.	10,000.	0.	3,053.	0.	75,395.	0.
FORMER CHIEF FINANCIAL OFFICER	(ii)	0.	0.	0.	0.	0.	0.	
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
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	(ii)							
	(i)							
	(ii)							

#### Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

#### PART I, LINE 7:

THE ORGANIZATION'S COMPENSATION COMMITTEE ANNUALLY REVIEWS THE PERFORMANCES

OF THE EXECUTIVE STAFF TO DETERMINE IF ADDITIONAL COMPENSATION IN THE FORM

OF BONUSES WILL BE PAID. DURING CALENDAR YEAR ENDING DECEMBER 31, 2023, THE

COMPENSATION COMMITTEE AWARDED THE PRESIDENT/CEO, CHIEF FINANCIAL OFFICER,

AND THE CHIEF OPERATING OFFICER, A BONUS BASED ON REVIEW OF THEIR

PERFORMANCES AND SERVICES TO THE ORGANIZATION.

SCHEDULE O (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

Supplemental Information to Form 990 or 990-EZ Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or Form 990-EZ. Go to www.irs.gov/Form990 for the latest information.



Employer identification number 84 - 0584939

ALLIED HOUSING, INC.

FORM 990, PART VI, SECTION B, LINE 11B:

THE 990 IS REVIEWED IN DETAIL BY THE CHIEF FINANCIAL OFFICER AND THE BOARD

TREASURER AND IS ALSO MADE AVAILABLE TO BOARD MEMBERS UPON REQUEST BEFORE

FILING WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:

THE CONFLICT OF INTEREST POLICY COVERS ALL BOARD MEMBERS, OFFICERS, AND EMPLOYEES OF THE ORGANIZATION. THE EXECUTIVE DIRECTOR AND KEY MEMBERS OF MANAGEMENT CONSISTENTLY MONITOR CONTRACTS AND VENDORS THE ORGANIZATION IS USING TO ENSURE THAT THERE ARE NO CONFLICTS OF INTEREST VIOLATIONS WITH THEIR GOVERNING BODY. IF A CONFLICT OF INTEREST DOES EXIST, THE INDIVIDUAL WITH THE CONFLICT IS EXCLUDED FROM DELIBERATIONS AND VOTING ON THE MATTER.

FORM 990, PART VI, SECTION B, LINE 15A:

EACH YEAR THE HUMAN RESOURCE DIRECTOR GATHERS COMPARABLE SALARY DATA FOR THE PRESIDENT/CEO FROM ORGANIZATIONS OF SIMILAR SIZE REGIONALLY AND NATIONALLY. THIS INFORMATION IS PROVIDED TO THE EXECUTIVE COMMITTEE WHO OVERSEAS THE ANNUAL PERFORMANCE APPRAISAL OF THE PRESIDENT/CEO. EACH YEAR THE COMITTEE DETERMINES AN OVERALL COMPENSATION PACKAGE BASED ON PERFORMANCE AND THE MARKET COMPARISON DATA. IN ADDITION, FOR KEY MANAGEMENT POSITIONS, THE HUMAN RESOURCES DIRECTOR GATHERS COMPARABLE SALARY DATA. THE PRESIDENT/CEO DETERMINES COMPENSATION FOR KEY MANAGEMENT POSITIONS ANNUALLY AND COMMUNICATES THIS TO THE EXCECUTIVE COMMITTEE FOR FINAL APPROVAL.

FORM 990, PART VI, SECTION C, LINE 19:

GOVERNING DOCUMENTS AND FORM 990 ARE AVAILABLE UPON REQUEST.

Schedule O (Form 990) 2023	Page <b>2</b>
Name of the organization ALLIED HOUSING, INC.	Employer identification number 84-0584939

FORM 990, PART IX, LINE 11G, OTHER FEES:

PROFESSIONAL SERVICES:

PROGRAM SERVICE EXPENSES

MANAGEMENT AND GENERAL EXPENSES

FUNDRAISING EXPENSES

#### TOTAL EXPENSES

TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A

FORM 990, PART VII AND 990 PART IX, LINE 5:

COMPENSATION AND BENEFIT AMOUNTS REPORTED ON FORM 990, PART IX, LINE 5

DO NOT TIE IN TOTAL TO WHAT IS REPORTED ON FORM 990, PART VII. THE

DIFFERENCE IN REPORTING RELATES TO INTERCOMPANY TRANSACTIONS AND

REPORTING BETWEEN THE ORGANIZATION AND ITS RELATED ENTITIES.

107,069.

15,017.

2,577.

124,663.

124,663.

	2	

20-4375532, 22 SOUTH ADAMS STREET, DENVER, INCOME HOUSING TO THE ALLIED HOUSING. CO 80209 ELDERLY COLORADO 501(C)(3) LINE 12A, I INC.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

## **Related Organizations and Unrelated Partnerships**

Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.

(c)

(d)

(e)

Department of the Treasury Internal Revenue Service

Name of the organization

ALLIED HOUSING, INC.

Part I Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(b)

Name, address, and EIN (if applicable) of disregarded entity	Primary activity	Legal domicile (state o foreign country)	r Total inco	me End-of-yea		ontrolling tity	9
	-						
	-						
Part II Identification of Related Tax-Exempt Organizations during the tax year.	itions. Complete if the organization	answered "Yes" on Form 990	), Part IV, line 34, l	pecause it had one	e or more related tax-exe	mpt	
<b>(a)</b> Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	<b>(f)</b> Direct controlling entity	contr	g) 512(b)(13) rolled tity? No
ALLIED HOUSING SOUTH, INC 74-2254018 22 SOUTH ADAMS STREET	PROVIDE SUPPORT FOR LOW INCOME HOUSING TO THE						
DENVER, CO 80209	ELDERLY	COLORADO	501(C)(3)	LINE 10	NA		x
ALLIED JEWISH APARTMENTS FOUNDATION -	PROVIDE SUPPORT FOR LOW						



(a)

2023

OMB No. 1545-0047

Open to Public Inspection

Х

Schedule R (Form 990) 2023

84-0584939

(f)

Employer identification number

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)		(e)	(f)	<b>`</b>	(g)	(۲	<u>.</u>	(i)		(j)	(k)
Name, address, and EIN	Primary activity	Legal	Direct controlling	Predomir	nant income	Share o		Share of	Dispropo	-	Code V-UB	I G	ieneral or	Percentage
of related organization		domicile (state or	entity	(related,	, unrelated, rom tax under	incor		end-of-year	allocat		amount in bo 20 of Schedu	n x n	nanaging partner?	ownership
		foreign country)		sections	s 512-514)			assets	Yes	No	K-1 (Form 106		'es No	
ALLIED HOUSING EAST, LLLP -	PROVIDE LOW													
27-5277358, 22 SOUTH ADAMS	INCOME HOUSING		ALLIED											
STREET, DENVER, CO 80209	TO THE ELDERLY	CO	HOUSING, INC	RELATED		-	4,137.	144,841.		X	N/A		X	1.00%
ALLIED HOUSING SOUTH, LLLP -	PROVIDE LOW													
27-5283062, 22 SOUTH ADAMS	INCOME HOUSING		ALLIED											
STREET, DENVER, CO 80209	TO THE ELDERLY	co	HOUSING, INC	RELATED			4,386.	121,380,		х	N/A		x	1.00%
				KEDATED			±,500.	121,500		23	11/21			1.000
ALLIED HOUSING WEST, LLLP -	PROVIDE LOW													
27-5282796, 22 SOUTH ADAMS	INCOME HOUSING		ALLIED											
STREET, DENVER, CO 80209	TO THE ELDERLY	co	HOUSING, INC	RELATED			2,005.	111,173,		х	N/A		x	1.00%
,,,,							_,	,_,,						
	-													
	-													
Part IV Identification of Related Corganizations treated as a d				Complete if	the organizat	tion answe	ered "Yes	s" on Form 990, F	Part IV,	line 3	4, because it h	ad o	ne or m	ore related
(a)			(b)	(c)	(d)		(e)	(f	)		(g)		h)	(i)
Name, address, and	EIN	Prim	ary activity	Legal domicile	Direct cont	trollina	Type of e	entity Share of					entage	(i) Section 512(b)(13)
of related organizat			, , ,	(state or foreign	entity	/  ((	C corp, S	corp, inco		•	end-of-year		ership	controlled entity?
				country)			or trus	ST)			assets			Yes No

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.							
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?						
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		Х			
	Gift, grant, or capital contribution to related organization(s)	1b		Х			
	Gift, grant, or capital contribution from related organization(s)	1c		Х			
	Loans or loan guarantees to or for related organization(s)	1d		X			
	Loans or loan guarantees by related organization(s)	1e		Х			
f	Dividends from related organization(s)	1f		X			
g	Sale of assets to related organization(s)	1g		X			
	Purchase of assets from related organization(s)	1h		Х			
i	Exchange of assets with related organization(s)	1i		Х			
j	Lease of facilities, equipment, or other assets to related organization(s)	1j		X			
k	Lease of facilities, equipment, or other assets from related organization(s)	1k		Х			
	Performance of services or membership or fundraising solicitations for related organization(s)	11	X				
	Performance of services or membership or fundraising solicitations by related organization(s)	1m		Х			
	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	X				
	Sharing of paid employees with related organization(s)	10	Х				
р	Reimbursement paid to related organization(s) for expenses	1p	Х				
	Reimbursement paid by related organization(s) for expenses	1q	X				
r	Other transfer of cash or property to related organization(s)	1r		X			
	Other transfer of cash or property from related organization(s)	1s		Х			
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.						

(a) Name of related organization	<b>(b)</b> Transaction type (a-s)	<b>(c)</b> Amount involved	(d) Method of determining amount involved
(1) ALLIED HOUSING SOUTH, LLLP	0	146,550.	SQUARE FOOTAGE
(2) ALLIED HOUSING EAST, LLLP	0	308,562.	SQUARE FOOTAGE
(3) ALLIED HOUSING WEST, LLLP	0	217,137.	SQUARE FOOTAGE
<u>(4)</u>			
(5)			
(6)			

#### Schedule R (Form 990) 2023 ALLIED HOUSING, INC.

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(e) Are a partners 501(c) orgs <b>Yes</b>	) s sec. )(3) .? No	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	Dispr tior	n) ropor- nate tions? No	(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) Genera manag partne <b>Yes I</b>	al or P ging er?	<b>(k)</b> Percentage ownership

Schedule R (Form 990) 2023

## ALLIED HOUSING, INC.

rt VII	Supplemental Info	rmation
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Provide additional information for responses to questions on Schedule R. See instructions.

Allied Housing, Inc., and Affiliates d/b/a Kavod Senior Life

Consolidated Financial Statements For the Year Ended December 31, 2023



## ALLIED HOUSING, INC., AND AFFILIATES D/B/A KAVOD SENIOR LIFE FINANCIAL STATEMENTS

## **TABLE OF CONTENTS**

Page

	1 age
INDEPENDENT AUDITOR'S REPORT	1
FINANCIAL STATEMENTS	
Consolidated Statement of Financial Position	3
Consolidated Statement of Activities and Changes in Net Assets	4
Consolidated Statement of Functional Expenses	5
Consolidated Statement of Cash Flows	6
Notes to Consolidated Financial Statements	7
SUPPLEMENTARY INFORMATION	
Independent Auditor's Report on Supplementary Information	21
Consolidating Statement of Financial Position	22
Consolidating Statement of Activities and Changes in Net Assets	24



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## **INDEPENDENT AUDITOR'S REPORT**

To the Board of Directors of Allied Housing, Inc. and Affiliates d/b/a Kavod Senior Life Denver, Colorado

#### **Report on the Financial Statements**

#### **Opinion**

We have audited the accompanying consolidated financial statements of Allied Housing, Inc. and Affiliates d/b/a Kavod Senior Life (a nonprofit organization), which comprise the consolidated statement of financial position as of December 31, 2023, and the related consolidated statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of Allied Housing, Inc. and Affiliates d/b/a Kavod Senior Life as of December 31, 2023, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

#### **Basis for Opinion**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Allied Housing, Inc. and Affiliates d/b/a Kavod Senior Life and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Allied Housing, Inc. and Affiliates d/b/a Kavod Senior Life' ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

#### Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Allied Housing, Inc. and Affiliates' internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Allied Housing, Inc. and Affiliates' ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### Comer, Nowling And Associates, P.C.

Comer, Nowling And Associates, P.C. Indianapolis, Indiana May 22, 2024

### ALLIED HOUSING, INC., AND AFFILIATES D/B/A KAVOD SENIOR LIFE CONSOLIDATED STATEMENT OF FINANCIAL POSITION FOR THE YEAR ENDED DECEMBER 31, 2023

#### ASSETS

CURRENT ASSETS:	
Cash and cash equivalents	\$ 9,385,629
Accounts receivable	129,512
Promises to Give	165,209
Prepaid expenses	 328,787
Total current assets	 10,009,137
OTHER ASSETS	
Certificates of deposit - traded	1,242,838
Investment portfolio	6,804,416
Tenant security deposits	213,317
Replacement reserve	475,060
Investments held in deferred compensation plan	95,918
Beneficial interest in assets held by Rose Community Foundation (RCF)	95,846
Property and equipment, net accumulated depreciation	 17,663,360
Total other assets	 26,590,755
Total assets	\$ 36,599,892
LIABILITIES AND NET ASSETS	
CURRENT LIABILITIES:	
Accounts payable	\$ 292,260
Accrued expenses	544,703
Tenant security deposits payable	170,299
Deferred compensation plan	90,000
Current portion of note payable	 533,855
Total current liabilities	 1,631,117
LONG TERM LIABILITIES	
Note payable	14,101,920
Debt issuance costs, net accumulated amortization	 (423,673)
Total long-term liabilities	 13,678,247
Total liabilities	 15,309,364
NET ASSETS:	
Without Donor Restrictions	20,746,110
With Donor Restrictions	544,418
Total net assets	 21,290,528
Total liabilities and net assets	\$ 36,599,892

### ALLIED HOUSING, INC., AND AFFILIATES D/B/A KAVOD SENIOR LIFE CONSOLIDATED STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS FOR THE YEAR ENDED DECEMBER 31, 2023

	Without Donor Restrictions	With Donor Restrictions	Consolidated Total
<b>REVENUE AND OTHER SUPPORT</b>			
Net tenant revenue	\$ 1,736,281	\$ -	\$ 1,736,281
Tenant assistance payments	7,217,750	-	7,217,750
Food service revenue	918,732	-	918,732
Assisted living services	1,336,020	-	1,336,020
Contributions	383,337	490,209	873,546
Net investment income	1,279,454	-	1,279,454
Other income	48,183	-	48,183
Change in value of beneficial			
interest in assets held by RCF		8,157	8,157
Total revenue and other support	12,919,757	498,366	13,418,123
Net assets released from restrictions	87,864	(87,864)	
Total revenue and other support	13,007,621	410,502	13,418,123
OPERATING EXPENSES			
Program services:			
Tenant services	9,150,341	-	9,150,341
Assisted living services	1,006,263		1,006,263
Total program expenses	10,156,604	-	10,156,604
Supporting services:			
Management and general	1,306,991	-	1,306,991
Fundraising	188,171	-	188,171
Total supporting services	1,495,162		1,495,162
Total operating expenses	11,651,766		11,651,766
Increase (decrease) in net assets from continuing operations	1,355,855	410,502	1,766,357
NET ASSETS - BEGINNING OF YEAR	19,179,508	133,916	19,313,424
Prior period adjustment	210,747		210,747
NET ASSETS - BEGINNING OF YEAR RESTATE	19,390,255	133,916	19,524,171
NET ASSETS - END OF YEAR	\$ 20,746,110	\$ 544,418	\$ 21,290,528

### ALLIED HOUSING, INC., AND AFFILIATES D/B/A KAVOD SENIOR LIFE CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2023

	Tenant Services	Assisted ng Services	tal Program Services	nagement d General	Fu	ndraising	 Total
<b>OPERATING EXPENSES</b>							
Salaries, taxes, and benefits	\$ 4,218,111	\$ 709,772	\$ 4,927,883	\$ 678,297	\$	156,315	\$ 5,762,495
Building maintenance	1,639,467	-	1,639,467	50,967		8,495	1,698,929
Food service	790,242	252,633	1,042,875	-		-	1,042,875
Depreciation	1,368,969	-	1,368,969	42,558		7,093	1,418,620
Insurance	372,146	-	372,146	11,569		1,928	385,643
Interest expense	449,526	-	449,526	13,975		2,329	465,830
Office costs	24,564	-	24,564	229,563		7,190	261,317
Tenant activities	255,848	43,858	299,706	-		-	299,706
Professional services	7,726	-	7,726	142,076		1,367	151,169
Information technology	13,816	-	13,816	51,810		3,454	69,080
Advertising and promotion	5,729	-	5,729	51,563		-	57,292
Bad Debt	4,197	-	4,197	-		-	4,197
Staff training and development		 	 	 34,613			 34,613
Total operating expenses	\$ 9,150,341	\$ 1,006,263	\$ 10,156,604	\$ 1,306,991	\$	188,171	\$ 11,651,766

#### ALLIED HOUSING, INC., AND AFFILIATES D/B/A KAVOD SENIOR LIFE CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2023

#### CASH FLOWS FROM OPERATING ACTIVITIES:

CASH FLOWS FROM OPERATING ACTIVITIES:	
Increase (decrease) in net assets before non-controlling interests	\$ 1,766,357
Adjustments to reconcile increase (decrease) in net assets	
to net cash provided by (used in) operating activities:	
Depreciation and amortization	1,418,620
Unrealized (gain) loss on investments	(388,760)
Realized (gain) loss on investments	(325,848)
Increase (decrease) in cash from changes in:	
Tenant security deposits	(37,196)
Accounts receivable	(11,561)
Promises to give	(165,209)
Employee Retention Tax Credits receivable	815,359
Prepaid expenses	(15,508)
Accounts payable	(849,789)
Accrued expenses	228,924
Deferred compensation plan	(5,986)
Tenant security deposit payable	12,913
Net cash provided by (used in) operating activities	2,442,316
CASH FLOWS FROM INVESTING ACTIVITIES:	
Purchase of investments and traded certificates of deposit	(2,461,628)
Sale of investments	2,043,996
Construction in progress	796,216
Purchase of property and equipment	(1,626,498)
Net change in beneficial interest	(8,157)
Net cash provided by (used in) investing activities	(1,256,071)
CASH FLOWS FROM FINANCING ACTIVITIES:	
Principal payments on mortgage payable	(404,207)
Net cash provided by (used in) financing activities	(404,207)
NET INCREASE IN CASH	782,038
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	9,078,651
CASH AND CASH EQUIVALENTS, END OF YEAR	\$ 9,860,689
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATIO	N
Cash paid during the year for interest	\$ 466,909
Cash part during the year for interest	\$ 400,909
SUMMARY OF CASH AND CASH EQUIVALENTS:	
Cash and savings	\$ 9,385,629
Replacement reserves	475,060
	\$ 9,860,689
	· · · ·

# NOTE 1 – NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### NATURE OF OPERATIONS

Allied Housing, Inc. (AHI) and Allied Housing South, Inc. (AHSI) were established as nonprofit corporations to develop and operate low-income housing projects primarily for seniors in Denver, Colorado. These projects are subsidized by U.S. Department of Housing and Urban Development (HUD) programs as noted below.

Allied Jewish Apartments Foundation (the Foundation) was established as a nonprofit corporation to provide support for the mission of AHI and AHSI. Board members of AHI and AHSI comprise the majority of the board members of the Foundation.

Allied Housing East, LLLP (East) was organized as a Colorado limited partnership to own and operate a 160-unit housing complex, located in Denver, Colorado, under Section 221(d)(3) of the National Housing Act. East has entered into a Section 8 rental subsidy contract on the 160 units with HUD that extends until April 2031 which subsidizes tenant rents. Substantially all of East's income is derived from the rental of its apartment units and its food service program.

East operates a food service program which provides one meal a day, six days a week, and charges a fee separate from tenant rent. Participation in the program is a requirement of the tenant lease agreement and tenants may opt out only with a physician's approval. Tenants of East, West, and South participate in the food service program.

Allied Housing West, LLLP (West) was organized as a Colorado limited partnership to own and operate a 142-unit housing complex (including 26 assisted living units and 13 market-rate units), located in Denver, Colorado under Section 221(d)(3) of the National Housing Act. West has entered into a Section 8 rental subsidy contract on 103 units with HUD that extends until March 2031 which subsidizes tenant rents. West provides tenants of the 26 assisted living units with services including three meals a day, medication supervision, and overall, 24-hour supervision. Assisted living services are funded primarily by monthly payments from participants. Participants who do not have the financial ability to pay these costs are subsidized by Medicaid. Substantially all of West's income is derived from the rental of its apartment units and assisted living services.

Allied Housing South, LLLP (South) was organized as a Colorado limited partnership to own and operate a 96-unit housing complex, located in Denver, Colorado, under Section 221(d)(3) of the National Housing Act. South has entered into a Section 8 rental subsidy contract with HUD that extends until August 2031 which subsidizes tenant rents. Substantially all of South's income is derived from the rental of its apartment units.

# NOTE 1 – NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – (continued)

#### PRINCIPLES OF CONSOLIDATION

The consolidated financial statements include the accounts of Allied Housing Inc. (AHI), Allied Housing South, Inc. (AHSI), Allied Jewish Apartments Foundation (the Foundation), Allied Housing East, LLLP (East), Allied Housing West, LLLP (West) and Allied Housing South, LLLP (South), herein referred to the Organization. These entities have common management, attached facilities, and shared employees. All significant intercompany accounts and transactions have been eliminated in consolidation.

Allied Housing East, LLLP (East), Allied Housing West, LLLP (West), and Allied Housing South, LLLP (South) are each owned 1% by Allied Housing Inc. (AHI), the general partner, and 99% by Allied Housing South, Inc. (AHSI), the limited partner.

#### **BASIS OF ACCOUNTING**

The financial statements of the Organization have been prepared on the accrual basis of accounting and accordingly reflect all significant receivables, payables, and other liabilities.

#### **INCOME TAX STATUS**

Allied Housing, Inc. and Affiliates are exempt from income tax under Internal Revenue Code Section 501(c)(3) and a similar section of the Colorado Code. Consequently, the accompanying financial statements do not generally include any provision for income taxes. The Internal Revenue Service classifies the Allied Housing, Inc. and Affiliates as other than a private foundation under internal Revenue Code Section 509(a)(1). Each entity is annually required to file a Return of Organization Exempt from Income Tax (Form 990) with the IRS. In addition, the entities are subject to income tax on net income that is derived from business activities that are unrelated to their exempt purpose. We have determined that each entity is not subject to unrelated business income tax and have not filed an Exempt Organization Business Income Tax Return (Form 990-T) with the IRS.

East, West, and South are pass-through entities for federal and state income tax purposes. Income (loss) of East, West, and South is allocated 1% to the general partner (AHI) and 99% to the limited partner (AHSI).

#### FINANCIAL STATEMENT PRESENTATION

The financial statement presentation follows the recommendations of the Financial Accounting Standards Board. Per the applicable standards, Allied Housing, Inc. and Affiliates is required to report information regarding its financial position and activities according to two classes of net assets: net assets without donor restrictions and net assets with donor restrictions.

# NOTE 1 – NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – (continued)

#### FINANCIAL STATEMENT PRESENTATION – (continued)

A description of the net asset classes follows:

*Net assets without donor restrictions* represent the portion of net assets of Allied Housing, Inc. and Affiliates that is not subject to donor-imposed restrictions. Net assets without donor restrictions include expendable funds available for the support of the Organization. Board designated net assets are net assets without donor restrictions with self-imposed designations by action of the governing board.

*Net assets with donor restrictions* represent contributions and other inflows of assets whose use by Allied Housing, Inc. and Affiliates is limited by donor-imposed stipulations that either expire by passage of time, can be fulfilled and removed by actions of Allied Housing, Inc. and Affiliates pursuant to those stipulations, or net assets that must be held in perpetuity.

*Net assets with donor restrictions* also include cumulative appreciation and reinvested gains on net assets with donor restrictions that are held in perpetuity, which have not been appropriated by the Board of Directors.

#### **CASH AND CASH EQUIVALENTS**

All cash and highly liquid financial instruments with original maturities of three months or less, which are neither held for nor restricted by HUD, are considered to be cash and cash equivalents. Cash and highly liquid financial instruments restricted by HUD are excluded from this definition and are reported as restricted cash or tenant security deposits.

### GRANTS, CONTRIBUTIONS AND ACCOUNTS RECEIVABLE

Contributions are recognized when cash, securities or other assets, an unconditional promise to give, or notification of a beneficial interest is received. Conditional promises to give, that is, those with a measurable performance or other barrier, and a right of return, are not recognized until the conditions on which they depend have been met. Grants are conditioned upon certain performance requirements and/or the incurrence of allowable qualifying expenses. Amounts received prior to incurring qualifying expenditures are reported as refundable advances in the consolidated statements of financial position. There were no conditional grants as of December 31, 2023.

# NOTE 1 – NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – (continued)

#### **GRANTS, CONTRIBUTIONS AND ACCOUNTS RECEIVABLE – (continued)**

Accounts receivable are non-interest bearing, uncollateralized resident and third-party obligations and, as of December 31, 2023, primarily consist of amounts due from tenants and Medicaid. Accounts receivable are stated as unpaid balances, less an allowance for credit losses. The Organization provides for losses on accounts receivable using the allowance method. The allowance for uncollectible accounts receivable is determined based on historical experience, an assessment of economic conditions, and a review of subsequent collections. Accounts receivable are written off when deemed uncollectible. All receivables are deemed collectible as of December 31, 2023.

#### **REVENUE AND REVENUE RECOGNITION**

The Organization derives its revenue and support from the following activities:

#### Net Tenant Rent Revenue

Housing units are rented under operating lease agreements with terms of one year or less. Rent revenue from tenants is recognized in the month in which the revenue is earned rather than received. Any rent received prior to the month of occupancy is reported as prepaid rent. Rent revenue is recorded net of vacancy loss, which results from any unrented units.

#### Tenant Assistance Payments

East, West and South have qualified for a rental assistance payments contract with HUD's Mark-Up-To-Market program that expires in April 2038. This program increases rents comparable to market-rate rent levels for the area. The contract is administered by HUD and provides direct assistance payments directly to us on behalf of qualified low-income tenants. The contract contains several significant provisions:

• All dwelling units subject to the Section 8 Contract must be rented to families eligible to receive the benefit of rental assistance payments. Contract rents are established for each unit, with the tenant paying a portion of the contract rent based on the person's income level and the balance paid by HUD.

• If a qualified tenant vacates the dwelling unit for any reason other than the member's violation of lease terms, HUD will pay the East, West, and South 80 percent of the contract rent for a period of up to 60 days while the unit remains vacant.

• East, South, and West are required to maintain an account to hold security deposits collected from tenants. This account is required to be separate and apart from all other funds of the project in a trust account and the amount shall be at all times equal to or exceed the aggregate of all outstanding obligations under said account.

# NOTE 1 – NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – (continued)

#### **REVENUE AND REVENUE RECOGNITION – (continued)**

#### Food Service Revenue

Food service is mandatory for all tenants of the East, West and South entities, and tenants can only opt out of the program with a doctor's written notice. Any food service revenue received prior to the month of occupancy is reported as prepaid revenue.

Food service revenue is reported at the amount that reflects the consideration to which it is expected to be entitled to in exchange for providing services. Billing for these services on the first day of the month. Revenue is recognized as performance obligations are satisfied and there is no revenue recognized at a specific point in time.

#### Assisted Living Revenue

Assisted living revenue is measured at management-established billing rates for private pay residents and rates established by contract with Medicaid for qualifying residents for those residents electing to receive services. Any assisted living revenue received prior to the month of occupancy is reported as prepaid revenue.

Assisted living revenue is reported at the amount that reflects the consideration to which we expect to be entitled to in exchange for providing care. These amounts are due from residents, third-party payors, and others including private payors. Residents and third-party payors are billed several days after the services are performed. Revenue is recognized as performance obligations are satisfied and there is no revenue recognized at a specific point in time.

#### Performance Obligations

Performance obligations are determined based on the services provided. Revenue for performance obligations satisfied over time is recognized based on actual charges incurred in relation to the total expected (or actual) charges. This method provides an accurate depiction of the transfer of services over the term of the performance obligation based on the inputs needed to satisfy the obligation. Generally, performance obligations satisfied over time relate to tenants receiving food services. The performance obligation is measured from tenants receiving food and assisted living services from the beginning of the performance period, generally admission or the beginning of each month, to the sooner of completion of services to that tenant, discharge, or the end of the month. Revenue for performance obligations satisfied at a point in time are recognized when goods or services are provided, and they are not required to provide any additional services to the tenant.

The transaction price is determined based on standard charges for the goods and services.

# NOTE 1 – NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – (continued)

#### **REVENUE AND REVENUE RECOGNITION – (continued)**

#### *Contributions*

Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of their estimated future cash flows. Amortization of the discounts is included in contributions revenue. Conditional promises to give are not recognized as revenue until the conditions are substantially met.

#### Donated services and in-kind contributions

Volunteers contribute significant amounts of time to the program services, management, and general and fundraising activities of the organization; however, the consolidated financial statements do not reflect the value of these contributed services because they do not meet recognition criteria prescribed by generally accepted accounting principles. Contributed goods are recorded at fair value at the date of donation. The Organization recorded donated professional services at the respective fair values of the services received. No significant contributions of such goods or services were received during the year ended December 31, 2023

#### **INVESTMENTS**

Investment purchases are recorded at cost, or if donated, at fair value on the date of donation. Thereafter, investments are reported at their fair values in the consolidated statements of financial position. Net investment return/(loss) is reported in the consolidated statements of activities and consists of interest and dividend income, realized and unrealized capital gains and losses, less external and direct internal investment expenses.

#### BENEFICIAL INTEREST IN ASSETS HELD BY COMMUNITY FOUNDATION

During 1999, we established a fund that is perpetual in nature (the Fund) under the Rose Community Foundation's (RCF) Endowment Challenge Program and named ourselves as beneficiary. We granted variance power to RCF, which allows RCF to modify any condition or restriction on its distributions for any specified charitable purpose or to any specified organization if, in the sole judgment of RCF's Board of Trustees, such restriction or condition becomes unnecessary, incapable of fulfillment, or inconsistent with the charitable needs of the community. The fund is held and invested by RCF for our benefit and is reported at fair value in the consolidated statements of financial position, with distributions and changes in fair value recognized in the consolidated statements of activities.

# NOTE 1 – NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – (continued)

#### **PROPERTY AND EQUIPMENT**

Purchased property and equipment are recorded at cost and capital assets donated are recorded at the assets estimated fair value as of the date of donation. Costs of improvements are capitalized, and costs of routine repairs and maintenance are expensed as incurred. Depreciation is computed by the straight-line method over the estimated useful lives of the assets, which are generally as follows:

Buildings and Improvements	. 5 - 40 years
Equipment, Furnishings, and Fixtures	

When property is sold, retired, or otherwise disposed of, the related cost and accumulated depreciation are eliminated from the accounts and any resulting gain or loss is credited or charged to income.

The Organization reviews carrying amounts of long-lived assets whenever events or circumstances indicate that such carrying amounts may not be recoverable from the estimated future cash flows expected to result from its use and eventual disposition. In cases where undiscounted expected future cash flows are less than the carrying value, an impairment loss is recognized as equal to an amount by which the carrying value exceeds the fair value of assets. The factors considered by management in performing this assessment include current operating results, trends and prospects, the manner in which the property is used, and the effects of obsolescence, demand, competition, and other economic factors. Based on this assessment there were no indicators of asset impairment during the year ending December 31, 2023.

#### **DEBT ISSUANCE COSTS**

Debt issuance costs are being amortized over the life of the loan using the straight-line method. Generally accepted accounting principles require that the effective yield method be used to amortize these costs; however, the effect of using the straight-line method is not material to the financial statements.

#### **USE OF ESTIMATES**

The process of preparing consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires the use of estimates and assumptions regarding certain types of assets, liabilities, revenues, and expenses. Such estimates primarily relate to unsettled transactions and events as of the date of the consolidated financial statements. Accordingly, upon settlement, actual results may differ from estimated amounts.

#### ADVERTISING

The Organization's advertising costs are expensed as incurred. The total advertising costs during the year ended December 31, 2023 are \$57,292.

# NOTE 1 – NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – (continued)

#### FUNCTIONAL ALLOCATION OF EXPENSES

The costs of program and supporting services activities have been summarized on a functional basis in the consolidated statements of activities. The consolidated statements of functional expenses present the natural classification detail of expenses by function. Accordingly, certain costs have been allocated among the programs and supporting services benefited. The consolidated financial statements report certain categories of expense that are attributable to more than one program or supporting function. Therefore, expenses require allocation on a reasonable basis that is consistently applied. The expenses that are allocated include building maintenance, depreciation, interest, and insurance that are allocated on a square-footage basis, as well as salaries, taxes and benefits, office costs, information technology, and advertising and promotion that are allocated on the basis of estimates of time and effort.

#### FAIR VALUE OF FINANCIAL INSTRUMENTS

The FASB Accounting Standards Codification topic "Fair Value Measurement" defines fair value as the price that would be received for an asset or paid to transfer a liability (an exit price) in the Organization's principal or most advantageous market for the asset or liability in an orderly transaction between market participants on the measurement date. The standard establishes a fair value hierarchy which requires an entity to maximize the use of observable inputs and minimize the use of unobservable inputs when measuring fair value. The standard describes three levels of inputs that may be used to measure fair value:

Level 1: Quoted prices for identical assets or liabilities in active markets that the entity has the ability to access as of the measurement date.

Level 2: Significant other observable inputs other than Level 1 prices such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data.

Level 3: Significant unobservable inputs that reflect a reporting entity's own assumptions about the assumptions that market participants would use in pricing an asset or liability.

In many cases, a valuation technique used to measure fair value includes inputs from multiple levels of the fair value hierarchy. The lowest level of significant input determines the placement the entire fair value measurement in the hierarchy.

Open-ended mutual funds are valued based on readily determinable fair values based on daily redemption values (Level 1). Actively traded certificates of deposit are recorded at amortized costs, which approximates fair value (Level 2). The fair value of the beneficial interest in assets held by RCF is based on the fair value of fund investments as reported by RCF and this is considered to be a Level 3 measurement.

### NOTE 1 – NATURE OF OPERATIONS AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES – (continued)

#### SUBSEQUENT EVENTS

Subsequent events have been evaluated through May 22, 2024, which is the date the financial statements were available to be issued.

#### NOTE 2 – EMPLOYEE RETENTION TAX CREDITS (ERTC)

The Coronavirus Aid, Relief, and Economic Security Act (CARES Act) provided an employee retention tax credit (ERTC) which is a refundable tax credit against certain employment taxes of up to \$7,000 per employee per quarter for eligible employers. For 2021, ERTC is equal to 70% of qualified wages paid to employees, capped at \$10,000 of qualified wages per quarter. The CARES Act also retroactively extended availability of ERTC to wages paid from March 13, 2020 to December 31, 2020. The retroactive credit is equal to 50% of qualified wages paid to employees, capped at \$10,000 of qualified wages paid to employees, capped at \$10,000 of qualified wages paid to employees. For 2023, the Organization received payment of \$851,055, including interest of \$35,696. As of December 31, 2023, \$0 is considered receivable.

#### **NOTE 3 – FAIR VALUE OF FINANCIAL INSTRUMENTS**

As of December 31, 2023, the following table presents assets measured at fair value on a recurring basis, except those measured at cost: The organization maintains beneficial interest in Rose Community Foundation as described in Note 4, which is classified as a Level 3.

	Total	Quoted Prices in tive Market (Level 1)	Other Observable puts (Level 2)	 bbservable Inputs Level 3)
AHI & AHI Properties				 
Certificates of deposit - traded	\$ 1,242,838	\$ -	\$ 1,242,838	\$ -
Foundation Investment Portfolio				
Cash and cash equivalents	\$ 31,995	\$ -	\$ -	\$ -
Mutual Funds	6,007,495	6,007,495	-	-
Domestic - EFTs	 764,926	 764,926	 -	-
Total	\$ 6,804,416	\$ 6,772,421	\$ _	\$ _
<b>Investments held for deferred</b> <b>compensation plan</b> Mutual Funds:				
Domestic Equity	\$ 95,918	\$ 95,918	\$ -	\$ -
Beneficial Interest in assets held by Rose Community Foundation	\$ 95,846	\$ 	\$ 	\$ 95,846

#### NOTE 4 – BENEFICIAL INTERESTS IN ROSE COMMUNITY FOUNDATION

During 1999, the Organization established a fund that is perpetual in nature (the Fund) under the Rose Community Foundation's (RCF) Endowment Challenge Program and named themselves as beneficiary. The Organization granted variance power to RCF, which allows RCF to modify any condition or restriction on its distributions for any specified charitable purpose or to any specified organization if, in the sole judgment of RCF's Board of Trustees, such restriction or condition becomes unnecessary, incapable of fulfillment, or inconsistent with the charitable needs of the community. The fund is held and invested by RCF for the Organizations benefit and is reported at fair value in the consolidated statements of financial position, with distributions and changes in fair value recognized in the consolidated statements of activities.

During the year ended December 31, 2023, the Organization had the following changes in endowment net assets:

Beginning Balance:	\$ 87,689
Additions:	
Admin Fees	(907)
Change in Value	9,064
Net Investment Gain (Loss)	 8,157
Ending Balance:	\$ 95,846

#### Return Objectives and Risk Parameters

The Organization has adopted spending and investment policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor or legally restricted funds that the Organization must hold in perpetuity or for a donor specified period as well as board designated assets. Under this policy, the endowment assets are invested in a manner that is intended to produce results that ensure the future growth of the assets is sufficient to exceed the rate of inflation and provide for distribution of earnings, net of fees. All investment decisions have been delegated to the Community Foundation.

#### Investment Objectives

To satisfy its long-term rate-of-return objectives, the Organization relies on a total return strategy in which investment returns are achieved through both capital appreciation and current yield. The Organization's portfolio offers investments that are diversified among asset classes and investment styles, thus minimizing the risk of large losses over a defined investment horizon.

# **NOTE 4 – BENEFICIAL INTERESTS IN ROSE COMMUNITY FOUNDATION – (continued)**

#### Spending Policy

The spending rate for distributable earnings will be set by the Community Foundation each year. The Community Foundation will act prudently and responsibly when deciding on a distribution that will allow for growth in the endowment funds over the course of time. The Community Foundation oversees the management of all assets taking into account the purposes, terms and distribution requirements expressed by the governing instruments. The Community Foundation will exercise reasonable care, skill, and caution in order to ensure preservation of all funds.

### NOTE 5 – CONCENTRATION OF RISK

The Organization maintains its cash balance at multiple banks. The accounts at these institutions are insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000 during the year ended December 31, 2023. As of December 31, 2023, the uninsured balances for the Organization are \$6,998,355.

At times, amounts on deposit may exceed insured limits or include uninsured investments in money market mutual funds. To date, no losses have been experienced in any of these accounts.

The Organization associates credit risk with accounts and ERTC receivable and promises to give is considered to be limited due to high historical collection rates and because substantial portions of the outstanding amounts are due from governmental agencies and foundations supportive of our mission.

Investments are made by diversified investment managers whose performance is monitored by the Board of Directors. Although the fair values of investments are subject to fluctuation on a year-to-year basis, the Board believes that the investment policies and guidelines are prudent for our long-term welfare.

#### NOTE 6 – PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment consist of the following as of December 31, 2023:

Land	\$ 422,361
Buildings and improvements	34,470,897
Equipment, furniture and furnishings	3,646,985
Construction in progress	128,761
Less: Accumulated depreciation	38,669,004 (21,005,644)
	\$ 17,663,360

#### NOTE 7 – LONG-TERM DEBT

Notes Payable consists of the following as of December 31, 2023:

During 2018, East and South entered into a 3.10% construction note payable to MidFirst Bank. Monthly payments of principal and interest in the amount of \$72,593 are due through March 2033. As of December 31, 2022, the construction loan has been fully drawn.

As of December 31, 2023, the remaining balance is:	\$ 14,635,775
Unamortized debt issuance costs:	(423,673)
	\$ 14,212,102

The loan is secured by a deed of trust, assignment of leases and rents and security agreement specific to both East and South and a guaranty by Allied Housing, Inc. The agreement contains certain covenants related to, among other matters, the maintenance of debt service coverage ratios.

Estimated maturities of mortgage at December 31, 2023 for each of the next five years and in the aggregate, are as follows:

2024	\$ 533,855
2025	550,642
2026	567,956
2027	585,814
2028	604,234
Thereafter	 11,793,274
	\$ 14,635,775

### NOTE 8 – RETIREMENT PLAN

AHI participates in a defined contribution pension plan and a 403(b)-thrift plan (the Plans) for the benefit of its employees. The Plans cover all employees over 21 years of age who have worked at least 1,000 hours during the year and have been employed for at least one year. The employee's benefits will fully vest after the employee enters the Plan.

Contributions made for the pension plan for the year ended December 31, 2023 totaled \$99,993 based on a defined contribution of 3% of covered employees' compensation. Contributions made for the 403(b) thrift plan during the year ended December 31, 2023 were \$73,989, based on a matching contribution of 100% of employees' contributions up to a maximum of 4% of covered employees' compensation. Effective July 1, 2021, AHI sponsored a deferred compensation plan pursuant to section 457(f) of the IRC (Comp Plan) for a key employee. The participant may make voluntary contributions to the Comp Plan up to the maximum amount allowed by the IRS. Contributions to the Comp Plan are discretionary based on the individual employee contract. During the year ended December 31, 2023, \$36,000 was contributed. As of December 31, 2023, the Comp Plan assets totaled \$95,918.

#### NOTE 9 – VULNERABILITY DUE TO REVENUE CONCENTRATION

The Organization operates in a heavily regulated environment subject to the administrative directives, rules, and regulations of federal regulatory agencies, including, but not limited to, HUD. Such rules and regulations are subject to change by an act of Congress, or an administrative change mandated by HUD. Such changes may occur with little notice or inadequate funding to pay the related cost, including the administrative burden, to comply with a change.

During the year ended December 31, 2023, housing assistance payments from HUD were \$3,229,389 (East) \$1,979,359 (West) and \$2,009,002 (South) for a total of \$7,217,750 reported as tenant assistance payments on the consolidated statements of activities.

East, West, and South receive subsidized tenant assistance from HUD in connection with a Section 8 contract. In addition, housing units are rented under operating lease agreements. For the year ended December 31, 2023, these represented 60%, 52% and 82%, respectively, of total revenue of each project.

### **NOTE 10 – BOARD DESIGNATED NET ASSETS**

Net assets without donor restrictions include certain funds that have been designated for property improvements by the Board of Directors. During the year ended December 31, 2023, the Organization had board designated net assets of \$6,804,416.

### NOTE 11 – NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions consist of the following as of December 31, 2023:

	Beginning		Released from	Ending
	Balance	Contributions	restrictions	Balance
Net Assets with Donor Restrictions:				
Health and wellness programs	\$ -	\$ 490,209	\$ (45,832)	\$444,377
Diversity programs	35,783	-	(35,783)	-
Other	10,445		(6,249)	4,196
	46,228	490,209	(87,864)	448,573
Beneficial interest in assets				
Held by Rose Community Foundation	87,688	9,064	(907)	95,845
Total	\$ 133,916	\$ 499,273	\$ (88,771)	\$544,418

### NOTE 12 – INFORMATION ABOUT LIQUIDITY

For the purposes of analyzing resources available to meet general expenditures over a 12-month period, the Organization considers all expenditures related to its ongoing program and support activities to be general expenditures.

The following represents financial assets available for cash needs for general expenditures within one year:

\$ 9,385,629
129,512
165,209
213,317
475,060
1,242,838
95,846
6,804,416
18,511,827
(213,317)
(475,060)
(6,804,416)
(448,573)
(95,846)
\$ 10,474,615

The beneficial interest in assets held by RCF shall distribute annually in arrears each year lesser of (a) 5% of the monthly average balance in the Fund during the preceding year or (b) net investment income accruing during the preceding year reduced by any fees and expenses upon request by us. Therefore, any distribution that we may receive during the next year has not been included in the above table.

### **NOTE 13 – PRIOR PERIOD ADJUSTMENTS**

A prior period adjustment was made to beginning net assets to correct the due to/from variances from an accounting software change in 2020. The net effect of this adjustment was a \$210,474 increase to net assets.

SUPPLEMENTARY INFORMATION

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#### **Independent Auditor's Report on Supplementary Information**

Board of Directors Allied Housing, Inc. and Affiliates Denver, Colorado

We have audited of the consolidated financial statements of Allied Housing, Inc. and Affiliates d/b/a Kavod Senior Life as of and for the years ended December 31, 2023, and our report thereon dated May 22, 2024, which expressed an unmodified opinion on those consolidated financial states, appears on page 1. Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The supplementary information (shown on pages 22 through 27) is presented for the purpose of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Comer, Nowling And Associates, P.C.

Comer, Nowling And Associates, P.C. Indianapolis, Indiana May 22, 2024

#### ALLIED HOUSING, INC., AND AFFILIATES D/B/A KAVOD SENIOR LIFE CONSOLIDATING STATEMENT OF FINANCIAL POSITION DECEMBER 31, 2023

#### ASSETS

	Allied Housing East, LLLP/ West, LLLP/ South, LLLP/	Allied Housing, Inc.	Allied Housing South, Inc.	Allied Jewish Apartments Foundation	Eliminations and Reclassifications	Consolidated Total
CURRENT ASSETS:						
Cash and cash equivalents	\$ 8,301,188	\$ 1,084,441	\$ -	\$ -	\$ -	\$ 9,385,629
Accounts receivable	127,122	2,390	-	-	-	129,512
Promises to Give	-	165,209	-	-	-	165,209
Prepaid expenses	325,607	3,180				328,787
Total current assets	8,753,917	1,255,220				10,009,137
OTHER ASSETS						
Due from related party	-	1,391,794	-	-	(1,391,794)	-
Certificates of deposit - traded	894,843	347,995	-	-	-	1,242,838
Investment portfolio	-	-	-	6,804,416	-	6,804,416
Tenant security deposits	213,317	-	-	-	-	213,317
Replacement reserve	475,060	-	-	-	-	475,060
Investment from limited partnerships	-	114,350	11,320,662	-	(11,435,012)	-
Investments held in deferred						
compensation plan	-	95,918	-	-	-	95,918
Beneficial interest in assets held by						
Rose Community Foundation (RCF)	-	-	-	95,846	-	95,846
Property and equipment, net	17,663,360					17,663,360
Total other assets, net	19,246,580	1,950,057	11,320,662	6,900,262	(12,826,806)	26,590,755
Total assets	\$ 28,000,497	\$ 3,205,277	\$ 11,320,662	\$ 6,900,262	\$ (12,826,806)	\$ 36,599,892

#### ALLIED HOUSING, INC., AND AFFILIATES D/B/A KAVOD SENIOR LIFE CONSOLIDATING STATEMENT OF FINANCIAL POSITION (CONTINUED) DECEMBER 31, 2023

#### LIABILITIES AND NET ASSETS

	Allied Housing East, LLLP/ West, LLLP/ South, LLLP/	Allied Housing, Inc.	Allied Housing South, Inc.	Allied Jewish Apartments Foundation	Eliminations and Reclassifications	Consolidated Total
CURRENT LIABILITIES:						
Accounts payable	\$ 290,877	\$ 1,383	\$ -	\$ -	\$ -	\$ 292,260
Accrued expenses	500,414	44,289	-	-	-	544,703
Tenant security deposits payable	170,299	-	-	-	-	170,299
Deferred compensation plan	-	90,000	-	-	-	90,000
Due to related party	1,391,794	-	-	-	(1,391,794)	-
Current portion, note payable	533,855					533,855
Total current liabilities	2,887,239	135,672			(1,391,794)	1,631,117
LONG TERM LIABILITIES						
Note payable	14,101,920	-	-	-	-	14,101,920
Debt issuance costs, net accum. amort.	(423,673)		-			(423,673)
Total long-term liabilities	13,678,247					13,678,247
Total liabilities	16,565,486	135,672			(1,391,794)	15,309,364
NET ASSETS:						
Without donor restrictions						
Discretionary	-	2,506,682	-	-	-	2,506,682
Board-designated for improvements	-	-	-	6,804,417	-	-
Partner's equity	11,435,011	-	-	-	-	11,435,011
Invested in limited partnerships		114,350	11,320,662		(11,435,012)	
Total net assets without donor restrictions	11,435,011	2,621,032	11,320,662	6,804,417	(11,435,012)	20,746,110
With donor restrictions		448,573		95,845		544,418
Total net assets	11,435,011	3,069,605	11,320,662	6,900,262	(11,435,012)	21,290,528
Total liabilities and net assets	\$ 28,000,497	\$ 3,205,277	\$ 11,320,662	\$ 6,900,262	\$ (12,826,806)	\$ 36,599,892

### ALLIED HOUSING, INC., AND AFFILIATES D/B/A KAVOD SENIOR LIFE CONSOLIDATING STATEMENT OF ACTIVITES AND CHANGES IN NET ASSETS FOR THE YEAR ENDED DECEMBER 31, 2023

REVENUE AND OTHER SUPPORT	Ea We	ed Housing ast, LLLP/ est, LLLP/ uth, LLLP/	Но	Allied using, Inc.	Н	Allied lousing uth, Inc.	Ар	ed Jewish artments undation	minations and assifications	Co	nsolidated Total
Net tenant revenue	\$	1,736,281	\$	-	\$	-	\$	-	\$ -	\$	1,736,281
Tenant assistance payments		7,217,750		-		-		-	-		7,217,750
Food service revenue		918,732		-		-		-	-		918,732
Assisted living services		1,336,020		-		-		-	-		1,336,020
Contributions		-		873,546		-		-	-		873,546
Net investment income		320,052		78,495		-		880,907	-		1,279,454
Other income		26,481		21,702		-		-	-		48,183
Change in value of beneficial											
interest in assets held by RCF		-		-		-		8,157	-		8,157
Management fee revenue		-		238,800		-		-	(238,800)		-
Income from partnerships		-		3,975		393,439		-	 (397,414)		-
Total revenue and other support	\$	11,555,316	\$	1,216,518	\$	393,439	\$	889,064	\$ (636,214)	\$	13,418,123

#### ALLIED HOUSING, INC., AND AFFILIATES D/B/A KAVOD SENIOR LIFE CONSOLIDATING STATEMENT OF ACTIVITES AND CHANGES IN NET ASSETS (CONTINUED) FOR THE YEAR ENDED DECEMBER 31, 2023

OPERATING EXPENSES	Allied Housing East, LLLP/ West, LLLP/ South, LLLP/		/ Allied		Allied Housing South, Inc.		Allied Jewish Apartments Foundation		Eliminations and Reclassifications		Co	nsolidated Total
Program services:												
Tenant services	\$	8,574,121	\$	623,980	\$	-	\$	-	\$	(47,760)	\$	9,150,341
Assisted living services		1,006,263		-		-		-		-		1,006,263
Total program expenses		9,580,384		623,980						(47,760)		10,156,604
Supporting services:												
Management and general		1,392,426		87,518		-		6,147		(179,100)		1,306,991
Fundraising		185,093		15,018		-		-		(11,940)		188,171
Total supporting services		1,577,519		102,536		-		6,147	_	(191,040)		1,495,162
Total operating expenses		11,157,903		726,516				6,147		(238,800)		11,651,766
Increase (decrease) in net assets												
from continuing operations		397,413		490,002		393,439		882,917		(397,414)		1,766,357
NET ASSETS - BEGINNING OF YEAR		11,037,598		2,367,876		10,830,161		6,017,345		(10,939,556)		19,313,424
Prior period adjustment		-		211,727		97,062		-		(98,042)		210,747
NET ASSETS - BEGINNING OF YEAR RESTATED		11,037,598		2,579,603		10,927,223		6,017,345		(11,037,598)		19,524,171
NET ASSETS - END OF YEAR	\$	11,435,011	\$	3,069,605	\$	11,320,662	\$	6,900,262	\$	(11,435,012)	\$	21,290,528

#### ALLIED HOUSING, INC., AND AFFILIATES D/B/A KAVOD SENIOR LIFE CONSOLIDATING STATEMENT OF CASH FLOWS FOR THE YEAR ENDED DECEMBER 31, 2023

	Allied Housing East, LLLP/ West, LLLP/ South, LLLP/	Allied Housing, Inc.	Allied Housing South, Inc.	Allied Jewish Apartments Foundation	Eliminations and Reclassifications	Consolidate d Total
CASH FLOWS FROM OPERATING ACTIVITIES:						
Increase (decrease) in net assets before non-controlling interests	\$ 397,413	\$ 490,002	\$ 393,439	\$ 882,917	\$ (397,414)	\$ 1,766,357
Adjustments to reconcile increase (decrease) in net assets						
to net cash provided by (used in) operating activities:						
Depreciation and amortization	1,418,620	-	-	-	-	1,418,620
Unrealized (gain) loss on investments	-	-	-	(388,760)	-	(388,760)
Realized (gain) loss on investments	-	-	-	(325,848)	-	(325,848)
(Gain) loss on investment in subsidiaries	-	(3,975)	(393,439)	-	397,414	-
Increase (decrease) in cash from changes in:						
Tenant security deposits	(37,196)	-	-	-	-	(37,196)
Accounts receivable	(9,171)	(2,390)	-	-	-	(11,561)
Promises to give	-	(165,209)	-	-	-	(165,209)
Employee Retention Tax Credits receivable	-	815,359	-	-	-	815,359
Prepaid expenses	(12,328)	(3,180)	-	-	-	(15,508)
Due from related party	-	(727,967)	-	-	727,967	-
Accounts payable	(513,970)	(335,819)	-	-	-	(849,789)
Accrued expenses	184,635	44,289	-	-	-	228,924
Deferred compensation plan	-	(5,986)	-	-	-	(5,986)
Due to related party	727,967	-	-	-	(727,967)	-
Tenant security deposit payable	12,913					12,913
Net cash provided by (used in) operating activities	2,168,883	105,124		168,309	-	2,442,316

#### ALLIED HOUSING, INC., AND AFFILIATES D/B/A KAVOD SENIOR LIFE CONSOLIDATING STATEMENT OF CASH FLOWS (CONTINUED) FOR THE YEAR ENDED DECEMBER 31, 2023

	Allied Housing East, LLLP/ West, LLLP/ South, LLLP/	Allied Housing, Inc.	Allied Housing South, Inc.	Allied Jewish Apartments Foundation	Eliminations and Reclassifications	Consolidated Total
CASH FLOWS FROM INVESTING ACTIVITIES:						
Purchase of investments and traded certificates of deposit	(185,385)	(72,095)	-	(2,204,148)	-	(2,461,628)
Sale of investments	-		-	2,043,996	-	2,043,996
Construction in progress	796,216	-	-	-	-	796,216
Purchase of property and equipment	(1,626,498)	-	-	-	-	(1,626,498)
Net change in beneficial interest				(8,157)		(8,157)
Net cash provided by (used in) investing activities	(1,015,667)	(72,095)		(168,309)		(1,256,071)
CASH FLOWS FROM FINANCING ACTIVITIES:						
Principal payments on mortgage payable	(404,207)					(404,207)
Net cash provided by (used in) financing activities	(404,207)					(404,207)
NET INCREASE IN CASH	749,009	33,029	-	-	-	782,038
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	8,027,239	1,051,412				9,078,651
CASH AND CASH EQUIVALENTS, END OF YEAR	\$ 8,776,248	\$ 1,084,441	\$ -	\$ -	\$-	\$ 9,860,689
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORM	ATION					
Cash paid during the year for interest		\$ -	\$ -	\$ -	\$ -	\$ 466,909
1 8 9						
SUMMARY OF CASH AND CASH EQUIVALENTS:						
Cash and savings	\$ 8,301,188	\$ 1,084,441	\$ -	\$ -	\$ -	\$ 9,385,629
Replacement reserves	475,060					475,060
	\$ 8,776,248	\$ 1,084,441	\$ -	\$ -	\$ -	\$ 9,860,689

#### 2025 KAVOD SENIOR LIFE BUDGET

#### **GENERAL ASSUMPTIONS & PROVISIONS**

**Revenue** - Projecting a slight increase (\$90K) in Total Revenue for 2025.

- The 2022 Markup to Market analysis allowed total rent revenue to increase approximately 5% in 2024 with another year of higher than expected rent amounts. While these increased rent amounts will continue, future increases are more conservatively estimated at 3% for 2025. This aligns more closely with pre-Markup to Market yearly increases.
- Food Service Income reflects a proposed 3% increase for 2025, or \$8 increase to the current \$270 per month meal plan rate. The average price per meal will increase from \$11.25 to \$11.58.
- Assisted Living Revenue reflects a projected 2% increase for 2025. The Medicaid reimbursement rate increased more rapidly in recent years due to the COVID-19 Pandemic, but a more modest increase is expected for 2025. Although 100% occupancy was achieved for nearly six months of 2024, Assisted Living resident care needs can change rapidly, creating unexpected occupancy fluctuations. Occupancy for 2025 is reflected more conservatively at 93%, or roughly two vacant units.
- Activity Revenue is expected to decrease roughly 42% (\$19K) for 2025, and is attributed to a business decision to cease providing an annual out-of-state resident trip. While the annual trip is popular with a small group of participating residents, the operational demands and risk profile of providing this activity no longer aligns with overall business objectives. The revenue reduction reflects the resident paid fee. A corresponding expense savings is achieved with the change.
- Non-Profit Revenue is projected to grow a very modest 1.3% from 2024, and reflects uncertainty about charitable giving from Kavod's target donor community and the current national and worldwide events. A \$100K distribution request from the Foundation to support the resident dining program is also reflected.
- Grant Revenue reflects \$443K of targeted opportunities for 2025, including potential requests to the Daniels Fund, Phillips Foundation, Rose Community Foundation, and several smaller funds and foundations. Grant activity for 2024 exceeded expectations at \$704K, and reflects activity that will likely not reoccur in 2025.
- Other Revenue reflects a 3.5% increase and is primarily due to growth in interest received from invested cash.

Salaries & Benefits Expense – Projecting an overall increase of 7.2% (\$407K) for 2025.

• According to recent studies, the Denver metro area ranks at the top of metropolitan markets for pay growth, starting wages, and hiring rates. A growing number of

companies are adopting strategies that focus on providing a living wage to employees in order to boost retention, remain competitive in tight labor markets, and position themselves as having awareness of the economic realities of their workforce. With these considerations, Kavod has been working toward the goal of providing a living wage for its employees, and is proposing a merit-based, 5% wage pool increase for most positions for 2025. This increases the annual operating budget by approximately \$242K.

- Bonuses are reflected at the maximum potential for 2025 (\$133K).
- Medical insurance rates through Kaiser will increase 11.4% for 2025, outpacing last year's 7% increase. The payroll contribution amount for employees enrolled in the premium (Gold) plan will be adjusted to capture their portion of this increase.
- Dental insurance rates are increasing 4.25% for 2025.
- Three employee staff position changes are reflected in the 2025 Budget, increasing
  payroll expense by approximately \$56K. The first position change is the addition of a
  second LPN (16 hours per week) for Assisted Living to provide coverage seven days a
  week. The second position is a part-time Mental Health Intern to fulfill desired resident
  health and wellness objectives. The third position change adds ten hours to an existing
  twenty hour per week position that focuses on data analysis required for grant
  compliance, and is needed for deeper operational review.
- Several positions were vacant for extended periods in 2024, reflecting a lower than expected payroll expense for the year. The proposed 2025 Budget reflects all positions as filled for the duration of the year.

**General Operating (Non-Payroll) Expenses** – Projecting an overall increase of 4% (\$181K) for 2025.

- Standard, recurring expenses are reflected at a 3% to 4% increase unless specific data was obtained or provided by vendors to reflect higher or lower.
- Terminated services/costs or one-time expenses from 2024 are removed from projections for 2025.
- Reflects additional /contingency funds for:
  - Apartment turnover was less than prior years by nearly 20%. Additional funds (\$32K) for cabinets, carpet, painting, and appliances are included in Maintenance Supplies to align more closely with typical yearly turnover activity.
  - Overnight security was implemented in May 2024. The proposed 2025 Budget reflects a full year of contracted overnight security coverage, or \$63K of additional expense compared to 2024.
  - The fire pump replacement project will require 24 hour daily fire watch protocol for the duration of the installation. Funds to cover fifteen days of fire watch conducted by contracted personnel is estimated at \$13K.
- Utilities are reflected at a 6.1% increase (\$22K additional expense) based upon projections available from providers.

Property and Liability Insurance renewal rates are to be finalized by December 1st. For 2025, current projections reflect an average 15% increase (\$63K additional expense). Property and automobile insurance rates are expected to increase at greater rates due to several large environmental events in 2024.

### **Capital Projects and MidFirst Debt Repayment**

- Several capital projects not started/completed in 2024 have been carried over to 2025. These projects total \$332K.
- Planned capital projects for 2025 include \$483K of high-priority items identified by Marx|Okubo in the 2024 Property Condition Assessment.
- MidFirst debt repayment for 2025 includes a \$350K principal pre-payment, which is the maximum annual amount currently allowed under the provisions of the loan agreement.
- Of available cash flow, \$675K will be reserved for future (2026 and later) pre-payment of MidFirst debt.

#### KAVOD SENIOR LIFE PROPOSED 2025 BUDGET

REVENUE         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - </th <th></th> <th>Budget 2024</th> <th>Annualized YTD Dec 2024</th> <th>Variance to Budget 2024</th> <th></th> <th>Budget 2025</th> <th>Variance to Actual 2024</th> <th></th>		Budget 2024	Annualized YTD Dec 2024	Variance to Budget 2024		Budget 2025	Variance to Actual 2024	
TOTAL ADJUSTMENTS         -43.140         -52.200         -9.060         27.0%         53.266         -1.566         3.0%           TOTAL TENNAL INCOME         5132.492         9.584.396         451.994         4.9%         9.870.707         286.311         3.0%           TOTAL RENTAL INCOME         1.000.72         1.153.517         52.530         2.9%         1.220.188         38.982         3.1%           TOTAL RENTAL DIVING REVENUE         1.000.772         1.153.517         52.745         4.0%         1.75.597         22.0%         1.75.597         22.0%         1.75.597         22.0%         1.75.597         22.0%         1.75.597         22.0%         1.75.597         22.0%         1.75.597         22.0%         1.75.597         1.75.597         1.75.597         1.75.597         1.75.59         1.75.59         1.75.59         1.75.59         1.75.59         1.75.59         1.75.59         3.15.99         3.15.74         4.75.59         1.8.990         3.15.77         -2.0%         1.35.51         7.75.59         1.6.99.22         0.1%         1.4.9997         3.2.5%         1.75.59         1.6.99.22         1.7.57         1.8.95.00         1.7.55         1.75.59         1.6.99.22         0.1%         1.1.5.99         3.1.77         -2.0%         1.7.55	REVENUE							
TOTAL REVENT CHARGES         15,716         17,952         1,232         7,4%         17,270         -652         -3,3%           TOTAL REVENUE         9,132,492         9,584,396         451,904         4,9%         9,870,707         286,311         3,0%           TOTAL REVENUE         1,216,276         1,233,806         35,530         2,9%         1,292,188         38,382         3,1%           TOTAL ACTUTY REVENUE         30,288         44,722         1,434         47,7%         2,556,07         -23,070         2,20%           TOTAL NON-PROFIT REVENUE         533,772         571,116         37,344         7,0%         578,507         7,331         1,3%           TOTAL REVENUE         12,525,000         13,743,662         1,218,662         9,7%         13,831,340         90,527         0,7%           TOTAL MON-PROFIT REVENUE         12,555,000         13,743,662         1,218,662         9,7%         13,831,340         90,527         0,7%           TOTAL MARGEMENT FEE EXPENSE         1,2662         1,217         24,97         2,550,00         10,347         5,448           TOTAL MARGEMENT FEE EXPENSE         1,2662         1,217         24,97         1,250         0,00%           TOTAL MARGEMENT FEE EXPENSE         1,2	TOTAL RENT REVENUE	9,158,916	9,618,644	459,728	5.0%	9,907,204	288,559	3.0%
TOTAL RENTAL INCOME         9,132,492         9,584,396         451,904         4.9%         9,870,707         286,311         3.0%           TOTAL RENTAL INCOME         1,218,276         1,233,806         35,330         2.9%         1,223,185         38,382         3,1%           TOTAL ACTIVITY REVENUE         30,288         1,47,22         14,434         47.7%         52,550         -18,872         +4.2%           TOTAL REVENUE         33,272         571,116         37,344         47.7%         52,550         -18,872         +4.2%           TOTAL REVENUE         33,272         571,116         37,344         47.7%         52,650         -18,872         +4.2%           TOTAL REVENUE         42,004         73,351         1,369,022         57.7%         14,800         -260,932         -37.1%           TOTAL REVENUE         12,525,000         13,743,062         1,218,062         9.7%         13,833,340         90,527         0.7%           EXPENSE         1,869,228         1.917,517         48,289         2.6%         12,050         -0         0         0         0         0         0         0         0         0         0         0         0         0         0         0         0	TOTAL ADJUSTMENTS	-43,140	-52,200	-9,060	21.0%	-53,766	-1,566	3.0%
TOTAL FOOD SERVICE         1,218,276         1,233,806         35,530         2.9%         1,221,185         38,382         3.1%           TOTAL ASSISTED LIVING REVENUE         1,000,772         1,135,517         52,742         4.9%         1,176,587         22,000         2.0%           TOTAL ACTIVIT REVENUE         33,288         44,722         14,434         47,7%         25,560         16,887         -42,2%           TOTAL NON-PROFIT REVENUE         533,772         571,116         37,344         7,0%         578,507         7,391         1,2%           TOTAL GRAIT REVENUE         12,255,000         13,743,062         1,218,062         9,7%         13,831,349         90,327         0,7%           TOTAL REVENUE         12,255,000         13,743,062         1,20%         1103,387         5.4%           TOTAL REVENUE         12,555         1,207,264         2,200         0         103,387         5.4%           TOTAL ADMINISSIONULTEES         1,869,228         1,221,77         48,289         2,26%         103,387         5.4%           TOTAL ADMINISSIONULTEES         335,452         1,252,7604         232         0,1%         18,855         101,301         4.2%           TOTAL ADMINISTATIVE EXPENSES         2,351,522	TOTAL TENANT CHARGES	16,716	17,952	1,236				
TOTAL ASSISTED LIVING REVENUE         1,105,517         52,745         4,896         1,175,587         22,070         2,008           TOTAL ACTUTY REVENUE         30,288         447,22         14,434         477%         52,850         -118,872         -42,2%           TOTAL NON-PROFT REVENUE         533,772         571,116         37,344         7,0%         575,507         7,391         1,393           TOTAL REVENUE         44,396         431,554         347,158         411,3%         444,500         14,997         3,5%           TOTAL REVENUE         12,525,000         13,743,062         1,218,062         9,7%         13,831,340         90,327         0,7%           TOTAL REVENUE         12,525,000         13,743,062         1,218,062         9,7%         13,383,340         90,327         0,7%           TOTAL ADMINISTATIVE EXPENSE         12,600         12,050         -10         -0.1%         12,050         0         0,000           TOTAL ADMINISTATIVE EXPENSES         12,050         12,026         -11,420         -15.0%         62,752         -1.770         -2.7%           TOTAL MARKETING AND ADVERTISING         75,942         64,522         -11,140         -15.0%         62,752         -1.770         -2.7%	TOTAL RENTAL INCOME	9,132,492	9,584,396	451,904	4.9%	9,870,707	286,311	3.0%
TOTAL ASSISTED LIVING REVENUE         1,105,517         52,745         4,896         1,175,587         22,070         2,008           TOTAL ACTUTY REVENUE         30,288         447,22         14,434         477%         52,850         -118,872         -42,2%           TOTAL NON-PROFT REVENUE         533,772         571,116         37,344         7,0%         575,507         7,391         1,393           TOTAL REVENUE         44,396         431,554         347,158         411,3%         444,500         14,997         3,5%           TOTAL REVENUE         12,525,000         13,743,062         1,218,062         9,7%         13,831,340         90,327         0,7%           TOTAL REVENUE         12,525,000         13,743,062         1,218,062         9,7%         13,383,340         90,327         0,7%           TOTAL ADMINISTATIVE EXPENSE         12,600         12,050         -10         -0.1%         12,050         0         0,000           TOTAL ADMINISTATIVE EXPENSES         12,050         12,026         -11,420         -15.0%         62,752         -1.770         -2.7%           TOTAL MARKETING AND ADVERTISING         75,942         64,522         -11,140         -15.0%         62,752         -1.770         -2.7%	TOTAL FOOD SERVICE	1 218 276	1 253 806	35 530	29%	1 292 188	38 382	31%
TOTAL ACTIVITY REVENUE         30,288         44,722         11,434         47,7%         25,850        42,2%           TOTAL, NOR-PORT REVENUE         33,772         571,116         37,344         7,0%         575,507         7,391         1,3%           TOTAL, ORAPORT REVENUE         425,004         703,952         278,948         65,6%         443,000         -260,952         37,74%           TOTAL, ORTER REVENUE         12,525,000         13,743,062         1,218,062         9,7%         13,831,340         90,327         0,7%           EXPENSES         12,552,000         13,743,062         1,218,062         9,7%         13,831,340         90,327         0,7%           TOTAL, ONTHE REVENUE         12,650         0         10,500         -10         -0.7%         113,387         5,4%           TOTAL, MORTERSEN         12,660         12,050         0         0         0,0%         0         0,0%         0         0,0%         0         0,0%         0         0,0%         0         0,0%         0         0,0%         0         0,0%         0         0,0%         0         0,0%         0         0,0%         0         0,0%         0         0,0%         0         0,0%         0								
TOTAL CRANT REVENUE         425.004         703,952         27.89.48         65.5%         443,000         -260,952         -37.1%           TOTAL CHER REVENUE         84.395         431,554         471,354         441,500         14,997         3.35%           TOTAL ARVENUE         12,525,000         13,743,062         1,218,062         9.7%         13,831,340         90,327         0.7%           EXPENSES         120,127         248,052         122,127         248,75         31,849         90,327         0.7%           TOTAL ADMIN SALARIES AND BENEFITS         18,69,228         1.917,517         48,829         2.6%         2.020,904         13,337,7         2.6%           TOTAL ADMARCHENT FEE EXPENSES         12,050         0.10,031         7.2,050         0.0,0%         0.0,0%         0.0,0%         0.0,0%         0.0,0%         0.2,752         1.7,70         2.2,7%         0.1,031         4.2,2%         101,031         4.2,2%         1.0,140         0.5,656         64.0,916         .10,1%         388,485         821         0.2,7%         10,326         0.2,7%         10,326         0.2,7%         1,700         2.2,7%           TOTAL ADMARCHENT FEE EXPENSES         1,165,020         1,102,669         -5,2,411         -5,4%         1,239,371					47.7%			-42.2%
TOTAL OTHER REVENUE         B4/396         431,554         417,158         411,350         14,4997         3.7%           TOTAL REVENUE         12,552,000         13,743,062         1,218,662         9.7%         13,831,340         90,327         0.7%           EXPENSES         12,652,000         13,743,062         1,218,662         9.7%         13,831,340         90,327         0.7%           TOTAL ADMIN SALARIES AND BENEFITS         1,869,228         1,917,517         48,289         2.6%         2,020,904         103,387         5.4%           TOTAL AMARAGEMENT FEE SPENSES         32,57,432         357,664         2.22         0.1%         338,485         821         0.2%           TOTAL AMINISTRATIVE EXPENSES         2,331,372         2.409,388         77,986         3.3%         2,510,389         101,031         4.2%           TOTAL UTILITY EXPENSES         406,572         365,655         40,916         -10.1%         387,853         22,198         6.1%           TOTAL AMARCET COSTS         1,165,020         1,102,609         -62,411         -5.4%         1,239,371         136,762         12.4%           TOTAL AMARCET COSTS         7381,432,433,300         370,857         12.2443         -2.2%         343,000         35,943         1	TOTAL NON-PROFIT REVENUE	533,772	571,116	37,344	7.0%	578,507	7,391	1.3%
TOTAL REVENUE         12,525,000         13,743,062         1,218,062         9.7%         13,831,340         90,327         0.7%           EXPENSES         I         12,552,000         13,743,062         1,218,062         9.7%         13,831,340         90,327         0.7%           TOTAL ADMIN SALARIES AND BENEFITS         1,869,228         1,917,517         48,289         2.0%         2,020,904         103,387         5.4%           TOTAL ADMINISTRATIVE EXPENSES         12,060         12,050         -10         -0.7%         12,050         0         0.0%           TOTAL ADMINISTRATIVE EXPENSES         12,060         12,050         -10         -0.7%         12,050         0         0.0%           TOTAL MAKACEMENT FEE EXPENSES         12,060         12,050         -0.7%         12,050         0         0.0%           TOTAL MARKETING AND ADVERTISING         75,942         64,522         -11.40         -15.0%         62,752         -1,770         -2.7%           TOTAL MARKETING AND MAINTENANCE EXPENSES         1,102,009         -62,411         -5.4%         1,239,371         136,672         12.4%           TOTAL MARKETINAL AND OPERATIONAL EXPENSES         1,102,009         -126,443         -2.2,3%         19,01,033         5.7%         1.5%								
EXPENSES         Image: Solution of the second								
TOTAL ADMIN SALABLIS AND BENEFITS         1,869,228         1,917,517         48,289         2,6%         2,020,904         103,387         5,4%           TOTAL PROFESSIONAL FEES         12,060         112,050         10         -0,1%         12,050         -3,177         -2,6%           TOTAL MANAGEMENT FEE EXPENSE         12,060         12,050         10         -0,1%         12,050         0         0,0%           TOTAL ADMINSTRATULE EXPENSES         2,37,432         357,664         232         0,1%         358,485         821         0,2%           TOTAL ADMINSTRATULE EXPENSES         2,337,372         2,409,388         77,986         3,3%         2,51,0389         101,031         4,2%           TOTAL ADMINSTRATULE EXPENSES         1,165,020         1,102,609         -62,411         -5.4%         1,239,371         136,762         12.4%           TOTAL ADMINTENANCE EXPENSES         1,165,020         1,102,609         -62,411         -5.4%         1,239,371         136,762         12.4%           TOTAL ADMINTENANCE COTS         783,500         307,057         -126,443         -2.2%         343,000         35,943         11.7%           TOTAL ADMINTENANCE COTS         783,160         302,522         126,443         2.2%         343,007	TOTAL REVENUE	12,525,000	13,743,062	1,218,062	9.7%	13,831,340	90,327	0.7%
TOTAL MARGEMENT FEE EXPENSE         92,652         122,12         29,475         31,8%         118,950         -3,177         -2.6%           TOTAL MANAGEMENT FEE EXPENSES         12,060         12,050         -10         -0.1%         12,050         0         0.0%           TOTAL MANAGEMENT FEE EXPENSES         2,331,372         2,409,358         77,986         3.3%         2,510,389         101,031         4.2%           TOTAL MARKETING AND ADVERTISING         75,942         64,522         -11,420         -15.0%         62,752         -1,770         -2.7%           TOTAL MARKETING AND ADVERTISING         75,942         64,522         -11,420         -15.0%         62,752         -1,770         -2.7%           TOTAL MARKETING AND MAINTENANCE EXPENSES         1,165,020         1,102,609         -126,413         -2.2%         343,000         357,931         136,762         12.4%           TOTAL MARKETINALS         433,500         307,057         -126,443         -2.2%         343,000         357,943         12.216         1.6%         887,097         91,773         11.5%           TOTAL MARKETINALS         233,1628         2,204,990         -176,638         -2.7%         2,469,468         264,478         12.20%           TOTAL MARKETALS	EXPENSES							
TOTAL MARGEMENT FEE EXPENSES       92,652       122,127       29,475       31,6%       118,950       -3,177       -2,6%         TOTAL MARGEMENT FEE EXPENSES       12,060       12,050       -10       -0,4%       12,050       0       0,0%         TOTAL MARGEMENT FEE EXPENSES       2,331,372       2,409,358       77,986       3.3%       2,510,389       101,031       4.2%         TOTAL MARKETING AND ADVERTISING       75,942       64,522       -11,420       -15,0%       62,752       -1,770       -2,7%         TOTAL MARKETING AND ADVERTISING       75,942       64,522       -11,420       -15,0%       62,752       -1,770       -2,7%         TOTAL MARKETING AND MAINTENANCE EXPENSES       1,165,020       1,102,609       -62,411       -5,4%       1,239,371       136,762       12,4%         TOTAL MARKETINALS       433,500       307,057       -12,6,443       -2,2%       343,000       35,943       11,7%       7,24%         TOTAL MARKETALS       433,500       307,057       -12,6,443       -2,2%       343,000       35,943       1,20,0%       99,94       116,638       -7,4%       2,469,468       264,478       1,20,0%         TOTAL MARKETALS       1,050,780       1,015,10       3,810       0,44,78	TOTAL ADMIN SALARIES AND BENEFITS	1,869.228	1.917.517	48.289	2.6%	2,020.904	103.387	5.4%
TOTAL MANAGEMENT FEE EXPENSE       12,060       12,050       -10       -0.1%       12,050       0       0.0%         TOTAL OTHER ADMINISTRATIVE EXPENSES       357,654       232       0.1%       558,485       521       0.2%         TOTAL OTHER ADMINISTRATIVE EXPENSES       2,331,372       2,409,358       77,986       3.3%       2,510,389       101,031       4.2%         TOTAL ADMINISTRATIVE EXPENSES       2,331,372       2,409,358       77,986       3.3%       2,510,389       101,031       4.2%         TOTAL MARKETING AND ADVERTISING       75,942       64,522       -11,420       -15.0%       62,752       -1,770       -2.7%         TOTAL UTILITY EXPENSES       406,572       365,656       -40,916       -10.1%       387,853       22,198       6.1%         TOTAL MATERIALS       733,000       307,057       -12,26,443       -22,2%       343,000       35,943       11.7%         TOTAL CONTRACT COTS       783,108       795,324       12,216       1.6% 88 7097       91,773       1.5%         TOTAL ADMINTENANCE AND OPERATIONAL EXPENSES       2,381,628       2,204,990       -176,638       -7.4%       2,469,468       264,478       12,0%         TOTAL KES AND INSURANCE       429,132       413,243 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>								
TOTAL ADMINISTRATIVE EXPENSES         2,331,372         2,409,358         77,986         3.3%         2,510,389         101,031         4.2%           TOTAL MARKETING AND ADVERTISING         75,942         64,522         -11,420         -15.0%         62,752         -1,770         -2.7%           TOTAL UTILITY EXPENSES         406,572         365,656         -40,916         -10.1%         387,853         22,198         6.1%           TOTAL REPAIRS AND MAINTENANCE EXPENSES         1,165,020         1,102,609         -62,411         -5.4%         1,239,371         136,762         12.4%           TOTAL MATERIALS         433,500         307,057         -126,443         -29.2%         343,000         35,943         11.7%           TOTAL MAINTENANCE AND OPERATIONAL EXPENSES         2,381,628         2,204,990         -176,638         -7.4%         2,469,468         264,478         12.0%           TOTAL ACSTISTED LIVING EXPENSE         1,007,700         1,011,510         3,810         0.443         1.036,295         24,742         4.6%           TOTAL ACSTISTED LIVING EXPENSE         1,007,700         1,01,510         3,810         0.443         1.036,295         24,742         4.6%           TOTAL ACTIVITY PROGRAM EXPENSE         1,007,700         1,01,510         3,810	TOTAL MANAGEMENT FEE EXPENSE							
TOTAL MARKETING AND ADVERTISING         75,942         64,522         -11,420         -15.0%         62,752         -1,770         -2.7%           TOTAL UTILITY EXPENSES         406,572         365,656         -40,916         -10.1%         387,853         22,198         6.1%           TOTAL REPAIRS AND MAINTENANCE EXPENSES         1,165,020         1,102,609         -62,411         -5.4%         1,239,371         136,762         12.4%           TOTAL MARTERIALS         433,500         307,057         -126,443         -22.2%         343,000         35,943         11.7%           TOTAL MARTERIALS         433,500         307,057         -16,688         -7.4%         2.469,468         264,478         12.2%           TOTAL MARTERIALS         42,9132         413,248         -15,884         -3.7%         2.469,468         264,478         12.2%           TOTAL AXES AND INSURANCE         429,132         413,248         -15,884         -3.7%         2.469,468         264,478         12.2%           TOTAL AXES AND INSURANCE         1.860,780         1.818,337         -42,443         -2.3%         1,901,079         82,422         4.6%           TOTAL AXES AND INSURANCE         1.007,700         1,011,510         3,810         0.4%         1,936,32	TOTAL OTHER ADMINISTRATIVE EXPENSES	357,432	357,664	232	0.1%	358,485	821	0.2%
TOTAL UTILITY EXPENSES         406,572         365,656         -40,916         -10.1%         387,853         22,198         6.1%           TOTAL REPAIRS AND MAINTENANCE EXPENSES         1,165,020         1,102,609         -62,411         -5.4%         1,239,371         136,762         12.4%           TOTAL MATERIALS         433,500         307,057         -126,443         -29,2%         343,000         35,943         11.7%           TOTAL CONTRACT COSTS         783,108         795,324         12,216         1.6%         887,097         91,773         11.5%           TOTAL MAINTENANCE AND OPERATIONAL EXPENSES         2,381,628         2,204,990         -176,638         -7.4%         2,469,468         264,478         12.0%           TOTAL CONTRACT COSTS         783,108         1,901,700         1,911,707         11.5%         1001,700         1,911,910         3810         0.4%         1,903,6295         24,878         2.5%           TOTAL ASSISTED LIVING EXPENSE         1,007,700         1,011,510         3.810         0.4%         1,204,785         2.5%         1037,726         6.7%         56,692         24,783         2.5%           TOTAL ASSISTED LIVING EXPENSE         10,07,700         115,208         8,408         7.9%         122,473         7,264	TOTAL ADMINISTRATIVE EXPENSES	2,331,372	2,409,358	77,986	3.3%	2,510,389	101,031	4.2%
TOTAL REPAIRS AND MAINTENANCE EXPENSES       1,165,020       1,102,609       -62,411       -5.4%       1,239,371       136,762       12.4%         TOTAL MATERIALS       1,165,020       1,102,609       -62,411       -5.4%       1,239,371       136,762       12.4%         TOTAL MATERIALS       783,108       795,324       12,216       1.6%       887,097       91,773       11.5%         TOTAL MAINTENANCE AND OPERATIONAL EXPENSES       2,381,628       2,204,990       -176,638       -7.4%       2,469,468       264,478       12.0%         TOTAL CONTRACT COSTS       2,381,628       2,204,990       -176,638       -7.4%       2,469,468       264,478       12.0%         TOTAL AXES AND INSURANCE       42,9132       413,248       -15,884       -3.7%       476,080       62,832       15.2%         TOTAL ASSISTED LIVING EXPENSE       1,007,700       1,011,510       3.810       0.4%       1,036,295       24,785       2.5%         TOTAL RESIDENT COMPUTER CENTER       106,800       115,208       8,408       7.9%       122,473       7,264       6.3%         TOTAL NON-PROFIT EXPENSE       7.2       -67       5       6.7%       -69       -2       3.0%         TOTAL NON-PROFIT EXPENSES       711,324	TOTAL MARKETING AND ADVERTISING	75,942	64,522	-11,420	-15.0%	62,752	-1,770	-2.7%
TOTAL MATERIALS       433,500       307,057       -126,443       -29.2%       343,000       35,943       11.7%         TOTAL CONTRACT COSTS       783,108       795,324       12.216       1.6%       887,097       91,773       11.5%         TOTAL MAINTENANCE AND OPERATIONAL EXPENSES       2,381,628       2,204,990       -176,638       -7.4%       2,469,468       264,478       12.0%         TOTAL FAXES AND INSURANCE       429,132       413,248       -15,884       -3.7%       476,080       62,832       15.2%         TOTAL ASSISTED LIVING EXPENSE       1,007,700       1,011,510       3,810       0.4%       1,091,079       82,742       4.6%         TOTAL SSISTED LIVING EXPENSE       1,007,700       1,011,510       3,810       0.4%       1,036,295       24,785       2.5%         TOTAL SSISTED LIVING EXPENSE       106,600       115,208       8,408       7.9%       192,473       7,264       6.3%         TOTAL NON-PROFIT EXPENSE       711,324       809,145       97,821       13.8%       764,613       -44,531       -5.5%         TOTAL NON-PROFIT EXPENSES       10,378,530       10,178,569       -199,961       -1.9%       10,766,607       588,088       5.8%         NET OPERATING EXPENSES       1,645	TOTAL UTILITY EXPENSES	406,572	365,656	-40,916	-10.1%	387,853	22,198	6.1%
TOTAL CONTRACT COSTS         783/108         795/324         12/216         1.6%         887/097         91/773         11.5%           TOTAL MAINTENANCE AND OPERATIONAL EXPENSES         2,381,628         2,204,990         -176,638         -7.4%         2,469,468         264,478         12.0%           TOTAL TAXES AND INSURANCE         429,132         413,248         -15,884         -3.7%         476,080         62,832         15.2%           TOTAL ASSISTED LIVING EXPENSE         1,800,780         1,81337         -42,443         -2.3%         1,901,079         82,742         4.6%           TOTAL ASSISTED LIVING EXPENSE         1,007,700         1,011,510         3,810         0.4%         1,036,295         24,785         2.5%           TOTAL ACTIVITY PROGRAM EXPENSE         582,960         571,990         -10,970         -1.9%         598,683         26,693         4.7%           TOTAL OTHER INCOME / EXPENSE         106,800         115,208         8,408         7.9%         122,473         7,264         6.3%           TOTAL OTHER INCOME / EXPENSE         10,378,530         10,178,569         -199,961         -1.9%         10,766,607         588,038         5.8%           NET OPERATING INCOME / LOSS         2,146,470         3,564,494         1,418,024								
TOTAL MAINTENANCE AND OPERATIONAL EXPENSES         2,381,628         2,204,990         -176,638         -7.4%         2,469,468         264,478         12.0%           TOTAL TAXES AND INSURANCE         429,132         413,248         -15,884         -3.7%         476,080         62,832         15.2%           TOTAL FOOD SERVICE         1,860,780         1,818,337         -42,443         -2.3%         1,901,079         82,742         4.6%           TOTAL ASSISTED LIVING EXPENSE         10,07,700         1,011,510         3,810         0.4%         1,036,295         24,785         2.5%           TOTAL RESIDENT COMPUTER CENTER         106,800         115,208         8,408         7.9%         122,473         7,264         6.3%           TOTAL OTHER INCOME / EXPENSE         -72         -67         5         -5.7%         -69         -2         3.0%           TOTAL NON-PROFIT EXPENSES         711,324         809,145         97,821         13.8%         764,613         -44,531         -5.5%           TOTAL NON-PROFIT EXPENSES         10,378,530         10,178,569         -199,961         -1.9%         10,766,607         588,038         5.8%           NET OPERATING INCOME / LOSS         2,146,470         3,564,494         1,418,024         66.1% <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>								
TOTAL TAXES AND INSURANCE       429,132       413,248       -15,884       -3.7%       476,080       62,832       15.2%         TOTAL FOOD SERVICE       1,860,780       1,818,337       -42,443       -2.3%       1,901,079       82,742       4.6%         TOTAL ASSISTED LIVING EXPENSE       1,007,700       1,011,510       3,810       0.4%       1,036,295       24,785       2.5%         TOTAL ACTIVITY PROGRAM EXPENSE       582,960       571,990       -10,970       -1.9%       598,683       26,693       4.7%         TOTAL ACTIVITY PROGRAM EXPENSE       582,960       571,990       -10,970       -1.9%       598,683       26,693       4.7%         TOTAL SERVICE COORDINATOR EXPENSE       106,800       115,208       8,408       7.9%       122,473       7,264       6.3%         TOTAL OTHER INCOME / EXPENSE       -72       -67       5       -6.7%       -69       -2       3.0%         TOTAL OTHER INCOME / EXPENSES       10,378,530       10,178,559       -19,961       -1.9%       10,766,607       588,038       5.8%         TOTAL NON-OPERATING EXPENSES       1,645,440       1,743,152       97,712       5.9%       1,729,517       -13,635       -0.8%         NET INCOME / LOSS       501,030 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>								
TOTAL FOOD SERVICE1,860,7801,818,337 $-42,443$ $-2.3\%$ 1,901,079 $82,742$ $4.6\%$ TOTAL ASSISTED LIVING EXPENSE1,007,7001,011,510 $3,810$ $0.4\%$ 1,036,295 $24,785$ $2.5\%$ TOTAL ASSISTED LIVING EXPENSE582,960 $571,990$ $-10,970$ $-1.9\%$ $598,683$ $26,693$ $4.7\%$ TOTAL RESIDENT COMPUTER CENTER106,800115,208 $8,408$ $7.9\%$ $122,473$ $7,264$ $6.3\%$ TOTAL SERVICE COORDINATOR EXPENSE494,392 $394,673$ $-89,719$ $-18.5\%$ $436,990$ $42,317$ $10.7\%$ TOTAL OTHER INCOME / EXPENSE711,324 $809,145$ $97,821$ $13.8\%$ $764,613$ $-44,531$ $-5.5\%$ TOTAL OPERATING EXPENSES711,324 $809,145$ $97,821$ $13.8\%$ $764,613$ $-497,711$ $-14.0\%$ TOTAL NON-PROFIT EXPENSES10,378,530 $10,178,569$ $-199,961$ $-1.9\%$ $10,766,607$ $588,038$ $5.8\%$ NET OPERATING INCOME / LOSS2,146,470 $3,564,494$ $1,418,024$ $66.1\%$ $3,064,733$ $-497,711$ $-14.0\%$ NET INCOME / LOSS2,146,470 $3,564,494$ $1,418,024$ $66.1\%$ $3,064,733$ $-497,711$ $-14.0\%$ NET INCOME / LOSS $501,030$ $1,821,341$ $1,320,311$ $263.5\%$ $1,252,757$ $34,861$ $2.9\%$ Depreciation and Amortization $1,154,004$ $1,217,896$ $63,892$ $5.5\%$ $1,252,757$ $34,861$ $2.9\%$ ESS:Principal Payments	TOTAL MAINTENANCE AND OPERATIONAL EXPENSES	2,381,628	2,204,990	-176,638	-7.4%	2,469,468	264,478	12.0%
TOTAL ASSISTED LIVING EXPENSE $1,007,700$ $1,011,510$ $3,810$ $0.4\%$ $1,036,295$ $24,785$ $2.5\%$ TOTAL ACTIVITY PROGRAM EXPENSE $582,960$ $571,990$ $-10,970$ $-1.9\%$ $598,683$ $26,693$ $4.7\%$ TOTAL RESIDENT COMPUTER CENTER $106,800$ $115,208$ $8,408$ $7.9\%$ $122,473$ $7,624$ $6.3\%$ TOTAL SERVICE COORDINATOR EXPENSE $484,392$ $394,673$ $-89,719$ $-18.5\%$ $436,990$ $42,317$ $10.7\%$ TOTAL OTHER INCOME / EXPENSE $7.72$ $-67$ $5$ $-6.7\%$ $-59$ $-2$ $3.0\%$ TOTAL OPERATING EXPENSES $711,324$ $809,145$ $97,821$ $13.8\%$ $764,613$ $-44,531$ $-5.5\%$ TOTAL OPERATING EXPENSES $10,378,530$ $10,178,569$ $-199,961$ $-1.9\%$ $10,766,607$ $588,038$ $5.8\%$ NET OPERATING EXPENSES $1,645,440$ $1,743,152$ $97,712$ $5.9\%$ $1,729,517$ $-13,635$ $-0.8\%$ NET INCOME / LOSS $2,146,470$ $3,564,494$ $1,418,024$ $66.1\%$ $3,064,733$ $-497,711$ $-14.0\%$ NET INCOME / LOSS $2,146,470$ $1,217,896$ $63,892$ $5.5\%$ $1,335,215$ $-484,076$ $-26.6\%$ ADD: Depreciation and Amortization $1,154,004$ $1,217,896$ $63,892$ $5.5\%$ $1,252,757$ $34,861$ $2.9\%$ LESS: Principal Payments Reserve - Debt Repayment $416,302$ $767,519$ $351,217$ $84.4\%$ $780,355$ $12,836$ $1.7\%$ O<	TOTAL TAXES AND INSURANCE	429,132	413,248	-15,884	-3.7%	476,080	62,832	15.2%
TOTAL ACTIVITY PROGRAM EXPENSE $582,960$ $571,990$ $-10,970$ $-1.9\%$ $598,683$ $26,693$ $4.7\%$ TOTAL RESIDENT COMPUTER CENTER $106,800$ $115,208$ $8,408$ $7.9\%$ $122,473$ $7,264$ $6.3\%$ TOTAL SERVICE COORDINATOR EXPENSE $484,392$ $394,673$ $-89,719$ $-18.5\%$ $436,990$ $42,317$ $10.7\%$ TOTAL OTHER INCOME / EXPENSE $-72$ $-67$ $5$ $-6.7\%$ $-66$ $-2$ $3.0\%$ TOTAL OTHER INCOME / EXPENSES $711,324$ $809,145$ $97,821$ $13.8\%$ $764,613$ $-447,531$ $-5.5\%$ TOTAL OPERATING EXPENSES $10,378,530$ $10,178,569$ $-199,961$ $-1.9\%$ $10,766,607$ $588,038$ $5.8\%$ NET OPERATING INCOME / LOSS $2,146,470$ $3,564,494$ $1,418,024$ $66.1\%$ $3,064,733$ $-497,711$ $-14.0\%$ TOTAL NON-OPERATING EXPENSES $1,645,440$ $1,743,152$ $97,712$ $5.9\%$ $1,729,517$ $-13,635$ $-0.8\%$ NET INCOME / LOSS $501,030$ $1.821,341$ $1.320,311$ $263.5\%$ $1,335,215$ $-484,076$ $-26.6\%$ ADD: Depreciation and Amortization $1,154,004$ $1,217,896$ $63,892$ $5.5\%$ $1,252,757$ $34,861$ $2.9\%$ LESS: Principal Payments Reserve - Debt Repayment $416,302$ $767,519$ $351,217$ $84.4\%$ $780,355$ $12,836$ $1.7\%$ $0$ $0$ $0$ $0$ $0$ $0$ $75,000$ $675,000$ $675,000$ $675,000$ <td>TOTAL FOOD SERVICE</td> <td>1,860,780</td> <td>1,818,337</td> <td>-42,443</td> <td></td> <td>1,901,079</td> <td></td> <td></td>	TOTAL FOOD SERVICE	1,860,780	1,818,337	-42,443		1,901,079		
TOTAL RESIDENT COMPUTER CENTER $106,800$ $115,208$ $8,408$ $7.9\%$ $122,473$ $7,264$ $6.3\%$ TOTAL SERVICE COORDINATOR EXPENSE $484,392$ $394,673$ $-89,719$ $-18.5\%$ $436,990$ $42,317$ $10.7\%$ TOTAL OTHER INCOME / EXPENSE $-72$ $-67$ $5$ $-6.7\%$ $-69$ $-2$ $3.0\%$ TOTAL ON-PROFTIF EXPENSES $711,324$ $809,145$ $97,821$ $11.3.8\%$ $764,613$ $-447,531$ $-5.5\%$ TOTAL OPERATING EXPENSES $10,378,530$ $10,178,569$ $-199,961$ $-1.9\%$ $10,766,607$ $588,038$ $5.8\%$ NET OPERATING INCOME / LOSS $2,146,470$ $3,564,494$ $1,418,024$ $66.1\%$ $3,064,733$ $-497,711$ $-14.0\%$ TOTAL NON-OPERATING EXPENSES $1,645,440$ $1,743,152$ $97,712$ $5.9\%$ $1,729,517$ $-13,635$ $-0.8\%$ NET INCOME / LOSS $501,030$ $1.821,341$ $1.320,311$ $263.5\%$ $1.335,215$ $-484,076$ $-26.6\%$ ADD: Depreciation and Amortization $1,154,004$ $1,217,896$ $63,892$ $5.5\%$ $1,252,757$ $34,861$ $2.9\%$ LESS: Principal Payments Reserve - Debt Repayment $0$ $0$ $0$ $0$ $\pi1,217,001$ $\pi1,217,001$ $\pi1,217,001$ $\pi1,217,001$ $\pi1,217,001$ $\pi1,217,001$ $\pi1,217,001$ $\pi1,217,001$								
TOTAL SERVICE COORDINATOR EXPENSE $484,392$ $394,673$ $-89,719$ $-18.5\%$ $436,990$ $42,317$ $10.7\%$ TOTAL OTHER INCOME / EXPENSE $-72$ $-67$ $5$ $-6.7\%$ $-69$ $-2$ $3.0\%$ TOTAL OTHER INCOME / EXPENSES $10,378,530$ $10,178,569$ $-1199,961$ $-1.9\%$ $10,766,607$ $588,038$ $5.5\%$ TOTAL OPERATING EXPENSES $10,378,530$ $10,178,569$ $-1199,961$ $-1.9\%$ $10,766,607$ $588,038$ $5.8\%$ NET OPERATING INCOME / LOSS $2,146,470$ $3,564,494$ $1,418,024$ $66.1\%$ $3,064,733$ $-497,711$ $-14.0\%$ TOTAL NON-OPERATING EXPENSES $1,645,440$ $1,743,152$ $97,712$ $5.9\%$ $1,729,517$ $-13,635$ $-0.8\%$ NET INCOME / LOSS $501,030$ $1.821,341$ $1.320,311$ $263.5\%$ $1,355,215$ $-484,076$ $-26.6\%$ ADD: Depreciation and Amortization $1,154,004$ $1,217,896$ $63,892$ $5.5\%$ $1,252,757$ $34,861$ $2.9\%$ LESS: Principal Payments Reserve - Debt Repayment $416,302$ $767,519$ $351,217$ $84.4\%$ $780,355$ $12,836$ $1.7\%$								
TOTAL OTHER INCOME / EXPENSE $-72$ $711,324$ $-72$ $809,145$ $-67$ $97,821$ $-69$ $13.8%$ $-2$ $764,613$ $3.0\%$ $-447,531$ TOTAL NON-PROFIT EXPENSES $10,378,530$ $10,178,569$ $-1.9\%$ $10,766,607$ $588,038$ $5.8\%$ NET OPERATING EXPENSES $2,146,470$ $3,564,494$ $1,418,024$ $66.1\%$ $3,064,733$ $-497,711$ $-14.0\%$ TOTAL NON-OPERATING EXPENSES $1,645,440$ $1,743,152$ $97,712$ $5.9\%$ $1,729,517$ $-13,635$ $-0.8\%$ NET INCOME / LOSS $501,030$ $1.821,341$ $1.320,311$ $263.5\%$ $1,335,215$ $-484,076$ $-26.6\%$ ADD: Depreciation and Amortization $1,154,004$ $1,217,896$ $63,892$ $5.5\%$ $1,252,757$ $34,861$ $2.9\%$ LESS: Principal Payments Reserve - Debt Repayment $416,302$ $0$ $767,519$ $0$ $351,217$ $84.4\%$ $780,355$ $675,000$ $1.2,836$ $675,000$ $1.7\%$								
TOTAL NON-PROFIT EXPENSES       711,324       809,145       97,821       13.8%       764,613       -44,531       -5.5%         TOTAL OPERATING EXPENSES       10,378,530       10,178,569       -199,961       -1.9%       10,766,607       588,038       5.8%         NET OPERATING INCOME / LOSS       2,146,470       3,564,494       1,418,024       66.1%       3,064,733       -497,711       -14.0%         TOTAL NON-OPERATING EXPENSES       1,645,440       1,743,152       97,712       5.9%       1,729,517       -13,635       -0.8%         NET INCOME / LOSS       501,030       1.821,341       1.320,311       263.5%       1.335,215       -484,076       -26.6%         ADD:       Depreciation and Amortization       1,154,004       1,217,896       63,892       5.5%       1,252,757       34,861       2.9%         LESS:       Principal Payments Reserve - Debt Repayment       416,302       767,519       351,217       84.4%       780,355       12,836       1.7%								
TOTAL OPERATING EXPENSES       10,378,530       10,178,569       -1.99,961       -1.9%       10,766,607       588,038       5.8%         NET OPERATING INCOME / LOSS       2,146,470       3,564,494       1,418,024       66.1%       3,064,733       -497,711       -14.0%         TOTAL NON-OPERATING EXPENSES       1,645,440       1,743,152       97,712       5.9%       1,729,517       -13,635       -0.8%         NET INCOME / LOSS       501,030       1,821,341       1,320,311       263.5%       1,335,215       -484,076       -26.6%         ADD:       Depreciation and Amortization       1,154,004       1,217,896       63,892       5.5%       1,252,757       34,861       2.9%         LESS:       Principal Payments Reserve - Debt Repayment       416,302       767,519       351,217       84.4%       780,355       12,836       1.7%         0       0       0       #DIV/0!       675,000       #DIV/0!       675,000       #DIV/0!       675,000       #DIV/0!				-				
NET OPERATING INCOME / LOSS       2,146,470       3,564,494       1,418,024       66.1%       3,064,733       -497,711       -14.0%         TOTAL NON-OPERATING EXPENSES       1,645,440       1,743,152       97,712       5.9%       1,729,517       -13,635       -0.8%         NET INCOME / LOSS       501,030       1,821,341       1,320,311       263,5%       1,335,215       -484,076       -26.6%         ADD: Depreciation and Amortization       1,154,004       1,217,896       63,892       5.5%       1,252,757       34,861       2.9%         LESS: Principal Payments Reserve - Debt Repayment       416,302       767,519       351,217       84.4%       780,355       12,836       1.7%         0       0       0       #DI/V/0!       675,000       675,000       #DI/V/0!								
TOTAL NON-OPERATING EXPENSES       1,645,440       1,743,152       97,712       5.9%       1,729,517       -13,635       -0.8%         NET INCOME / LOSS       501,030       1,821,341       1,320,311       263.5%       1,335,215       -484,076       -26.6%         ADD: Depreciation and Amortization       1,154,004       1,217,896       63,892       5.5%       1,252,757       34,861       2.9%         LESS: Principal Payments Reserve - Debt Repayment       416,302       767,519       351,217       84.4%       780,355       12,836       1.7%         O       0       0       #DIV/0!       675,000       675,000       #DIV/0!	TOTAL OPERATING EXPENSES	10,378,530	10,178,509	-199,901	-1.9%	10,700,007	566,036	5.070
NET INCOME / LOSS         501,030         1,821,341         1,320,311         263,5%         1,335,215         -484,076         -26.6%           ADD: Depreciation and Amortization         1,154,004         1,217,896         63,892         5.5%         1,252,757         34,861         2.9%           LESS: Principal Payments Reserve - Debt Repayment         416,302         767,519         351,217         84.4%         780,355         12,836         1.7%	NET OPERATING INCOME / LOSS	2,146,470	3,564,494	1,418,024	66.1%	3,064,733	-497,711	-14.0%
ADD: Depreciation and Amortization         1,154,004         1,217,896         63,892         5.5%         1,252,757         34,861         2.9%           LESS: Principal Payments Reserve - Debt Repayment         416,302         767,519         351,217         84.4%         780,355         12,836         1.7%           0         0         0         #DI/V/0!         675,000         #DI/V/0!         #DI/V/0!	TOTAL NON-OPERATING EXPENSES	1,645,440	1,743,152	97,712	5.9%	1,729,517	-13,635	-0.8%
Depreciation and Amortization         1,154,004         1,217,896         63,892         5.5%         1,252,757         34,861         2.9%           LESS: Principal Payments Reserve - Debt Repayment         416,302         767,519         351,217         84.4%         780,355         12,836         1.7%           0         0         0         #DIV/0!         675,000         #DIV/0!         675,000         #DIV/0!	NET INCOME / LOSS	501,030	1,821,341	1,320,311	263.5%	1,335,215	-484,076	-26.6%
Depreciation and Amortization         1,154,004         1,217,896         63,892         5.5%         1,252,757         34,861         2.9%           LESS: Principal Payments Reserve - Debt Repayment         416,302         767,519         351,217         84.4%         780,355         12,836         1.7%           0         0         0         #DIV/0!         675,000         #DIV/0!         675,000         #DIV/0!	ADD:							
Principal Payments         416,302         767,519         351,217         84.4%         780,355         12,836         1.7%           Reserve - Debt Repayment         0         0         0         #DIV/0!         675,000         #DIV/0!	Depreciation and Amortization	1,154,004	1,217,896	63,892	5.5%	1,252,757	34,861	2.9%
Reserve - Debt Repayment         0         0         0         #DIV/0!         675,000         #DIV/0!	LESS:							
Reserve - Debt Repayment         0         0         0         #DIV/0!         675,000         #DIV/0!	Principal Payments	416,302	767,519	351,217	84.4%	780,355	12,836	1.7%
					#DIV/0!		675,000	#DIV/0!
		1,194,352	342,565	-851,787	-0.71		734,799.00	214.5%
CASH FLOW 44,380 1,929,152 1,884,772 4246.9% 55,253 -1,873,900 -97.1%	CASH FLOW	44,380	1,929,152	1,884,772	4246.9 <u></u> %	55,253	-1,873,900	-97.1%

#### Kavod Senior Life Capital Projects 2025

### 2025 Budget

Decreased Duck-st	2025 Budget	Natas	Control	Ex
Proposed Project	Cost	Notes	Capital	Expense
EAST BUILDING	t 10.010	Contraction from 2024 (Enter Drive Martul Olivity Accessed ant)	¢ 40.040	
Fire Pump		Carryover from 2024 (From Prior Marx   Okubo Assessment)	\$ 40,810	
Public Space Improvements		Main Lobby & Sitting Area	\$ 32,168	
Hydronic Pump	\$ 9,000		\$ 9,000	
Pump Station		Basement Bathroom	\$ 20,000	
*Parking Lot Mill, Overlay, and Restriping	\$ 38,300		\$ 38,300	
*Concrete Repairs		North Egress Stairway	\$ 6,000	
*Replace Refrigerant Monitoring Control Panel	\$ 6,500		\$ 6,500	
*Building Automation System		To Control & Monitor Central Plants of Three Buildings	\$ 300,000	
*Repair Sanitary Waste Pipe at Foundation Wall	\$ 7,500		\$ 7,500	
			\$-	
FOTAL EAST BUILDING	\$ 460,278			
WEST BUILDING	T	1		
Generator Replacement	\$ 180,000	Carryover from 2024	\$ 180,000	
Public Space Improvements	\$ 25,486	Assisted Living Gathering Room	\$ 25,486	
Furniture Replacement	\$ 32,000	Assisted Living Dining Room Chairs	\$ 32,000	
*Parking Lot Repair, Sealing, and Restriping	\$ 13,800		\$ 13,800	
*Tuck Point Mortar Joints	\$ 15,000	West Elevation	\$ 15,000	
*Replace Refrigerant Monitoring Control Panel	\$ 6,500		\$ 6,500	
			\$-	
			\$-	
			\$-	
			\$-	
TOTAL WEST BUILDING	\$ 272,786			
SOUTH BUILDING				
Fire Pump	\$ 40,810	Carryover from 2024 (From Prior Marx Okubo Assessment)	\$ 40,810	
Elevator Modernization	\$ 70,300		\$ 70,300	
Public Space Improvements		Sitting Area & Elevator Lobby	\$ 27,040	
*Replace Domestic Water Heater	\$ 80,000		\$ 80,000	
*Replace Domestic Water Storage Tanks	\$ 9,000		\$ 9,000	
	4 5,000		\$ -	
			\$ -	
			\$ -	
			\$ - \$ -	
			\$ - \$ -	
TOTAL SOUTH BUILDING	\$ 227,150		÷ -	
	\$ 227,150			
COMBINED PROJECTS (TO BE ALLOCATED)	d 11.150		¢ 44.475	
Phone System Replacement	\$ 11,150		\$ 11,150	
Gathering Room Sound System	\$ 6,000		\$ 6,000	
			\$-	
Contingency Funds for Emergency Needs	\$ 100,000		\$ 100,000	
			\$-	
			\$-	
			\$-	
			\$-	
			\$-	
			\$-	
FOTAL COMBINED PROJECTS	\$ 117,150			
TOTAL CAPITAL PROJECTS	\$ 1,077,364		\$ 1,077,364	\$-

*Item from Marx|Okubo 2024 Property Condition Assessment